The Modification of a Computer Simulation
for use in the Professional Training of South African Secondary School Teachers with Specific Reference to the Probationary Year. by

## CECILLE JOAN ANNA MARSH

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## ABSTRACT

The topic of this thesis arose out of a desire to meet the need for a practical means of supplementing the preparation of Higher Diploma of Education (H.D.E.) students for their future role as first-year teachers. It was established that this need was not adequately filled by conventional university teacher-training methods.

The literature about computerised simulation of role-playing and teaching activities was investigated and the investigation indicated that such simulations had been relatively successful.

A published American computer simulation, TENURE, in which the student plays the role of a first-year teacher, was selected for modification to meet the needs of South African students. This program is implemented in the TUTOR computer language and runs on the Control Data South Africa PLATO system.

In order to determine the needs of South African students, two groups of Rhodes University students worked through the simulation as it was being modified. The modifications were adapted according to the students' responses to a questionnaire.

The simulation has been tested by 72 H.D.E. students and several educationists and the response has been positive.

I should like to thank my two supervisors:
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CHAPTER 1 INTRODUCTION
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### 1.1 The purpose of this study

The purpose of this study was to investigate the feasibility of using a computer simulation in the training of South African Higher Diploma of Education (H.D.E.) students and if an area was found where a computer simulation could play a useful role, to develop a computer simulation which would fulfil this role competently.

A survey of the literature on the problems of beginning teachers in their new schools and interviews with H.D.E. students after their periods of teaching practice suggested that student teachers and beginning teachers found that their university teacher training courses had not prepared them adequately for the demands made upon them by the part they had to play within the school community as well as within the classroom. University teacher training programmes were criticised for being too theoretical and divorced from the day-to-day school experience.

It was decided to examine the demands made upon a beginning teacher by the role he is called upon to play within the school environment and to develop a computer simulation to simulate some of the situations that he might encounter when carrying out his duties. It was hoped that such a simulation might help a student teacher to develop the skills that he would need as a first year teacher when establishing workable relationships with members of his school community.

### 1.2 A brief introduction to simulations

1.2.1 Nature and origin of simulations

In a typical simulation the participant takes on a role which is a representation of the role in the 'real world', and then makes decisions in response to his assessment of the situation in which he finds himself. He experiences the simulated consequences which relate
to his decisions and performance and is able to monitor the results of his actions and to reflect on the relationship between his decisions and the consequences. The simulation can deal with such diverse topics as choosing careers, directing international affairs or operating a business.

The earliest known simulation was the Chinese war-game 'Wei-hai' (meaning encirclement) which is estimated by Andrew Wilson (1968) to have originated in about 3000 BC . Chess is probably a derivative of this game. War games have become increasingly popular with the passage of time, being used widely as a training technique. By 1963 some 200 operational war-gaming models were listed. (Wilson, 1968). The increased popularity of war games is due to the impracticality of experimenting with real people and equipment.

One of the earliest devices to be consciously described as a simulation was the Link Trainer used during the Second World War to train pilots. Nowadays all pilots and astronauts use sophisticated simulators as a major part of their training. Man's landing on the moon was simulated many times on earth before the momentous event took place.

### 1.2.2 Computer simulations and their advantages

Simulations are not new :
"What is new is the inclusion of computers in simulations, where the computer is used to model a 'microworld'; it provides a dynamic metaphor of some slice of reality, complete with data about events within the microworld and preprogrammed rules governing the interaction of those events. The goals are the same as always : promotion of skill mastery, concept development, and the general benefits of guided inquiry." (Palmer and Snyder, 1986).

Computer simulation is an instructional methodology that uses the full power of the computer for enhancing the learning process. Most adults
tend to learn contextually. They prefer to learn 'in service' or with the help of manuals and thus to build upon their existing skills and knowledge. Computer simulations can help to create conditions where learning takes place. They are particularly suited to the needs of adult learners because they provide a context-based study that is readily applicable.

Pierfy (1977) notes that simulations generate more interest in subject matter and encourage better retention of information than conventional methods do. Computer simulations are strong motivators in that users find active participation in a learning situation more exciting than passive participation. The philosophy of 'learning by doing' has been long advocated. (Bruner, 1973; Papert, 1980, for example).

Simulations also have the advantage of facilitating the transfer of knowledge from the simulated situation to the real situation. The computer simulation enables the user to try out different approaches to solving a problem whereas books or similar learning materials only provide information and hints on how to go about it. Freed to explore and experiment within a world over which he has control the user learns because he sees the consequences of his actions.

Computer simulations can speed up processes that normally take long periods of time and can enhance learning efficiency by providing 'real-world' situations without any of the distractions that normally accompany them. They enable the user to move from the known to the unknown in exciting yet non-threatening ways. They are safe, convenient and controllable.

In general it can be claimed that computer simulations are powerful learning tools:

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"They encourage active learning by demanding student
participation, and they are efficient both logistically and
instructionally." (Alessi and Trollip, 1985).
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### 1.2.3 Computer simulation of the teacher's role

For many students in university lecture rooms, the course content seems divorced from the 'real world' of the classroom. Computer simulation, with its concrete approach to situations, may well be an important tool in the attempt to bridge the gap between these two contexts. The user (in this case the student-teacher) of the computerised simulation is given a chance to experience realistic school-related situations and to take 'real-world' decisions in a risk-free, non-threatening environment. He is no danger to himself nor to others; he can make his mistakes and learn from them. Hopefully, if he is later faced by similar situations during his first teaching year, he will be able to apply his learned insight to them. All the advantages of computerised simulations mentioned above would work to achieve these aims.

When examining the literature on computer simulations in education and training (full details of which are discussed in Chapter 3) the program TENURE (Gaede, 1981) was pinpointed as a successful simulation of school-related situations which concentrated on the development of the role of the first-year teacher and his relationships with members of the school community. This simulation was developed for the PLATO computer system which operates on a CDC computer. When the program was examined and tested at the Rhodes University Computer Based Education Unit it was decided that with modifications it would serve as a useful tool in the training of South African Higher Diploma of Education (H.D.E.) students with regard to preparing them for their probationary year of teaching.

TENURE, with the permission of its author, was modified and then used by 50 H.D.E. students at Rhodes University in 1986 . They evaluated the program by answering a questionnaire. In accordance with the findings from the questionnaire, the simulation was further modified and then used by 22 H.D.E. students in 1988. These students also evaluated the program by responding to a questionnaire. A description of this work together with final recommendations and conclusions comprises the main body of this dissertation. In Chapter 4 the original TENURE simulation
is described and the modifications considered necessary to adapt it for use in South African universities are presented. Chapter 5 describes the use of the modified simulation (henceforth called Tenure S.A. Version 1) by the first group of students and their reactions to it and pinpoints further modifications to be made. Chapter 6 describes how these further modifications were made to the simulation (henceforth called Tenure S.A. Version 2) and the reactions of the second group of students to it. Conclusions are drawn and recommendations are made in Chapter 7. A full program listing of Tenure S.A. Version 2 can be found in Appendix A.

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## CHAPTER 2 THE ROLE OF THE FIRST YEAR TEACHER AND UNIVERSITY

 PREPARATION FOR IT
### 2.1 The role of the first year teacher within the school community

Traditionally first year teachers find their probationary year of teaching difficult and sometimes frustrating. Many schools treat the beginning teacher as if he were fully experienced and give him a full workload. This fact combined with the increasing conflict and stress of teaching pupils whose attitude to authority is becoming less deferential, severely tests his ideals and persistence. This method of 'throwing the new teacher into the deep-end' produces many casualties and some do not survive. (Hannam et al., 1976).

### 2.1.1 Relationship with the school principal

The principal plays a dominant role in the new teacher's adjustment to life within the school community as he is seen by most teachers to be the ultimate authority within the school. Whether a first year teacher considers the school a worthwhile place to work in is to a large extent dependent on whether the principal conforms to his idea of how a principal of a school should behave. In many cases the new teacher must be prepared to learn to work with a principal who does not measure up to his ideal.

### 2.1.2 Relationship with the staff

The first year teacher finds himself at the bottom of the hierarchical staff pile and is often made aware of his inferior status by senior teachers on the staff. In many schools he has to conform to the senior staff's idea of good order, personal conduct and classroom discipline in order to be accepted and in time promoted.

A new teacher's colleagues are responsible to a large extent for his feeling of worth and well-being in that he is sensitive to their opinions of him. It is often in the staffroom that he will seek support
and encouragement for his actions in the classroom. It is important for him to develop a working relationship with those members of staff that he is in close contact with and this implies that he must be prepared to develop those skills which will enable him to do so. Up to this point he has been accustomed to relating to a peer group of his own age who share his interests, but now he must learn to get along with a broader mix of people.
> "His peer group is no longer age related but is dependent on a common occupation. They may be fussy, conservative teachers who fear innovation, dynamic executive model career teachers or uncommitted housewives." (Algie, 1983).

### 2.1.3 Relationship with the pupils

In the university environments covered by this thesis (largely white, English-speaking universities) the student is encouraged to move away from authoritarianism towards increasingly liberal educational attitudes. The first year teacher usually starts out by applying this ideology in his handling of the pupils. However he often finds that the pupils have stereotyped expectations of what schools and teachers are like and generally speaking these are not favourable. This antagonistic behaviour on the part of the pupils often results in the new teacher's goodwill and idealism being replaced by the authoritarianism that he actually dislikes.
"...the attitudes of beginning-teachers undergo dramatic changes as they establish themselves in the profession, away from the liberal ideas of their student days towards the traditional patterns in many schools." (Lacey, 1977).

A further complicating factor in the development of the relationship between the first year teacher and his pupils is that often they are close together in age and yet are called upon by the society of the school to play very differing roles. His adjustment to his new role
can be made difficult by the sexual attraction that he can feel for older pupils of the opposite sex.

The first year teacher has to appreciate that there is an element of realism in the insistence of many experienced teachers on maintaining control in that, although not all children want to learn, their attendance at school is compulsory. If he wants to help with the education of children he has to join in, accept the pupils and staff for what they are, and make the school work.

### 2.1.4 Relationship with the parents of pupils

Parents are often critical of the way a school is run and of the way their children are handled. There may be a difference of opinion between parents and teachers as to what qualities should be developed in the pupils since parental attitudes to discipline often vary widely as do their socio-economic backgrounds. In most of the white high schools in South Africa parents are able to exert their influence on the running of the school through the stewardship of the elected school committee. The new teacher needs to develop the skill of working with the parents towards the common goal of the welfare of the pupil.
> "By the very nature of character formation, no one other than parents can ordinarily have one-tenth of their influence; and if the parents are continually reinforcing their own influence by the day-to-day treatment of the child, other adults can have little expectation of outweighing the parents' influence." (Musgrave and Taylor, 1969).

### 2.1.5 Need for developing skills for working within the school community

In order to survive, the first year teacher has to adapt rapidly to the way the school functions within the greater school community. He has to move from the supportive environment of his university's education department to a sometimes hostile often critical working place. He has to cope with the demands made upon him by the expectations of others.

His response to these demands will have a direct bearing on the development of his relationships with these people.
> "Schools, like other social organizations, confront their members with adaptive dilemmas and these can be examined in terms of 'role set' and 'role demands', 'role conception' and 'role performance'. A person occupying a particular status may perceive demands and expectations that he should behave in ways which are at odds with his own conception of his role, and neither his ideal image nor the expectation of others may match his actual role performance. The size of the discrepancy between these role demands, role conception and role peformance is a measure of the conflict experienced by a person occupying a particular status. The picture may be still more complicated, for the role demands made by different individuals and groups are not necessarily in agreement : the role set usually implies an array of conflicting expectations." (Musgrave and Taylor, 1969).
2.2 University preparation of trainee teachers to meet the demands of the first year of teaching

### 2.2.1 Teaching practice

Students normally regard teaching practice as the most useful part of their teacher training course. Williams (1963) found that $75 \%$ of a sample of 1736 first year teachers held this view and Wall and May (1972) found that nearly half of their sample of teachers would have prefered to have spent more time in the schools when they were receiving their training. This attitude was also prevalent among the Rhodes University H.D.E. students who were interviewed in 1986 as part of this study.
"The usual arrangement of blocks of theory presented in relatively abstract terms interspersed with blocks of 'real' experience in schools has serious limitations. Such an arrangement tends to make students undervalue the importance of theory, and see their prime task as establishing themselves as competent practitioners. They

$$
\begin{aligned}
& \text { feel under pressure to win the approval of teachers, heads and } \\
& \text { their supervising tutors, and are reluctant to conceive of } \\
& \text { themselves as learners in a developing situation." (Hannam et al, } \\
& \text { 1971). }
\end{aligned}
$$

The student on teaching practice finds himself involved in an often artificial existence where he is neither 'fish nor fowl'. He has no clearly defined status in that the pupils consider him to be inferior in authority to the regular staff whilst to the teachers he is not fully acceptable as a colleague and sometimes is considered to be an intruder in the staffroom. It is often with obvious reluctance that he is given some classes to teach and then only whilst the regular teacher sits at the back maintaining tacit discipline. A frequent complaint voiced by teachers is that they don't want to give anything of importance to a student to teach because they would have to re-teach it.

In conjunction with this feeling of inferiority the student might be further pressured by his university supervisor's visits to 'crit' his teaching since he may feel these visits to be threatening. The 'crit' lesson is often also of an artificial nature in that it is far better prepared than the student's other lessons and can be the product of a conspiracy between the student and the pupils to ensure that the supervisor observes a model lesson delivered to model children with no hint of difficulty or conflict to spoil its perfection.

### 2.2.2 Simulation of school-related situations

The earliest educationally-orientated simulations were those of role-play. Role-play relies on the spontaneous performance of participants when placed in a hypothetical situation. In such typical classroom simulations one student is invited to step into the teacher's shoes whilst his fellow students play the role of his pupils. This type of simulation has the obvious drawback that the class of 'pupils' cannot duplicate the character and spontaneity of the real class that the student may have to teach.

More imaginative use of simulations may be made however and two examples designed by Tunmer (1983) are described here :

### 2.2.2.1

A 'dossier' of the things that may go wrong in teaching practice is compiled. This includes information on the background of an imaginary school; a list of staff with their qualifications, personalities and experience; the school rules and the school's information sheet for student-teachers. The dossier also includes a letter of complaint from a parent regarding the student's teaching; a note of complaint from a teacher about the student's actions during a lesson being observed; a supervisor's report of a lesson which showed promise but revealed problems which he was asked to put right if the lesson could be repeated; a note from the teacher refusing his permission to the latter as it would throw out yet further his work schedule for the class. This material is read privately by students and then is discussed in small tutorial groups. Discussion centres around the two questions : what went wrong? and what steps could be taken to put it right?

### 2.2.2.2

An 'in-brief-case' exercise is devised to simulate the administrative problems a first year teacher might encounter. During a free period he takes from his brief-case six items : a set of short papers to be marked; a notice about a P.T.A. meeting; a letter from a worried parent; a list of tennis team results; a note from the vice-principal about a schedule of pupils; a note from the principal about a pupil whose difficult behaviour has been disrupting the class. The teacher's task is to decide what is to be done in the 40 minutes of free time that he has and what should be postponed. On a schedule the students record their decisions and justifications for their actions. In a follow-up tutorial groups argue about how to set priorities and how to find criteria to assess such decisions.

Tunmer points out that these tasks provoke lively argument which is not only closely linked to arguments put forward in education and method classes but also requires the student to apply theory to a realistic and recognisable situation. Simulations of these types can prepare students for similar decision-making not only during teaching practice but also in their first years of teaching.

Tansy and Unwin (1969) at Berkshire College of Education were the first in Britain to develop simple and flexible exercises which replicate classroom problems for student teachers. In another study a team of educationists developed a simulation called 'Severnside Comprehensive'. This situational simulation was designed to assist in-service teachers and was used as the basis of a series of TV programmes on Harlech TV.

In 1975, the University of Cambridge Department of Education replaced a formal lecture course by twelve 'situations' developed in a simulated 'Coalstream' school. These situations cover typical discipline problems, curriculum issues, problems of administration and management and so on. The students discuss their responses to these situations in workshop sessions which seek to marry theory and practice.

### 2.2.3 Micro Teaching

Much work has been done in this field in order to prepare student teachers for their professional duties and because of the size and depth of the subject it was decided not to examine it in this study.

## CHAPTER 3 A REVIEW OF COMPUTER SIMULATIONS AND THEIR APPLICATION TO EDUCATION AND TRAINING

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## CHAPTER 3 A REVIEW OF COMPUTER SIMULATIONS AND THEIR APPLICATION TO EDUCATION AND TRAINING

### 3.1 Definition of a computer simulation

The advent of the microcomputer has resulted in increased interest in the design of Computer Assisted Learning (CAL) materials. This instructional software can be roughly classified into several areas :

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drill and practice programs
tutorial programs
simulations
problem-solving programs
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This study does not intend to analyse CAL software in general and will be limited to a discussion of computer simulations.

Currently the term 'simulation' is applied to a variety of computer programs that differ widely in the instructional processes represented. In its broadest sense the phrase 'to simulate' means to imitate an aspect. of reality. This term could be applied to everything from simulated diamonds to mockups of space flights and landings. However, instructional simulations include three important characteristics maintain McGuire et al. (1976).

These are :

1. a realistic setting in which the user is presented with a problem;
2. the user executes a sequence of enquiries, decisions and actions; and
3. the user receives information about the ways in which the simulation evolves and changes in response to his actions.

Even bearing these characteristics in mind, there is some confusion as to what ought to be called a computer simulation since programs that claim to be simulations often differ widely not only in user participation but also in the nature of the instructional process that the exercise represents.

Gredler (1986) identified four different types of computer simulation in order to distinguish dynamic graphics and variable-assignment exercises from the diagnostic and group-interactive simulations. A summary of her classification table is given in Figure 3-1 below. This table refers to two examples :

OREGON TRAIL : Users make periodic decisions about the amount of money to be spent on food and other supplies for a covered wagon trip from the East to the West of the United States. The users assign different values to the variables and receive information about the effects of these assignments.

LEMONADE STAND: Users determine the number of glasses of lemonade they wish to sell, the selling price per glass, and the amount of money to be spent on advertising. The goal is to discover which combination of the three variables provides the most profit.

Summary of Types of Computer "Simulations"

| Type | Description |
| :--- | :--- |
| 1. Structured Questions and |  |
| Graphics "Simulations" | (a)Student views simu- <br> lated situation(s) and <br> answers specific ques- <br> tions, e.g., What com- <br> pound should be add- <br> ed to produce an <br> acid? |
|  | (b) May be drill-and-prac- |
| tice or tutorial. |  |


| Type | Description |
| :---: | :---: |
| 3. Diagnostic Simulations | (a)Student is presented <br> with a realistic prob- <br> lem and engages in se. <br> quential decision mak <br> ing; situation evolves <br> as simulation pro <br> gresses. |
|  | (b)Problem may be visual <br> "critical incident" or <br> a verbal problem. |
|  | (c)Optimum strategy is <br> typically derived from <br> an established area of <br> expertise, e.g., physi- <br> cians, police officers, <br> and so on. At conclu- <br> sion, student's set of <br> decisions is compared <br> with the optimum. |

4. Group-Interactive
(a) Students are presented with a community or international situa. tion and develop plans and strategies to solve problems andior to meet goals.
(b) Roles are related to job functions and are structured.

Figure 3-1

Alessi and Trollip (1985) identify three types of simulations.
These are :

1. Procedural simuiations which teach a set of rules by allowing the student to manipulate the simulation.
2. Process simulations in which the user selects values of various parameters and then watches the ensuing process develop without intervention.
3. Situational simulations in which the user plays an important role integral to the simulation.


Figure $3-2(a)$

Figure 3-2(a) above and Figure $3-2(b)$ below depict a sequence from a typical procedural simulation on chromatography in which the user chooses both the mix of molecules and the shape of the traps in the
particular substrate. This corresponds to using different substances in place of the drop of ink and other things besides the newspaper to do the separating. In the manual version of the experiment, the student places a drop of black ink on a strip of newspaper. The end of the strip is dipped in rubbing alcohol. As the rubbing alcohol travels up the newspaper it carries the drop of ink with it. But the black ink is actually made of two or three coloured components, blue, red and perhaps green, that travel with the alcohol at different rates. Thus, after some time, the student sees the black spot separating into two or three spots. This separation technique is called chromatography. The simulation is described in a paper by Finzer and Peterson (1986).


Fioure 4: The student now has a lot of cantrol over the experiment. The shape of the trap can be sat by porning (with a mibuse or foyslick) of one of the shapes on the lett. The mixture of molecules can be chonged by altering the ple char and the rale of flow of alcohol can be increased or decrensed by dragging the rate bar. The column has been bent lo cillow a longer length of travel for the molecules, At the instont shown only round molecules have emerged. The student will switch buckels just belora the scquare molecules begin comurg out. The degree of success of the experiment can be gauged by the elapsed lime, the putity of the producis, and the amount of sotvent used.

Figure 3-2(b)

TENURE meets all the above criteria of a typical diagnostic/situational simulation. It is a type of simulation which deals with the attitudes and behaviour of people in different situations. Such a simulation allows the student to explore the effects of different approaches to a situation, or to play different roles in it.
"TENURE is a typical situational simulation. It is a role-playing simulation in which the student takes on the role of a new teacher, and tries to be successful in that role. A number of principals are simulated, and each time the simulation is used one is chosen at random. By going through the simulation a number of times the student learns a set of behaviours which will optimize the probability of being re-hired." (Alessi and Trollip, 1985).

### 3.2 General flow of a situational simulation

Situational simulations usually consist of three main parts. They start with an introducton followed by a cycle which may be repeated frequently and end with a conclusion. The cycle typically consists of the presentation of a scenario about which the user is asked to make a decision and to take some action to which the system changes in response.

This classical underlying flow is closely followed by TENURE as can be seen in the flowchart in Figure $4-1$ in Chapter 4.

Alessi and Trollip (1985) describe the general flow of a typical situational simulation in the diagram shown in Figure 3-3 below.


The general structure and flow of simulations.
Figure 3-3

### 3.2.1 Introduction of a simulation

The introduction of a simulation needs to state the objectives and purpose of the activity. It should also give clear and complete directions because some of the activities the users are asked to engage in may be complicated and varied. The opening of a simulation also sets the stage by describing the context of the simulation, the procedures the user will engage in and the situations that he can expect to encounter.

### 3.2.2 Main body of a simulation

The main body of a simulation can be said to consist of four parts :

## Context

- Presentation

System feedback
User control

### 3.2.2.1 Context

The context of a simulation is the phenomenon being simulated. The objects in the context are any physical entities being described. Examples of such objects are chemical apparatus, road signs and school principals. If the objects are people, as they are in TENURE, the complexity of the program is increased since the rules governing human behaviour are far less understood than those governing the behaviour of inanimate objects. Also, when people are involved in a simulation, the precision of the context becomes less defined. Since very little is understood about human behaviour, such simulations usually incorporate a great deal of chance. Consequently they are the least precise and the most difficult to program.

Simulations can differ in levels of realism depending on whether the context is one that occurs in the real world just as simulated or whether it does occur but not exactly as simulated, (an example of the
latter would be when a user doubles the birthrate of a country at will), or whether the context is totally imaginary.

The sequence of the context refers to whether the events that occur do so in a linear, cyclic or complex fashion. Since there is only one way to bake a cake, the events of a cake-baking simulation are essentially linear whereas the events that occur in the first year of teaching are often unpredictable and the events of such a simulation would not follow in a strict order and would be considered complex. It must be noted however that the context of a simulation must of necessity be simplified in order to make the simulation easier to design and program and to facilitate learning for the user.

Simulations vary greatly with respect to the number of correct solutions available. Process simulations have no solution since the user simply uses the simulation and observes the results whereas some simulations such as TENURE have several correct or incorrect paths. When designing a simulation the number of possible solutions in a context is usually reduced as a matter of convenience and necessity.

In some contexts the user is the primary actor to which objects in the simulation react whilst in other contexts the roles are reversed. In most situational simulations like TENURE both the user and the context act and react. In TENURE decisions made by the user cause reaction by the simulated pupils, teachers, parents and principal. Their reactions in turn shape the next action of the user.

### 3.2.2.2 Presentation

According to Alessi and Trollip (1985), most simulations contain four types of presentation which can be textual or pictorial. They are :

> Choices to be made
> Objects to be manipulated
> Events to react to
> Systems to investigate

Choices to be made are usually textual because they involve the choice of one option from among many. On the otherhand, objects to be manipulated such as chemical apparatus are usually pictorial. Events to which a user must react and systems which he must investigate are usually of mixed mode.

### 3.2.2.3 System feedback

After taking an action the user usually receives some type of feedback about the result of the action. In tutorials and drill and practice programs that feedback is both corrective and immediate. In simulations however where real world situations are being replicated, feedback is usually delayed until the time such information would occur naturally in reality. This feedback can be natural or artificial. For instance in a simulation of flying an aeroplane if the user mismanages the activity and the plane crashes, natural feedback would be the event of the plane crashing whereas artificial feedback could also be given in the written message, "You have just crashed the aeroplane!" The main reason for such artificial feedback is to give immediate, more understandable information about an event. Natural feedback is more realistic and often more interesting. The feedback of the TENURE simulation is natural and more details about it can be found in the next chapter.

### 3.2.2.4 User control of a simulation

The amount of control that a user has over a simulation depends largely upon the type of simulation with which he is interacting. In a population prediction program for example the user has considerable control since he selects the values for the parameters at the outset and the process and outcome of the simulation depend entirely upon these values. In a situational simulation like TENURE however, the user's control is less developed. The type of control that the user of a situational simulation has is usually limited to restarting within the simulation or repeating the simulation. The option of restarting within the simulation is given to the user in the case where the
simulation is very long or where the student chooses an option that causes a failure such as crashing an aeroplane.

### 3.2.3 Completion of a simulation

The user completes a simulation when the process being simulated comes to its end or when he has followed and completed a path through the simulation which has led to success or failure. Often the simulation, as is the case with TENURE, offers the user the option of doing the simulation again either immediately or at a later date.

### 3.3 The application of computer simulations to education and training

### 3.3.1 Computer simulations in teacher training situations

In studying the feasibility of using computer simulations in the training of teachers at the University of Illinois, Flake (1975) maintained that the computer played a dynamic role. Her students 'taught' simulated classes and dealt with problems that arose during this activity. One of her students commented : "No amount of talking, reading, or observation could have given me as much insight into planning, teaching strategy, reacting to student responses, etc."

There have been several attempts to introduce computer simulations into teacher training programmes and to assess their instructional effectiveness. Some of these studies are described here.

### 3.3.1.1 Relationship of computerised simulation to ratings of student-teachers' performance

In 1985 J . Powell of the University of Georgia investigated the relationship between ratings of teaching performance of studentteachers by the simulation TENURE (Gaede, 1981) and ratings given by observers using the Teacher Performance Assessment Instruments (Georgia State Department of Education, 1980).

Thirty six students of the Department of Elementary Education at the University of Georgia used TENURE, Gaede's computerised simulation of the first year of teaching, just before teaching practice and again just after teaching practice. The performance of each of these students in the categories 'Pupil', 'Faculty', and 'Parents' was rated by the simulation. Each student was also rated on teaching performance during teaching practice by his university supervisor and school supervisor who used the Teacher Performance Assessment Instruments (TPAI). Three of these instruments were used : Teaching Plans and Materials, Classroom Procedures, and Interpersonal Skills.

Results indicated improved performance in each category of the simulation after teaching practice. A significant correlation was found between Teaching Plans and Materials and the 'Faculty' category of the first simulation experience. Significant differences were found between Classroom Procedures and the 'Parents' category of the second simulation experience and between Interpersonal Skills and the 'Faculty' category of the first simulation experience. (Powell, 1985). Powell goes on to say that
> "In summary, results indicated that preservice elementary teachers can benefit from computerised simulation and that observer ratings using three instruments contained in the TPAI can show positive relationships to computerised simulation of problem-solving in teaching."
3.3.1.2 Student-teachers' reactions to using computer-simulated pupils in their preparation for teaching in the elementary school

In 1982 H. Strang and A. Loper of the University of Virginia developed a simulation program to assist in the preparation of elementary school teachers. The simulation affords the students the opportunity of practising their teaching skills on four computer-simulated pupils. These simulated pupils are pre-programmed with a knowledge probability (the likelihood of answering questions based on subject matter correctly) and with an enthusiasm probability (the likelihood of being
willing to participate). The student-teacher communicates verbally with the pupils via a computer operator who codes and keys the verbal interaction into the computer terminal. The terminal's display directs the operator, who acts as the pupil's voice, as to what to say to the student-teacher. Strang and Loper (1983) maintain that the rapidly executed program routines coupled with careful operator training ensure a pace of dialogue not much slower than that normally found in the classroom.

Following each session the program produces a printed student- teacher profile which displays a frequency and lapse time for various measures which relate to the way that the student-teacher has initiated pupil interaction and the degree to which the student-teacher has used appropriate feedback and positive instruction in conducting the Iesson. (Strang \& Loper, 1983).

The authors conducted research into the question of whether the simulation's environment was sufficiently 'real' in order to be of value in teacher training. They found that the student-teachers responded in ways that were similar to those that would be expected in the actual classroom. In particular they found that the student-teachers questioned and gave more instruction and feedback to 'low-knowledge' pupils than to 'high-knowledge' pupils. They also assigned lower grades to the 'low-knowledge' pupils and perceived them as having less academic potential. Similarly they rated the 'low-initiative' pupils as less motivated and less socially skillful than their 'high-initiative' counterparts.

In 1985 Loper and Strang modified the simulation to form two skill modules. Each module consisted of a series of simulated lessons followed by a debriefing session during which each student-teacher was advised on attaining the skill goal of the module. During each lesson the 'pupils' were programmed to answer accurately when the student-teachers used the targeted skill competently. In addition to this student-teachers received appropriate computer-generated feedback in order to assist them in reaching the targeted skill. In the first
module student-teachers were encouraged to inform pupils whether their content-based answers were correct or not. In the second module they were encouraged to adapt the pace of their questioning depending on whether they were introducing or reviewing material.

After successfully completing a module each student-teacher met with a lecturer who reviewed his progress with the aid of printed records of the simulation sessions.

The student-teachers' reactions to the simulation were very favourable. All of them enjoyed the post-module debriefing sessions. Eighty six percent indicated that the pacing module had helped them to pace questions more appropriately and ninety one percent reported similar benefits from the feedback module.

The results of these initial tests of the simulation indicate that the student-teachers respond in the same way to the simulated pupils as they would be expected to in the case of actual pupils. In addition, they are responsive to the individual characteristics pre-programmed for the simulated pupils. Thus the simulation appears to have much potential as a training device. (Kauffman et al., 1985).
3.3.1.3 Student-teacher reactions to the instructional merit of computer simulation programs relative to more conventional instructional activities

In 1977 D. Reynolds and R. Simpson of North Carolina State University used a group of computer-based simulations designed by V. Lunetta of the University of Iowa in a pilot study involving human transactions and classroom management. The goal of the project was to assess student reactions to the relative instructional merit of the computer simulation, role-playing activities and small group discussions.

The simulations are typical situational simulations and present problems in classroom management, discipline and pupil relations. The student, in the simulated role of the teacher, must select one of several suggested courses of action and his choice leads to a follow-up
situation. This pattern continues until a 'stable' situation is reached. At best the problem is resolved in a professionally acceptable manner that betters pupil relations. At worst the 'teacher' gets himself into an untenable position and needlessly antagonises his pupils. (Lunetta, 1977).

Reynolds and Simpson's study exposed the students to one of three modes of preparing for instructing in the school classroom: discussion, role-playing or computer simulation. All the materials presented in the three modes of instruction were based on situations taken from Lunetta's simulations. The discussion and role-playing students saw only the statement of the problem and suggested alternatives whilst the computer students saw, in addition, the probable results according to Lunetta's models. An attitudinal survey was administered to the students afterwards.

The results of the attitude survey indicated that no one method of instruction produced statistical differences in student attitudes. However when faculty preparation time was taken into account, it was found that using the computer simulations saved a considerable amount of time and could free lecturers for more individualised work with students.
3.3.1.4 Field testing the effectiveness and efficiency of computer simulations for inservice and preservice preparation of teachers of emotionally or behaviourally handicapped (EH/BH) children

In 1985 M. Wood, C. Coombs and W. Swan of the University of Georgia, Athens, identified four groups of potential users who could benefit from computer simulations : experienced EH/BH teachers who sought to update their skills, experienced special education teachers who wanted to learn EH/BH teaching skills, student EH/BH teachers in training, and people responsible for $E H / B H$ teacher training or administration. They set out a field testing project to determine to what extent each of these groups benefited from the computer simulation.

The computer program simulates a special class in a hypothetical elementary school which contains five pupils identified as seriously emotionally or behaviourally handicapped. The user has to use information from school records, assessment reports etc. to carry out the extensive planning necessary as a preliminary to the first day of school. The format of the user responses is largely open-ended. Each response section affords opportunities for the user to collect information, solve problems, make decisions and receive feedback on the decisions.

After using the simulation the participants were asked to rate 21 criterion statements concerning the usefulness of the program on a scale of 1 to 5 . The statements fell into three major categories : content validity, effectiveness and efficiency.

The results Wood and his colleagues received indicated that the program was judged to be useful overall and in the three categories mentioned above. User criticism of the program was aimed at the mechanics of using the computer and the program. The users also voiced the universal criticism of computer simulations namely that they did not have sufficient freedom to respond in unique ways in their interactions with the computer. There appeared to be no statistically significant differences among the ratings given by the four targeted user groups. Wood et al. (1985) conclude that
"Results indicate that an interactive program has considerable potential usefulness for experienced $E H / B H$ special education teachers and generic special education teachers. The simulation also appears to be useful as a part of preservice teacher preparation, as judged by the students and leadership people responsible for their training both in college and afterwards as beginning teachers."

### 3.3.2 Computer simulations in other areas of professional training

### 3.3.2.1 The use of computer simulations in the evaluation of registered nurse students in a baccalaureate programme

Faculty staff of the College of Nursing of Ohio State University found that evaluating competencies in clinical judgement of registered nurses entering a baccalaureate programme was problematic as the courses these students had taken previously differed widely. In 1984 E. Shaw-Nickerson and K. Kisker described how a suite of simulation programs to evaluate educational and experiential learning as a means of according appropriate credit for clinical nursing courses was developed by these faculty members in conjunction with computer experts from the same university. Successful completion of 'The Registered Nurse Student: A Facilitation Option for the Bachelor of Science in Nursing' allowed students to complete the degree in six rather than nine quarters.

These computer simulations are situational simulations which replicate typical patient/nurse situations that are in accord with course and level expectations. They are designed to measure the student's ability to use her decision-making skills in the process of nursing simulated patients. The student is given information regarding the nature and state of the patient, the level of her responsibility and the duration of the interaction with the patient. She is then presented with a list of options representing general nursing strategies from which she makes a selection. Realistic feedback pertaining to the patient's response is provided and the student is then presented with another list of options from which to choose. This process continues until the nursing care is completed or the student is stopped from using the program beacuse she is employing unsound nursing techniques.

Initial testing of the simulations has been encouraging. They were successfully tested for the purposes of providing student feedback about the nature of the experience and to establish the passing
percentage score for the simulation. Shaw-Nickerson and Kisker (1984) conclude :


#### Abstract

"The faculty are pleased with the preliminary findings of the project. There has been an increase in the number of registered nurses making the decision to enter the program. The nursing simulations used in junior and senior nursing courses have been highly successful."


### 3.3.2.2 The use of computerised case-management simulations in counsellor training

Findings from several years of research on using the computer in counselling suggest that it may have very useful applications in counsellor training.
"The benefits of the client model for counselor (sic) training are apparent in the capacity of the computer to simulate an actual setting. Several counselors may 'interview' the same 'client' and can compare their own approaches to those of their fellow trainees. In addition, given the future development of a library of programs to represent different types of clients, a counselor could interview any number of client types from the safe distance of the keyboard." (Phillips, 1983).

In 1985 N. Berven of the University of Wisconsin examined three computerised case-management simulations with respect to their reliability and validity in counselling psychology. These simulations are based on actual patients who have been treated by local rehabilitation centres. Each simulation provides the user with a report of the initial interview with the patient and a list of sources of information from which he can request reports and take action. The process of repeatedly taking actions and receiving reports continues until the user indicates that he is finished and the case is closed. The computer keeps a record of the sequence of the user's actions during the treatment of the case.

The simulations were completed by one group of experienced counsellors and three groups of counsellors at different levels of experience and professional training. Significant relationships were found between performance on the simulations and levels of training and experience. This type of simulation has several potential uses in training professional counsellors. It could be used to evaluate the effectiveness of training methods for evolving clinical problem-solving skills as well as in gaining a better understanding of the process of clinical problem-solving. It could also be used to assess the level of problem-solving skills of students at various points in their training and as part of the actual licensing and certification examinations. (Berven, 1985).

### 3.4 Conclusion

Few training programmes are designed to guarantee that trainees acquire basic practical skills. Training typically consists of reading and discussing skills and trainees seldom are provided with systematically planned opportunities for direct experience and feedback on performance. Using computer-simulated training situations such as are found in TENURE, is one way that such experience and feedback can be provided. Such simulations also have the advantage of being potentially useful tools in evaluating the level of a trainee's practical skills during his training course. Such uses have important implications for teacher training.
"The realistic, interactive, and truely useful computer simulation of pupils is obviously in its infancy. Technological advances will undoubtedly bring new possibilities and new methods. Even with currently available technology however, it appears that one can simulate a teaching situation that will give teacher trainees valuable experience in interacting with 'children' prior to their first reponsibilites for teaching actual children. While simulations can never replace actual experience in real classrooms, they do hold promise for advancing the training of teachers significantly." (Kauffman, Strang \& Loper, 1985).
CHAPTER 4 TENURE : THE ORIGINAL SIMULATION AND THE FIRST MODIFICATIONS MADE TO IT
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### 4.1 Description of the original simulation

The original program, TENURE : A Simulation of First Year Teaching (Gaede, 1981), was written by Owen F. Gaede in 1975 when he was a member of the Department of Secondary Education of Georgia Southern College. It was revised in 1981 and is published in the PLATO courseware library which is distributed in South Africa by Control Data South Africa. The simulation is available only on the PLATO system and users have access to it through terminals linked to a CDC mainframe computer.

TENURE is written in TUTOR, a programming language specially developed for writing educational software for the PLATO system. This language allows for sophisticated judging of student responses - allowances can be made for misspellings, lower and upper case letters and extra words. A student's response may be a long string of text from which the numerical part may be judged separately from the rest.

PLATO allows varying routes through a program. Depending on his answer, a student may be jumped from one 'unit' or section of the program to another. The student also has access to help units or data units by pressing certain designated keys. After using such units the student will be returned to where he left off. More discussion on the individual paths through the TENURE simulation can be found in section 4.1.2.5.

TENURE is a situational simulation (definition according to Alessi and Trollip, 1985) that replicates some of the situations a beginning teacher might encounter in his first year of teaching. In this program the student plays the role of a newly qualified teacher who is employed by the principal of a high school to teach the subject of his choice.

According to a random factor he is allocated one of four principals of widely differing personalities. The first principal is innovative and interested in staff and pupils, the second is a rigid disciplinarian who imposes his will on members of the school, the third is not really interested in the affairs of his school and is merely biding his time until retirement, and the fourth is unpredictable in all spheres. The principal's personality and educational ideology are kept hidden from the student and although hinted at during the course of the simulation, are only revealed at the end.

During the simulation the student is expected to select classroom activities and allocate time to them, select a grading scale for his pupils' marks and decide on how to deal with classroom rules and seating. During the major portion of the simulation he is confronted by a variety of situations involving pupils who require disciplining, interfering parents, overbearing senior colleagues, extra-mural activities, and so on. As each situation is presented, the student is expected to react to it by selecting one of a group of possible solutions. He is scored according to his selection. Now and then the student receives communications from the principal informing him of his progress. At the end of the simulation he finds out whether he has achieved tenure or not.

### 4.1.1 Aim of the simulation

In TENURE the way in which a student can achieve success is to please his principal, his colleagues, the pupils and their parents. In order to do so he has to behave circumspectly and it is hoped that by working through the simulation a number of times, the student can learn some of the skills which will enable him to function in the school's social system. It is important for a simulation to be repeated a number of times to reinforce desired behaviour if it is accepted that human behaviour is learned by observation and modelling. (Chambers \& Sprecher, 1983).

### 4.1.2 Structure of the simulation

TENURE follows the classic general flow of a simulation by consisting of three major parts :


In addition it supports student branching to data and help units. The overall structure of TENURE is illustrated by the flowchart in Figure 4-1. This figure appears on the next page.


Figure 4-1

## 4．1．2．1 Introductory section

In the opening section of the simulation the student is interviewed by the school principal and if the interview is successful he is offered a temporary teaching post in the subject of his choice．He is given information about the data the simulation offers him（see Figure 4－2） and is asked to respond to questions relating to his teaching techniques．His responses are stored and are later used to influence his score，the marks allocated to his pupils，and to decide on his path through the simulation．

```
Welsone to the staff, Mr. Marsh.
We are happy to hove you with us at Middletown H.S.
If this is the first time you have been at Middletown,
it would be to your advantage to consult the help
section available now, or at any time during the
simulation, by pressing (HIMCP
You may see the records of your students at any
time by pressing 自年要.
The opinion of your principal may be solicited
at any time by pressing (aquit.
If you are ready to begin plaming for the year,
press (1%)要.
```

Figure 4－2

## 4．1．2．2 Main body of the simulation and system update

Following the introductory section the student is presented with a series of situations to which he responds by selecting one of a set of
possible actions. Depending upon his choice he is given a score in each of four categories :

1) relationship with principal
2) relationship with pupils
3) relationship with colleagues
4) relationship with parents

These scenarios may best be illustrated by looking at one scenario in some detail. What follows is a simplified version of the original tutor code for a situation labelled TALK :
unit TALK
lecture in class one day. Bill Anderson is making sarcastic comments which the rest of the class finds very amusing and entertaining. He simply speaks out in class interrupting your lecture whenever he feels like it. What will you do?

1. Ignore him and his comments and hope that some of the lecture gets across.
2. Single him out and reprimand him. If he continues then send him to the principal.
3. Try to top his sarcasm and put him in his place.
4. Keep him after school for detention.
5. Try to find out why he seems to need so much attention after taking some sort of disciplinary action.
do TAB
jump CHEAT

The student is given a choice of five actions each of which is given a score. The five scores are to be found in the line :

| calcs $\mathrm{v}^{1 \text {,transfr }}$ | , ,43 | 56 | 35 | 45 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| each choice is | ; | : | ; | ; |  |
| allocated a score | : | ; | ! | ; |  |
|  | i | ! | i | ; |  |
|  | I | ' | ; | ; |  |
|  | 1) | 2) | $3)$ | 4) |  |

Assuming that the student has been allocated principal two, the extreme conservative, and that he chooses the first action, he will then be allocated the score 4385344. If this score is analysed it can be seen that out of a range of marks from 1 to 9 in each of the four categories he received :

```
principals'scores pupil score staff score parent score
```

```
    4 3) 8 5 5 % 3 % 4
    :
    principals
```

giving him an overall score of 14 out of a possible 36 marks. This scoring is carried out by the $T A B$ unit which is mentioned in the fragment of code above. If the student's current score in any of the four categories is very low or very high he is given appropriate feedback. Note that the scores he receives in the pupil, staff and parent categories do not vary with principal type.

### 4.1.2.3 Data supplied by the simulation

The simulation supplies the student with data in four areas. This data is available at any point in the duration of the simulation.

This data comprises a class record sheet which is updated once during the simulation according to the teaching techniques selected by the student．Below is an example of such a record sheet．

Here is your gradebook．It is time to assign mid－semester grades．Grades are weighted as you requested．

| Name | $\begin{aligned} & \stackrel{y}{0} \\ & \stackrel{y}{0} \\ & \stackrel{U}{2} \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { w } \\ & N \\ & N \\ & N \\ & 3 \\ & 3 \end{aligned} .$ | $\begin{aligned} & \text { 夈 } \\ & \text { O} \\ & \text { 㝻 } \\ & \text { o } \\ & \hline \end{aligned}$ |  | $\begin{aligned} & \frac{3}{t} \\ & \frac{1}{0} \\ & \frac{3}{3} \\ & \frac{0}{4} \end{aligned}$ | $\begin{aligned} & \frac{i 1}{5} \\ & \frac{1}{2} \\ & \frac{1}{5} \\ & \stackrel{B}{5} \end{aligned}$ | H \％ 0 0 U | 宸 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Anderson，Bill | 74 | 75 | 163 | 452 |  | 764 | 76 | E |
| Ashbrook，Betty | 70 | 69 | 158 | 4818 |  | 769 | 77 | B |
| Bear，Chuck | 87 | 83 | 178 | 555 |  | 984 | 96 | A |
| Bell，Judy | 77 | 76 | 158 | 505 |  | 816 | 82 | A |
| Calvin，Rich | 92 | 95 | 192 | 6 \％ 18 |  | 979 | 98 | A |
| Clark，Beth | 75 | 77 | 165 | 459 |  | 776 | 78 | B |
| Elliott，John | 84 | 91 | 187 | 554 |  | 916 | 92 | A |
| Ellis，Sally | 93 | 96 | 2080 | 592 |  | 981 | 98 | A |
| Harmon，Joe | 61 | 64 | 155 | 439 |  | 719 | 72 | B |
| Larson，Bob | 90 | se | 198 | 68.0 |  | 976 | 98 | A |
| Larson，Tim | 6.9 | 76 | 173 | 524 |  | 853 | 65 | A |
| Novak，Susan | 83 | 89 | 194 | 551 |  | 917 | 92 | A |
| O＇Brien，Tom | 63 | 77 | 154 | 476 |  | 775 | 77 | B |
| Roberts，Cris | 94 | 98 | 2068 | 690 |  | 984 | 98 | A |
| Starr，Jim | 710 | 76 | 162 | 516 |  | 824 | 82 | A |
| Talbot，Holly | 10.0 | 1 1．9 | 2018 | 6018 |  | 1 1906 | 1 Bg | A |
| Washington，Dave | 68 | 68 | 150 | 44.18 |  | 726 | 73 | B |
| Wilson，Damy | 90 | 95 | 191 | 576 |  | 952 | 95 | A |
| Wilson，Mary | 71 | 71 | 164 | 516 |  | 822 | 82 | A |
| Wood，Posie | 98 | 1016 | 296 | 6004 |  | 998 | 109 | $A$ |
| FVERFGGES： | 81 | 83 | 177 | 532 | 8 | 873 | 87 |  |
| Possible： | 1018 | 1818 | 2010 | 6，0リ | 0 |  | ， |  |

Figure 4－3

During the simulation the student is given five opportunities to request a meeting with his principal in order to find out how he is progressing. The advice that he receives depends on his current score with his principal except in the case of the indecisive principal where a chance factor influences the type of feedback given. The 'conservative' principal encourages this advice-seeking by a slight addition to the student's score whereas the principal who doesn't like to be disturbed discourages this activity by slightly decreasing the student's score.

```
You have asked for a conference with your principal.
He has agreed to meet with you briefly. During the
conference he says that, in general, he feels you are
doing slightly better than average so far.
He adds, however, that this is just his opinion, and
any final evaluation of your work will take into
consideration many other factors, such as your
reputation with parents, pupils, other teachers,
and so forth.
Concerning your last decision, he says he feels you
made a very good choice.
```

Figure 4-4
3) Staffroom gossip

If a student 'visits' the staffroom he is given a randomly selected item of gossip which might be of a general nature or might hint at the
type of principal he has been allocated or might give him an indication of either his pupils' or their parents, opinion of him. If the information is of the last type, its content would depend upon the student's score in the category selected by the system. Each time he makes use of this facility his score with his principal is slightly diminished and his score with his colleagues slightly increased.

## You are in the lounge!

Most principals feel that teachers spend too much time in the lounge. However, you often pick up interesting bits of information there that you cannot get in any other way.

You can come to the lounge whenever you want by pressing Shift-DATA. Be careful that you do not come too often, however. Remember, most principals do not like it.

Press NEXT for a sumary of the gossip today,
The other teachers were talking about the principal. Some of the more conservative teachers were upset because they claim the principal is always on their back about trying new approaches. They feel he is too idealistic.

Figure 4-5

The student has access to the records of past users of the simulation． These records display the names of the highest scorers and their scores in the principal，pupils，staff and parent categories．The records are re－initialised after every 500 users．

```
Records of Middletown H.S.
    (Re-initialized on 12/30/84)
Best Reputation with Principal:
    Score: 95.0
    Staton (craig stat of izfamily) on $ }$1/04/8
    Best Overall Score:
    Score: 81.ø
    Staton (steven sta of izfamily) on s1/日2/85
```

    Best Reputation with Students:
    Score: \(54 . \sigma\)
    Staton (craig stat of izfamily) on g1/日3/35
    Best Reputation with Peers:
    Score: 61. 6
    Hobson (hobson of assist) on घ3/11/87
    Best Reputation with Parents:
    Score: 55.区
    Staton (craig stat of izfamily) on gi/g4/85
    Note: These records are re-initialized every 5 gh simulations.
        (Re-initialization will occur in 167 simulations.)
            Press MEXT for more records.
    Figure 4－6

### 4.1.2.4 Results

At the end of the simulation the student is told which principal he was allocated and is given his scores and overall result. As mentioned above, the student is assessed in each of the four categories as the simulation progresses. In addition to these scores, his teaching ability is rated during the introductory section. Figures 4-7, 4-8 and 4-9 give an example of what a student might see on completion of the simulation. In addition to these results he is able to access a summary of his class's ratings which displays the top achievers and the most recently fired users. He is also able to see score distributions for all four principals.

The year is now over. As is the usual custom, the prineipal calls you into his office for an end of the year conference. During the conference, he makes the following points:

1. Your -tudents seem to like you.
2. The parents don't have any opinion on you.
3. Other faculty members have no opinion about you.

The principal says that he personally feels that you have done slishtly better than average.

The principal says, however, that he must not base his decision entirely upon his own judgement. He says that a number of other factors, in addition to the ones mentioned above have been considered by the board of education as they contermplated your future with Middletown High School.

Figure 4-7

The principal says he has looked in on your class several times to judge the disoipline you maintain. He says he thinks your classroom discipline is all right, but might be better if you went over a few rules at the beginning of the year.

In view of these factors, the board has decided give you tenure plus a $6 \%$ pay increase.

Figure 4-8

Figure 4-9 appears on the next page

| Your principal for this simulation has been Jay Bittner. He is very liberal in his philosophies toward education. He favors freedom and responsibility for the students and a creative, innovative learning environment. |  |  |
| :---: | :---: | :---: |
| For your general information the average score with this prinoipal is 41.95 . You scored 38 points with him. |  |  |
| Here are your other scores: |  |  |
| Type of score | Your Score | Average Score |
| Pupils | 4.5 | 34.25 |
| Facult'y | 35 | 29.67 |
| Parents | 29 | 29.29 |
| Overall | 38.8 | 31.85 |

Figure 4-9

### 4.1.2.5 Individual paths through the simulation

The simulation allows one user a certain amount of variation of experience when compared with another. This individualization is achieved firstly by the random allocation of one of four principals. In addition to this each student is randomly allocated a number from 1 to 4 which is stored in a variable called "path". According to this number the student will be allocated a certain path through the list of
situations. So one student who has the same principal as another will not necessarily experience exactly the same situations as his fellow.

The student's choice of a teaching subject and club or society to supervise also influences the choice of scenarios presented to him. A further variation to the route that a student follows through the simulation comes about by some situations being displayed to members of one sex only. In addition to these devices a chance factor is often used to further differentiate one user's experiences from another's.

An example of a fragment of an individualized path is shown in Figure 4-10 which appears on the next page.

There is a further means of individualization in that depending upon a randomly allocated value of a variable "mon" some users have additional difficulty in obtaining a teaching position or tenure because of the school district's poor financial position. Finally, whether a student elects to join a teacher body also affects the course of his path through the simulation and the situations that he experiences.
 avorage grads of pupil and a random varibshl callad path.


In some cases the presentation of a situation is dependent upon the response of the student to a prior situation. For example in the unit RULES the student is asked whether he would allow class rules to develop as they were required or whether he would formally discuss the rules. If he chooses the latter action he is presented with unit SELECT containing a list of class rules for his approval. If he chooses the former action he bypasses the unit SELECT. This is illustrated in Figure 4-11 below.


Figure 4-11

### 4.2. Description of Tenure S.A. Version 1

### 4.2.1 Aims of the modification

The main aim of the modification to TENURE was to make it a workable tool for the South African student. It is essential for a student to identify with the structure and content of the simulation in order to benefit from using it. The situations presented by the simulation must be credible and the language intelligible. The simulated school and the community it serves must realistically fit a South African environment.

The student must feel comfortable with the people with whom he is interacting. It is important for the modifications to ensure that the simulation has a high level of realism since its context is intrinsic to its goals as set out in section 4.1 .1 above. The importance of a high level of realism has already been discussed in Chapter 3 of this study.

### 4.2.2 Modification of language

The first modification made was the translation of the language of the simulation into South African English parlance. Since TENURE is designed to identify with the North American student, its language is colloquial and extensive modifications were made to its vocabulary, grammar and tone.

Some examples of the educational terminology that needed alteration were :
tenure, faculty, student-taught, ditto sheet, pop quiz, department chairman, make-up test, term paper, grade point average (GPA), etc.

All sentences that contained American slang, spelling and colloquial grammar were amended. For example a South African student might find the following sentence difficult to follow :
"Tell her you won't count the test heavily on her final grade."

In places the tone adopted by a member of the school community would have been unacceptable in the equivalent South African context. For example, a new teacher would be very unlikely to tell his principal :
"I'm sorry, but I understood that I was hired to teach --not be (sic) a short order (sic) cook."

And on the other hand, even though a principal may find a new teacher rather trying, he would not say:

```
"You stink!"
```


### 4.2.3 Modification of context

TENURE'S simulated school, Middleton High, is an example of a North American middle-class co-educational school. It was decided to modify this and create Albany High which is typical of a South African white middle-class co-educational school. Wherever possible the context of the simulation was given a South African flavour. This was accomplished in several different ways :

### 4.2.3.1 Names of people and places

The names of the principal, staff, pupils and parents were selected from those representative of the British, Dutch and Portuguese settlers who came to South Africa. Place names are fictitious but could be anywhere in South Africa.

### 4.2.3.2 The school environment

The school subjects offered to the student by Tenure S.A. Version 1 were designed to be typical of those found in schools administered by the Provincial Education Departments. It was necessary to change the sports and societies of TENURE from, for example, American football and the Honor society to rugby and the Environmental Studies group. In order to give a fuller picture of the South Africanisation of the school environment a few further examples of necessary changes are mentioned here : The 'lounge' became the staffroom, the school 'halls' became the more familiar school corridors. The 'department chairman' became the head of department and the 'Board of Education' the School Committee.

### 4.2.3.3 The educational environment

In the original TENURE program, the new teacher is expected to interact with two teacher bodies in the United States, the N.E.A. and the American Federation of Teachers. The simulation brings pressure to bear on him to join one of these bodies and later on there is a chance that he might become embroiled in strike action by the body he joined thus jeopardising his job. Although the South African student can become a member of one or more teacher associations, the possibility of these bodies calling out their members in a general strike action is not feasible so these sections of the simulation were omitted altogether.

There is a further part of TENURE'S overall educational environment that has no counterpart in South Africa. This is the concept of the school being financed by the school district. Depending on the randomly allocated value of a student variable "mon", a student's acquiring of a post becomes dependent upon the financial position of the school district. This variable and those sections that refer to it were also omitted from Tenure S.A. Version 1.

### 4.2.3.4 The probationary year and assessment

As mentioned above, the final assessment of the student by the TENURE simulation indicates whether he has achieved tenure or not. Depending on his final overall score, he will be placed into one of six categories. These are :

1. Teacher fired
2. Probation
3. $6 \%$ Pay rise
4. Tenure plus $6 \%$ pay rise
5. Tenure plus $20 \%$ merit rise
6. Promoted to Dept. Chairman

The modifications that were made to these categories were guided by the probationary procedure in practice in the Cape Province. At present in
the Cape Province a beginning teacher is first appointed to a school for a twelve month probationary period. During this time he is assessed by his head of department, the principal and an Inspector of Education. At the end of the probationary period he may be given a permanent appointment, have the appointment extended on probation for a further twelve months or have his appointment withdrawn. (A copy of the E. 273 assessment form can be found in Appendix C.) Tenure S.A. Version I's $^{\prime}$ assessment categories are :

1. Teacher fired
2. Further probation
3. Temporary post
4. Permanent post
5. Permanent senior post
4.2.4 Modification of overall structure of the simulation

A questionnaire designed to extract the student's opinion of the simulation was appended to the program so that the student could respond immediately on completion of the simulation. This questionnaire can be found in Appendix B.

At the beginning of the simulation a unit was added which describes the aims of the simulation and requests response to the questionnaire.

A unit which informs the student of the data available to him and how he can access it was designed so that it could be displayed at regular intervals through the course of the simulation.

It was necessary to restructure the individual paths through the simulation because the addition and deletion of situations had disturbed the balance of the distribution of events and hence the individual scoring.

### 4.2.4.1 Situations

The modifications made to TENURE involved removing some of the situations that either had no counterpart in the South African school or which might embarass or alienate a South African student, and substituting more suitable examples. For example one of the units referred to supervision on the part of the new teacher of the Honor society. Another unit referred to his embarassment at finding his fly undone, and so forth. These units were replaced by more suitable situations involving common school societies and less sexually explicit incidents. In order to make the simulation more topical, extra situations referring to the important role of sport in the school and the contraversial subject of discussing South African politics in the classroom were included.

### 4.2.4.2 Feedback and supplied data

The feedback the student receives during the course of the simulation was left largely unchanged except that in places it was toned down without losing its general import.

There were few changes made to the data except that the GPA scores were removed from the pupils' class records and references to national standardised tests were omitted. The grades of the five-point scale used were changed from alphabetic to numeric symbols so that there was no confusion with the standardised grades used in the secondary school. The option of grading 'on the curve' was removed as H.D.E. students are unlikely to understand its meaning.

### 4.2.4.3 Scoring and results

The system of scoring as it was described above was maintained in its original form. It was necessary, however, in rating certain of the options offered by some of the situations to modify the scores allocated to the 4 areas (Ref. 4.1.2.2) in order to reflect the South African school environment more accurately. In order to obtain
guidance as to whether it was possible to apply some objective form of score allocation, the unit TALK described in section 4.1.2.2 was given to four members of the Rhodes Education Department so that they could rate each of the areas in each of the 5 alternative options. It was of interest to the author to note that there was no correlation between the scores allocated by these educationists. The author therefore submits that the scores allocated by the simulation to the student users must be considered to be subjective and based on the author's own educational experience together with advice sought from the author's supervisors.

The results displayed to the student were modified to exclude the names of the top scorers and those who had been fired. They still included the remainder of the results as described above in Figures 4-7, 4-8 and 4-9.

### 4.2.5 Student data capture

PLATO makes provision for capturing all the student's key-presses in a PLATO student data file. Full use was made of this facility to automatically capture all the responses that the student made whilst executing both the simulation and questionnaire. An example of the data captured is given in Figure 4-12 below.

In addition to this data capture, a TUTOR -output- statement was used to store the student's scores and the contents of the more important student variables. This information was also written to the PLATO student data file when the student exited the program, regardless of whether he had completed it or not.


Figure 4-12
4.2.6 Program testing and debugging

All aspects of both the simulation and the questionnaire with their attendant data capture were thoroughly tested before execution by students. Members of the Rhodes University Department of Education helped extensively in this activity.

## CHAPTER 5 ANALYSIS AND IMPLICATIONS OF STUDENT RESPONSE TO TENURE S.A. VERSION 1

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## CHAPTER 5 ANALYSIS AND IMPLICATIONS OF STUDENT RESPONSE TO TENURE S.A. VERSION 1

### 5.1 Student use of the simulation

During a three week period in April 1986, the class of Higher Diploma of Education students executed the simulation and responded to the questionnaire before they went to schools on teaching practice. They were able to use the computer terminals when it suited them provided they had previously made bookings. Their responses to the simulation and the questionnaire were captured in a PLATO student data file.

The majority of the students had no difficulty in completing the task. Four students did not complete the simulation and one needed help to re-enter the system after exiting it prematurely. The average time taken to execute the simulation was 56 minutes.

For this initial testing the students were not given the option of re-doing the simulation, but four students requested another chance of using the program in order to improve their ratings.

### 5.2 Description of the questionnaire

The questionnaire is designed to be on-line and was delivered to the students immediately after they had completed the simulation. Its format is very similar to that of the simulation so that the flow from the simulation to the questionnaire is uninterrupted. It was hoped that this would facilitate the spontaneity and accuracy of the students' replies. The questionnaire can be found in Appendix B.

The information the questionnaire is designed to extract falls into six areas:
a) academic and biographical background of student
b) student's opinion of the areas selected for presentation by the simulation
c) student's opinion about individual situations presented by the simulation
d) student's attitude to assessment by the simulation
e) student's perception of the relevance and usefulness of data supplied by the simulation
f) student's overall impression of the simulation

### 5.3 Composition of the student respondents

Fifty students answered the questionnaire. Of these $54 \%$ had attended single sex schools as pupils whilst the remaining $46 \%$ had attended co-educational schools. When asked to comment on the discipline in their schools $2 \%$ said that it had been lax, $58 \%$ said that their schools ${ }^{\text {d }}$ discipline was moderate, $36 \%$ had attended schools with a rigid discipline, whilst $4 \%$ said the discipline at their schools had been oppressive.

Of the students who had obtained degrees, $12 \%$ had Honours degrees and $68 \%$ had Bachelor's degrees. $20 \%$ of the students still had to complete their degrees.

Only $4 \%$ of the students had taught formally in a school whilst $32 \%$ had some informal tutoring experience. When asked which subject they would most like to teach, the breakdown was as follows:

| Subject | \% of class |
| :--- | :--- |
|  |  |
| English | $24 \%$ |
| Geography | $16 \%$ |
| History | $10 \%$ |


| Mathematics | $8 \%$ |
| :--- | ---: |
| Accountancy | $8 \%$ |
| Guidance | $6 \%$ |
| Xhosa | $6 \%$ |
| Afrikaans | $4 \%$ |
| Economics | $2 \%$ |
| French | $2 \%$ |
| Biology | $2 \%$ |
| Music | $2 \%$ |
| Art | $2 \%$ |
| Biblical Studies | $2 \%$ |
| Computer Studies | $2 \%$ |
| Physical Education | $2 \%$ |
| Undecided | $2 \%$ |

### 5.4 Findings from the questionnaire

5.4.1 Students, opinions of the areas selected for presentation by the simulation

Most of the students ( $88 \%$ ) agreed that the four areas covered by the simulation, namely situations that a first year teacher might encounter in developing his relationships with the principal, his pupils, his colleagues and the parents of his pupils, were appropriate. They were willing to suggest other situations within these areas that the simulation might address and $72 \%$ of the students responded with suggestions of their own. Some of these suggestions were :

More directly confrontational situations between teacher and pupil(s)

Situations where pupils try to become overly familiar with the teacher

Confrontations between teacher and rigidly conservative members of staff

```
Coping with malicious rumours spread by a resentful pupil about
the teacher
```

More situations dealing with 'problem' pupils
Personality clashes between teacher and pupil(s)
Clash between teacher and dictatorial Head of Department over
teaching methods

A frequent complaint (made by $52 \%$ of the students) was that they felt pressured by the simulation to please one or more of the personalities (especially the principal) in the four divisions of the school community mentioned above. These personalities, according to $40 \%$ of the students, exerted so much influence that they were not able to respond as spontaneously as they would have liked.

Two of the students commented :
"Pressure to please the principal dominated all I did."
"I found that all the members of the school community brought pressure to bear on me."

It can be maintained that this pressure to please is realistic given the dynamics of a school population and the need of the first-time teacher to establish his competence in the classroom and to find acceptance in the staffroom. Many staff groups are strongly hierarchical and the newcomer's position is at the bottom of the pyramid. He is expected to keep his place and to toe the line if he is to be accepted and promoted.
"Schools, like other social organizations, confront their members with adaptive dilemmas... A person occupyimg a particular status may perceive demands and expectations that he should behave in ways which are at odds with his own conception of his role, and
neither his ideal image nor the expectation of others may match his actual role performance." (Musgrave and Taylor, 1969).
5.4.2 Students' feelings about individual situations presented by the simulation

The majority of the students were satisfied that the individual situations presented were sufficiently real to be worthy of consideration. In fact $90 \%$ of the students said that similar situations had arisen when they were pupils at school.

Some of the students commented :
"The information was clear and the situations were realistic."
"I liked the detailed situations."
"I liked comparing my response to the alternatives given."
"The situations were very realistic - I'll know what to expect."
"Some of the situations are informative."
"Food for thought."

There were very few students who found any of the situations artificial, contrived or ambiguous.

However, a constant criticism which ran like a thread throughout the students' responses to the questionnaire was that the range of alternative actions to a situation was too limited. Many students would have liked to have responded more personally. They found that the alternatives offered them were too restrictive. Many of the students voiced this complaint :

```
"The answers were too limited; space for comment too brief."
```

```
"I couldn't justify my choice."
"It didn't allow for expansion of expression."
"One can't be spontaneous and direct - alternatives too limited."
"It is frustrating not being able to give one's own response."
"I was unable to discuss the situation and give my own answers."
```

This criticism is justified but unfortunately it is very difficult to simulate human behaviour and the variety of possible human responses to a situation. The fact that the simulation is computerised does not make it any more restrictive than other types of simulations since it suffers from the universal limitation of closed response simulations in that it has to offer a selection of pre-determined solutions.

For the sake of both convenience and efficiency the number of possible solutions has to be reduced. Under these circumstances all that can be done to improve a simulation is to take into account as many of the human responses as possible and to offer the most obvious as alternative courses of action. Too much detail can clog and confuse a simulation. There is a point beyond which the addition of more detail adds unnecessary complexity, and may unbalance the simulation. It is not possible in terms of the nature of the scoring system of TENURE to include open responses as they cannot be assessed by the program. This problem is discussed further in section 7.5 of this dissertation.

### 5.4.3 Students' attitudes to assessment by the simulation

When asked how they felt about being assessed by the simulation, $86 \%$ of the students had no objection, but $40 \%$ of this group felt that they had been rated unfairly. The reasons given for this criticism were several:
a)
having discussed the simulation with their peers they had discovered that it is easier to succeed with the progressive principal than with the other three
b) there is insufficient feedback on progress during the course of the simulation
c) it is difficult to please all the sectors of the school community simultaneously
d) there should be more information given at the start of the simulation about the individual principal's attitudes and convictions

It would be best to examine each of these four statements individually:
a) it is easier to get a high score with the progressive principal than with the other three

When the data on student responses to the simulation was examined it was found that those students who had been allocated the progressive principal had indeed achieved better scores with their principal than the other students. This is to be expected, considering that the normal student's enthusiasm for innovation would have been more favourably received by this particular principal than by any of the other three.

Considering the subjectivity of human nature it may be argued that this discrepancy in the scores ought not to be considered unfair nor unrealistic. In the actual school situation the principal has the major say in the assessment of the first year teacher at the end of his probationary year. It can be argued that the increased difficulty of succeeding with an 'awkward' headmaster has definite parallels in reality. The main aim of the simulation is to teach the student to develop skills for working within the social system of the school. Perhaps if all scores of other members of the H.D.E. group were removed
from the final assessment the student would view the simulation more as a learning experience and less as a competition.

Here is a selection of remarks made by students about the less progressive principals :
"The principal was biased, too traditional."
"The principal was harsh."
"The principal judged me without allowing me to explain my teaching methods."
"The Head's changeability made his views less credible."
"Having different principals was unfair!"
"If I had known the principal's views I would have answered differently."
b) there is insufficient feedback on progress during the course of the simulation

Depending on the student's overall score during the simulation, he is given feedback on his progress. It seemed that the score categories upon which the feedback depends needed tuning and that the student should be given more access to his principal.
c) It was difficult to please all the sectors of the school community simultaneously

This statement may be considered an accurate description of one of the problems facing a beginning teacher. It is important that the student be made aware of this dilemma by the simulation.
"...he (the new teacher) has to come to terms with the demands made on him by the pupils and their parents, colleagues and local advisors and to try to transfer what he has learnt at college into action in the classroom." (Raggett, 1975).
d) there should have been more information given about the individual principal's attitudes and convictions.

This criticism is valid. In the real school environment the new teacher would very soon be told the head's attitudes and convictions by the staff and pupils and would tailor his dealings with the principal accordingly. In the simulation the student is not told explicitly about the principal's personality and ideology until the time of his assessment. He receives only the occasional hint during the course of the program.

When asked how they felt about seeing their scores in relation to those of the other students in the H.D.E. group, only $12 \%$ objected but, when some of their remarks about assessment were examined, there was an underlying resentment at being 'exposed'. Here is a selection of relevant remarks :

```
"I'm happy that I wasn't rated as a bad teacher."
```

"My low score made me feel inferior."
"I should have been given a running total of my scores."
"The score was not fair - there was no room for negotiation."
"The identity of the highest scorer should not have been revealed to the class."
> "Shouldn't display top scorer's score."

"I was upset by my low score."

```
"There shouldn't be score comparisons."
"The score was offputing."
```

5.4.4 Relevance and usefulness of the data supplied by the simulation 5.4.4.1 Pupil data

Most students (90\%) had accessed the pupil data supplied by the simulation and of these $53 \%$ were dissatisfied with its content. Most of these students wanted fuller class records, detailed extra-mural activities and some indication of personality traits and family background.

### 5.4.4.2 Advice from the principal

Many students (79\%) asked advice from the Principal when it was offered. Of these students $56 \%$ found his advice to be of no use.

### 5.4.4.3 Staffroom gossip

Many students ( $82 \%$ ) visited the staffroom during the course of the simulation. Of these students $71 \%$ found the information that they received from this source did not give an indication as to how they were progressing.

Judging from the above observations made by the students, the data offered them by the simulation did not fulfil the role it was designed for and needed a major overhaul.

### 5.4.5 Students' overall impression of the simulation

### 5.4.5.1 Relevance

The majority of the students $(68 \%)$ felt that the simulation was a relevant part of pre-teaching practice preparation. A further $28 \% \mathrm{felt}$
that it might have some relevance, whilst only $4 \%$ felt that it had no relevance at all.

### 5.4.5.2 Length and medium

Most of the students $(72 \%)$ found the simulation to be of a suitable length and the majority found using a computerised simulation both enjoyable and novel.

### 5.4.5.3 Overall appeal

The majority of the students (72\%) were positive in their critical comment on the simulation, finding it largely thought-provoking and entertaining. In the literature that was consulted on simulations this reaction seems to be a universal one.
"For the user, they (simulations) have high face validity. If there is one consistent finding in the research, it is that students and teachers rate them highly as interesting and worthwhile experiences." (Shirts, 1976).

Five students found the simulation frustrating and two found their low scores upsetting.

A list of student comment on the simulation as a whole follows :
"I enjoyed working at my own pace."
"Interesting, I've never used a computer before."
"Quick and easy to use."
"Refreshing approach."
"It's fun to work on a computer - different and enjoyable."
"I liked interacting with the program through the keyboard and screen."
"Caused eye-strain!"
"Too restrictive language and choice."
"I'm slow at typing."
"Enjoyed being out of normal lecture environment."
${ }^{n}$ I liked using the terminal."
"I liked the novelty."

During the course of the questionnaire the students were asked to select from a list of 7 positive and 7 negative adjectives that one which best fitted their feelings about the experience of executing the simulation. A description of their choices follows:

Adjective Chosen by

Thought-provoking 11 students
Entertaining
11 students
Stimulating
Frustrating
Artificial
Challenging
Reassuring
Upsetting
Absorbing
Refreshing
Intimidating
Shallow
Superficial

5 students
5 students
4 students
3 students
3 students
2 students
2 students
1 student
1 student
1 student
1 student

It can be seen that $72 \%$ of the students felt positive towards the simulation whilst $28 \%$ chose negative adjectives to describe their experience.

### 5.5 Implications for further improving the simulation

The findings from the questionnaire gave rise to the following implications for further improving the simulation :
a) At the beginning of the simulation the student should be told which of the four principals he has been allocated and be given an indication of that principal's personality and educational opinions. (cf. 5.4.3).
b) In each situation the choice of actions offered to the student should be reviewed and, within the bounds of efficiency and convenience, be extended. (cf. 5.4.2).
c) Only the student's own scores should be displayed at the time of his final assessment. (cf. 5.4.3).
d) Feedback should be given more regularly and should be a clear indication of the student's progress. (cf. 5.4.3).
e) Pupil data should be more detailed. (cf. 5.4.4.1),
f) Advice given by the principal should be appropriate to the nature of the student's last action. (cf. 5.4.4.2).
g) The snippets of gossip a student can obtain by going to the staffroom need to be reviewed and, where necessary, be made more indicative of the student's progress. (cf. 5.4.4.3).

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### 6.1 Introduction

In section 5.5 of the previous chapter, seven areas of the simulation were targeted for further improvement. These areas were further modified and each is examined below where details are given on the scope and limitations of the additional modifications and the student response. A full program listing of Tenure S.A. Version 2 can be found in Appendix A.

Twenty two Higher Diploma of Education students of the 1988 class worked through Tenure S.A. Version 2. The students then completed the same questionnaire referred to in Chapter 5 of this dissertation. Like the first group of students, they executed this task during three weeks in April before going out to the schools on teaching practice. The composition of this second group of respondents was very similar to that of the first group of students of the 1986 class.

When comparisons are made between the reaction of the first group of students to Tenure S.A. Version 1 and the reaction of the second group of students to Tenure S.A. Version 2, percentages are used. It is felt that even though the numbers in each group are small the use of percentages highlights the differences between them,

### 6.2 Revelation of the principal's personality and educational ideology

Instead of concealing the personality and educational ideology of the principal and merely hinting at them during the course of the simulation, a full profile is given to the student before his interview at the school. The type of principal allocated still depends on a chance factor which is generated randomly by the program. Figure 6-1 gives an example of the information given.

To a large extent the principal's satisfaction with your work determines whether you are successful.
However, there are other factors imvolved as well. Certainly the performance of your pupils is considered as well as your reputation with pupils, colleagues and parents.

Often there is not a "correct" decision; only a "best" one. Of course what the best decision is depends on the philosophies of your principal. There are four different principal profiles, one of which is allocated at random in this simulation. Here is a brief description of your principal.

Your principal for this simulation is Joe Burke.
Joe is very outgoing in his philosophies towards education. He farours freedom and responsibility for the pupils and a creative, innovative learning environment.

Figure 6-1

Unlike the comments made by the first group of students (cf. 5.4.3) the responses of the second group of students did not contain any criticism about the type of principal who had been allocated. It appeared that having been told what to expect from the principal the students were prepared to work to succeed with an 'awkward' personality, and accepted the situation quite readily. As the main aim of the simulation is to teach the student to develop skills for working with all the members of the school community, this modification appears to be a definite improvement.

### 6.3 Modification to the choice of actions offered in each situation

Each situation with its alternative courses of action was reviewed and wherever possible either extra options were added, or existing options were modified in the hope of offering a better choice to the student. It was not thought advisable to offer a large number of options since too many different alternatives might have been confusing. Lengthy chunks of text on the screen can become tedious to read and the attention of the participant can be lost. Another factor that has to be taken into account is that the terminal's screen is composed of a limited number of lines and that it is not desirable to exceed one screen display per situation. Again it must be emphasised that it is necessary to work within the limits set by complexity and convenience.

Of the 22 students of the second group, only $23 \%$ found that the choice of alternatives was too restrictive and chose to offer their own options. This was an improvement on the $44 \%$ of the first group of 50 students who complained about the lack of choice.

It cannot be denied that the restriction of user choice and the lack of natural dialogue is a problem area. Within the limits of traditional Computer Aided Instruction (CAI) this problem might be partially addressed by allowing the student to type in his own course of action (which would not be scored) provided he has first selected one of the pre-programmed options offered to him. In this way it would still be possible to score the student's choice of alternative action whilst at the same time giving him the satisfaction of recording the way that he would have handled the situation. As it stands, the simulation does give the student the opportunity to make comments whenever he wishes, but he is not asked specifically if he would like to offer an additional course of action to a situation. A collection of such suggestions from the students could be used for the continued modification of the program.

### 6.4 Modification to the display of students' scores

Extensive modifications were made to the display of students' scores. These are detailed below :

The display of the achievements of past users and peer group users (of 4.1.2.4) is now omitted. In addition to this, no averages are displayed or referred to except in the case of the subject average of the student's simulated class. This average is compared to the overall average the class receives for its other subjects. It was decided to maintain this comparison since it is an important indicator of the success of the student's teaching methods. Figure 6-2 displays a typical example of this information :

Your actual performance as a teacher iñ working with your pupils was corsidered.

The combination of teaching techniques which you chose to employ have been shown by research to be of about average effectiveness.

Your clase had an overall
average of $81.9 \%$. These pupils have an overall class average, with all teachers, of $76.0 \%$.

The symbol average of your class was 3.35 . compared with their symbol average in all subjects with all teachers of 3.15 .

Figure 6-2

At the end of the simulation when the student was rated in the four areas : relationship with principal, relationship with staff, relationship with pupils and relationship with parents, he was no longer given a numerical score but relevant feedback based on the scores that he had accumulated. Figure $6-3$ gives an example of the display of a student's assessment.

The second group of students were much happier with the assessments they were given. Only $18 \%$ of these students felt that the assessment was unfair, whereas of the first group of students more than half, $54 \%$, had complained about being rated unfairly. It is felt that the improved attitude of the students towards their assessment can be largely attributed to the removal of the competitive nature of the simulation. For many students the anxiety which appears to be generated in them by computer simulations of a 'serious' nature (eg. TENURE for H.D.E. students) is exacerbated by overlaying a competitive ethos on the exercise.

The year is now over. As is the usual custom, the principal calls you into his office for an end of the year conference. During the conference, he makes the following points:

1. Your pupils seen to like you.
2. The parents generally like you.
3. Other stafi members seen to like you.

The principal says that he personally feels that you are clearly a talented individual.

The principal says he has looked in on your class Eeveral times to judge the discipline you maintain. He say's he thinks your classroom discipline is satisfactory, but misht be better if you went over a few rules at the beginning of the year.

Your Principal has taken his opinion of you and those of others into account and has decided to give you a permanent post.

Figure 6-3

### 6.5 Feedback on the student's progress

Changes to the simulation were made to ensure that a student was given more frequent feedback on his progress. It was not possible for this feedback to be tailored to comment on individual decisions on the part
of the students since the feedback depends perforce upon the score that is being accumulated by the student. The feedback consists largely of memos from the principal commenting upon recent decisions taken by the student and of warnings of imminent dismissal if the student's score is consistently low. Figure 6-4 gives an example of the type of feedback that a student-teacher might receive from the principal.

```
You found this memo in your pigeon-hole this morning.
```

```
Albany H. S.
From the Office of the
Principal
MEMO TO: Mr. Marsh
    Just a note to inform you that
    I am unhappy abbout your last
    decision.
    Please consider more carefully
    all future actions.
    I am sure you will take care
    of this.
```


## J. B.

Figure 6-4

The greater frequency of feedback appears to have been satisfactory to the second group of students as there were no criticisms made about
lack of information on progress or the nature of the information received.

### 6.6 Modification to pupil data

In this area there was a considerable increase made to the amount and nature of data on individual pupils that could be accessed by the student. Pupil profiles were constructed for all pupils who featured individually in any of the situations of the simulation or who were doing either very well or very poorly in the student teacher's subject. It was decided not to include a pupil profile for every pupil at this stage because of the lack of available time for programmimg.

These profiles include details on the pupil's age, parents' names and occupations, any special details about the parents' marital status, other children in the family, the pupil's current participation in school activities and extra-mural interests, whether the pupil had failed a previous standard, the pupil's medical history and any special circumstance that the student teacher should know.

The pupil profiles are based on the information kept on record by most schools. Every attempt was made to create internally consistent profiles without allowing them to reduce to crude stereotypes.

An example of a student profile is given in Figure 6-5 on the next page.

## PUPIL <br> DATA

Pupil Name: Bill Anclerson
Age 17 years
Father: Reginald Anderson
Occupation: plumber
Mother: Mother abandoned family, whereabouts unknown.
Stepmother: Mary Anderson
Occupation: typist
Siblings: none
Previous School Record: Failed Std. 5
School Activities: none
Outside Interests: surfing
Medical History: healthy
General Comment: Has a history of disciplinary problems. Few friends inside the school.

Figure 6-5

Of the second group of students, only 7 of the 22 actually accessed these individual pupil profiles. Of these all but one found the data to be realistic and useful. This was a decided improvement on the opinions of the first group of students of whom $48 \%$ had asked for more detailed pupil data.

The low number of students who availed themselves of the pupil data is a cause for concern and future modifications to the simulation should
include an attempt to encourage the student teacher to access such data wherever it is relevant.

### 6.7 Modification to advice given by the principal

It was not possible to individualise the advice given to a student when he sought help from the principal. As mentioned in section 6.5 above, feedback during the simulation is based directly on the student's current set of scores and so it must be of a general nature to serve any user of the simulation. The content of this feedback was 'personalised' as much as possible given the constraints of this aspect of the design of the program. In the real school situation a principal would not be able to give constant advice to a new teacher so it could be claimed that the students' expectations here are out of keeping with reality.

There was a definite improvement in the students opinion of the principal's advice. $34 \%$ of the first group had found the advice useful whereas of the second group $50 \%$ found it useful.

It is possible that the expectation of the student as to the amount of help he should be able to obtain from his principal is out of keeping with the capabilities of the program and that at the outset the student should be told that the principal's advice is limited to information about the student's progress through the simulation.

### 6.8 Modification to staffroom gossip

The items of gossip that a student could obtain by 'visiting the staffroom' during the simulation were closely examined and where necessary modified to give a clear indication of the student's current standing in the three categories : his relationship with his colleagues, his relationship with his pupils and his relationship with his pupils' parents. When a student elects to 'visit the staffroom' he is given feedback relevant to one of the three categories mentioned above. The category is selected randomly.

The unit containing hints about the principal's personality and educational philosophy was omitted since the revelation of this information at the beginning of the simulation had made it redundant. Figure 6-6 shows the unit which refers to the student teacher's relationship with the parents of his pupils.

```
randu chance, }
at 22g9
writec chance###Sorry. No interesting gossip today.;
    The teachers were talking about the fact that
    a number of parents of your pupils have a
    great deal of influence with the school
    boand. #
    The conversation was cut short. The
    principal came to see who was in the staffroom. &
    Another teacher told you that your pupils
    seem tof
    Another teacher told you that she overheard
    some parents talking about you. They said
    that they thought f
    chance, 1skip, 1skip, 1skip, 1skip, 1skip, x, 6end
    branch chance,
    writec score(5) &dislike you.ffeel rather neutral about you.
    #like you.
    branch lskip
    6end
    at where+1
    writec score(7) #you were not doing very well. #you were doin
    g}\mathrm{ alright. fyou were doing very well.
    1skip
```

Figure 6-6

There was only a slight improvement in the students, opinion of the usefulness of the items of staffroom gossip. Of the first group $24 \%$ had found the gossip a useful indicator of their current standing and in the second group $36 \%$ found it useful.

It is possible that the students expected staffroom gossip to be of a more general and exciting nature and were disappointed to find that it merely contained references to their relationships within the school community. Either they should be told that visiting the staffroom would only throw light on how they were doing in these relationships, or else the gossip should be radically altered to refer to individuals and events that the student might encounter in his path through the simulation.

### 6.9 General student impressions of Tenure S.A. Version 2

The second group of students were very favourably impressed by the simulation and many of their comments reflected their enjoyment of it. A selection of their comments follows :
"The simulation was accessible and enjoyable."
"I liked choosing from the alternatives - it was challenging."
"I really enjoyed the simulation - especially the privacy of it."
"I found it amusing."
"It was a novelty, an education in itself."
"It facilitates a quick response."
"Efficient and easy to use."
"Raises a lot of likely issues."
"Good practice for trainee teachers."
"I enjoyed imagining myself in the teaching situation."

Only $9 \%$ of the second group of students chose negative adjectives when asked to describe their overall feelings about the program. The
remainder found the experience thought-provoking, entertaining, challenging and stimulating.

| Adjective | Chosen by |
| :--- | ---: |
| Thought-provoking | 12 students |
| Entertaining | 5 students |
| Stimulating | 1 student |
| Challenging | 1 student |
| Boring | 1 student |
| Frustrating | 1 student |
| Artificial | 1 student |

When asked about the realism and relevance of the simulation $95 \%$ of the students said that the situations they had encountered during the program were similar to those they had experienced whilst at school as trainee teachers or pupils. $68 \%$ felt that the simulation could be a very relevant part of teacher-training, $32 \%$ thought it could have some relevance and none of them thought that it had no relevance at all.

The results appear to show that most of the modifications discussed above led to meaningful improvements in the educational value of the simulation and increased the usefulness of the program as a tool in teacher training.

## CHAPTER 7 CONCLUSION

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7.1 The role of Tenure S.A. Version 2 in the professional training of H.D.E. students

A simulation that can realistically replicate some of the situations in which a new teacher might find himself in his interaction with members of the school community can be used as an instrument for encouraging him to acquire those skills necessary for successfully developing working relationships with such people.

A simulation of this type cannot be merely a jumble of facts and variables but has to be a model, albeit limited by definition and technology, which focuses the student's attention on those aspects which lead to the development of such skill mastery. It must approach reality as closely as possible so that the student is temporarily induced to believe that the experience is sufficiently real to warrant his interest in the outcome.

The creation of a realistic environment or 'microworld' was integral to the modifications made to the context of the original TENURE simulation. Feedback from the two groups of H.D.E. students who tried out the modified simulation indicated that they found the experience real, meaningful and thought-provoking.

During the conventional training of H.D.E. students all the criteria to be used in the assessment of practice-teaching are discussed: their theoretical justifications are made explicit in the education courses, their application is explored, demonstrated and tried out in General Method classes and their use in specific subjects is the nucleus of subject-specific method classes. This simulation can play its part in this preparation of student-teachers if it can be integrated into the usual preparation that occurs in university classes. Bork (1981) maintains that unless a simulation is integrated with the conventional course content, only the most highly motivated students will use it.

Tenure S.A. Version 2 can be useful in adding a new dimension to the conventional preparation of student-teachers in that it allows the students to explore the formation of relationships with others within the school community whereas most conventional methods of preparation for teaching practice concentrate only on the preparation and delivery of the lesson together with the creation of a suitable environment for learning to take place.

It is envisaged that users of the simulation shall not only execute it several times so as to improve their skill mastery, but by discussing its situations and alternative courses of action with fellow student-users shall be able to link their arguments with those put forward in theory classes and shall thus be able to apply such theory to realistic and recognisable situations.
7.2 Suggested areas for further research on the usefulness of Tenure S.A. Version 2

Further questions on the usefulness of this simulation may be posed :

Is there a relationship between the assessment of students' performance by the simulation and by teaching practice supervisors?

After teaching practice, did student response to the simulation change as a result of school-related experience?

In the case where the simulation was used before teaching practice, did it have any influence upon student performance during teaching practice?

Is there a significant difference between student-perceived competencies and opinions concerning the value and effectiveness of this computer simulation and other more conventional instructional activities?

The limitations of this study are to a large extent linked to the limitations inherent in computerised simulations.

The design of this computer simulation is dominated by the difficulty of simulating human behaviour as discussed before in this dissertation (cf 3.2.2.1) and the difficulty of creating a realistic environment. Much of the richness and colour of the real-life situation cannot be simulated by even the most advanced technology. Most of the variables cannot be known, and even if they were, could not be included.

A simulation is loaded with judgements about what to include and what to leave out. These judgements, required of the designer by the constraints of the medium, shape the fine line between fact and fiction. If they are erroneous they falsify the image created by the simulation. In any case they reflect, no matter how subtly, the designer's own set of values.

The time taken to develop a simulation of this type runs to many hundreds of man-hours and the production costs can be considerable. However, advances in special purpose simulation languages and software engineering may help to minimize this difficulty.

### 7.4 Other areas of preparation for teaching that could benefit from computerised simulation

Simulations could be used to cover those tasks and responsibilities required of teachers that are not covered by the university training programmes. A few suggestions of topics that could be simulated fairly easily on the average microcomputer are given here :

### 7.4.1 Simulation of administrative forms and tasks

Students could be teachers in a mythical school and be asked to fill in simulated forms relating to school attendance, classroom inventory
reports, purchase/requisition forms, field trip request forms, parent permission slips, etc.

Actual administrative tasks could be simulated, for example :
constructing classroom plans to show relationship of physical space to instructional activities
using floor plans, making lists of furniture and cupboard contents (supplied by simulation) and filling in an inventory report
using the inventory reports to determine which materials and supplies are needed and filling in the purchase/requisition form
and so forth.

### 7.4.2 Simulation of planning tasks and responsibilites

Given data about pupils in a hypothetical class, students could be asked to plan a subject specific lesson for the class which included homework and enrichment activities. Or, given a section of the subject syllabus, the student could be asked to plan a week's instructional activity for the class. Both these tasks would have to be limited to a pre-programmed format and because of their unstructured nature a printout of the activity would have to be assessed by the method lecturer, but the actual activity could be computer-guided.

### 7.4.3 Classroom management simulation

The students could be asked to respond to a simulated range of nonacademic pupil behaviour and a corresponding range of teacher control/reinforcement behaviour so as to become aware of management alternatives available to teachers.

### 7.4.4 Simulation of pupil testing and assessment

Students could be required to construct subject specific tests from a battery of possible questions and to allocate marks for each question and a time limit for the test.

Students could be given a pre-programmed test, marking memorandum and one pupil's answer sheet and be required to assess the pupil according to the data provided.

In both these examples the advantage of the computerised simulation of the activities would lie largely in the immediate, real feedback that the student-teachers would receive and their subsequent chance of immediately revising their activity and carrying out the task more skillfully.

## 7.5 "Intelligent" computer simulations

At the 1986 conference on Intelligent Simulation Environments, Shaw said:
"We are moving into an era of complex information systems of knowledge-based computing in which techniques of human-computer interaction, simulation and expert systems will be integrated using low-cost vlsi (very large-scale integrated circuitry), novel machine architectures and advanced software engineering." (Shaw \& Gaines, 1986).

One of the drawbacks of traditional computer simulations is that the student is not free to ask questions or make statements about the course of action he has selected. The computer maintains control of the action and the student cannot exercise his initiative. In additon, there is the drawback that the student cannot use natural dialogue but must choose his response from a list of pre-programmed responses. The program is rigidly controlled by its designer and has no real initiative or 'knowledge' of its own.

In response to these very real problems research workers in the field of Artificial Intelligence are developing 'intelligent tutoring systems' which have their own problem-solving expertise, diagnostic capabilities and means of providing explanation. Clancey (1981) describes an intelligent tutoring system as being

```
"a computer program that uses artificial intelligence techniques
for representing knowledge and carrying on interaction with a
student".
```

Intelligent tutoring systems are still in their infancy and very few have been used extensively with students but they will have a great influence on educational simulations of the future.

### 7.6 Concluding summary

It was established that there was a need for preparing H.D.E. student teachers for the role they have to play in their first year of teaching that was not adequately filled by conventional university teacher-training methods. Computerised simulation of teaching activities and role-playing was investigated and results indicated that such simulations had been relatively successful in education and training. A published American simulation, TENURE, in which the user plays the role of a first-year teacher, was extensively modified to suit the needs of South African students as determined by students' responses to a questionnaire. This modified simulation, Tenure S.A. Version 2, is considered to be a useful tool for equipping the student-teacher with the skills he requires for relating to his role in the school community during his probationary year of teaching.

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APPENDIX A
Listing of Tenure S.A. Version 2

```
common
at
dataon
finish
write
Imain
charset Otenure2,blkuru
erase
uefine
abort
seats=v10
rules=vl1
segment,scale=nl3,15
sponsor=v14
team=v15
bias=v16
grade=vl8
crusn=v19
chance=v20
kiss=v21
kiss=v21
segment, gradave=n23,3
segment, laws=n24,7
segment,weight=n< 5,12
segment,welaht=n<5,12
segment,pscore=n $1,15
segment, sub=n32,0
transfr=v35
strict=v37
mean=v38
sd=v 39
segment,marks=n40,10
open=v4
lmfeed=v48
|p|ck=v49
yearno=v50
visloun=v54
novak=v55
samp=v56
cooints=v57
prinwar=v5&
perfwar =v58
mon=vGl
mon=v6l
interv=vor
ptype=v6
path=v64
effects=v65
segment,score=n66,15,s
fscore=v68
nowarn=v69
nopraise=v70
nopwar n=v71
classav=v72
sex=v73
祹氺vars 74-80 are free
```

```
    philo(x)=n(80+x)
    exper=v92
    subject=v96
    name=n98
    name=n98
辛京新student vars 100-150 free
```



```
抆新ommon variables follow}
    stud (x)=nc(2x-1)$$$ common vars 1-40
    segment,iq=nc41,o
    segment, ndis t=nc44,8
    segment, apt=nc48,8
    segment,gpa=nc51,1u
    nograd=nc55
    ascore (x)=nc(55+x)$$array(56-64)
    finish(x)=nc(64+x)$$array(65-71)
    bscore(x)=nc(71+x)$$array(71-77)
    conden=nc7%
    oclasav=nc7
    nclasav=nc80
    opoints=nc81
    nuprin(x)=nc(82+x)$$drray(83-86)
    segment, dip=nc87,15$$array(87-42)
    nuperf=ncg
    seyment,seq}=n=95,5$$array(95-100
    bteach}(x)=nc(101+2x
    bnam(x)=nc(141+2x)
    bcors (x) =nc( (182+x)
    bdata}(x)=nc(202+x
    segment,osex=nc223,3
    eascore (x)=nc(236+x)
    enuprin}(x)=nc(245+x
    segment, edip=nc250,1b
    efinish(x)=nc(256+x)
    reclear=nc265
    datecl=nc20
    inone=nc267
    experc(x)=nc(500+x
    array,tech(7,11)=nc510
    Iineone=nc614
    I inetwo=nc620
##defined functions follow
    iqf(x)=((iq(x)-100)/10)
```


unit gen

$$
0512
$$

write Information for H．D．E． students．
size
0
write This is a simulation of a novice teacher's first
year of teaching. It has been designed specificall
year of teaching. lt has been aesigned specifically
situations that you inight encounter on teachiny practice or in your first year of teacningg and a choice of alternative ways of handi ing them.
The simulation concentrates on four main areas of contact that all teachers encounter, namely those relationships that you will establisn with

> 1. the Principal
> 2: your colleayues
> 3: the pupils
> 4. the parents.
at
rite
3222
Press NEXT to continue.
unit
un
gen 1
You will accumulate a score in each of these areas as you react to the situations described in the simulation. At the end of the simulation feedback relevant to your overall score will be given
you.
As in many areas of testing, the allocation of a score cannot be completely free uf subjectivity, out the author of this simulation has attemptea to be as objective as possible.
After you have completed the simulation you will be asked to respond immediately to a questionnaire which will be displayed on the terninals screen in much the same way as the simulation. Please de so good as to respond to the questions given you as the information gathered from the questionnaire will be used for improving the simulation for later use.
Thank you very much for your co-operation.
Cecille Marsh
For the Uepartment of Education
Rhodes University
3222
press NEXT to continue.
headinfo
apply
305
To a large extent the principal's satisfaction witn your work determines whether you are sjccessful.
Often there is not a "correct" aecision; only a "best" one. Jf course what the best decision is depends on the philosophies of your or incipal. There are four different principal profiles, one
Your principal for this simulation is
ptype, $x, x, x, 2 p, 3 p, 4 p$

```
```

unit

```
unit
samp;sample;
samp;sample;
samp=0,lend,
samp=0,lend,
2end
2end
s amp<67
s amp<67
chance,4
chance,4
otype<chance
otype<chance
ol
ol
bkgn
bkgn
O
O
blkboard
blkboard
L712
L712
1712
1712
A Simulation of the
A Simulation of the
First Year of Teaching
First Year of Teaching
O
O
2915
2915
To write comments, press SHIFT-TERy ang
To write comments, press SHIFT-TERy ang
To begin the simulation, oress \\angleNEXT3
To begin the simulation, oress \\angleNEXT3
bkgn
bkgn
headinfo
headinfo
school
school
40%
40%
40
40
Welcome to Albany High.
Welcome to Albany High.
This is a simulation of the first year of teachina.
This is a simulation of the first year of teachina.
During this simulation you will ve callej upon to
During this simulation you will ve callej upon to
make decisions similar to those made oy first year
make decisions similar to those made oy first year
teachers.
teachers.
3222
3222
press \INEXT3\ to continue.
press \INEXT3\ to continue.
However, there are other factors involved as well.
However, there are other factors involved as well.
Certainiy the performance of your pupils is is .
Certainiy the performance of your pupils is is .
considered as well as your reputation pupils poris
considered as well as your reputation pupils poris
colleagues and parents.
colleagues and parents.
of which is allocated, at randon in this simulation.
of which is allocated, at randon in this simulation.
Here is a brief description of your principal.
```

Here is a brief description of your principal.

```
```

write Joe Burke. Joe is very outyoing in his jhllosoohies
O 240

```
```

Joe is very outyoing in his jhilosoonies

```
Joe is very outyoing in his jhilosoonies
Joe is very outyoing in his jhilosoonies
Joe is very outyoing in his jhilosoonies
    responsibility for the pupils and a creative,
    responsibility for the pupils and a creative,
    innovative I earning environment.
    innovative I earning environment.
5p
5p
2p
2p
write Jonn Bellows.
write Jonn Bellows.
Mr. Bellows has very conservative and riyiu
Mr. Bellows has very conservative and riyiu
philosopies towards education. He tavours a
philosopies towards education. He tavours a
philosopies towards education, He tavours a 
philosopies towards education, He tavours a 
in firm control. Traditional teaching nethuds
in firm control. Traditional teaching nethuds
impress nim most. He has little patience for
impress nim most. He has little patience for
inoividualised teaching approaches.
inoividualised teaching approaches.
oranch
oranch
5p
5p
3p
3p
Jim Bester.6
Jim Bester.6
retire. He really does not care what you do
retire. He really does not care what you do
as long as you do not bother him.
as long as you do not bother him.
branch 5p
branch 5p
4p
4p
write John Black.
write John Black.
Long is very. indecisive and is easiliy influencea
Long is very. indecisive and is easiliy influencea
by others. Your performance unoer nim depends
by others. Your performance unoer nim depends
largely on luck!
largely on luck!
5p
5p
3222
3222
```

write

```
write
write Press \2NEXT3\ to continue.
write Press \2NEXT3\ to continue.
```

unit apply

```
unit apply
cero vi,l40
cero vi,l40
zero vl,140
zero vl,140
path,4
path,4
calc yearno<l
calc yearno<l
calc yearno<1
calc yearno<1
randu
randu
calcs chance,ptype<,,1,2,3,4
calcs chance,ptype<,,1,2,3,4
do pencil
do pencil
508
508
write Welcome to Albany. word has it that they have
write Welcome to Albany. word has it that they have
    several teaching openirigs. To apply, answer the
    several teaching openirigs. To apply, answer the
    following:
    following:
    What is your last name?
    What is your last name?
arrow where+z
arrow where+z
inhibit blanks
inhibit blanks
long 20
long 20
storea name,20
storea name,20
ok
ok
endarrow
endarrow
do caps
```

do caps

```



\begin{tabular}{|c|c|c|}
\hline \[
\begin{aligned}
& 366 \\
& 367
\end{aligned}
\] & & which you are totally unfamiliar．What would your response
be？ \\
\hline 368 & at & 910 \\
\hline 309 & write & 1．Admit that you are not faniliar with the suoject． \\
\hline 370 & & 2．Try to fake it just enough so that you appear to \\
\hline 371 & & －be vaguely tamiliar with the subject． \\
\hline 372 & & 3．Try to switch the subject to sonethiny else． \\
\hline 373 & arrow & 1432 \\
\hline 374 & store & \(\vee 1\) \\
\hline 375 & match & v9，1，2，3 \\
\hline 376 & endarrow & \\
\hline 377 & calcs & \(v 1, v 2 \leqslant 5,50,25,6,10\) \\
\hline 378 & randu & \(\vee 3, \vee 2\) \\
\hline 379 & jump & \(\vee 3=6\) ，no job，\(x\) \\
\hline 380 & jump & ptype＝3\＄and \＄interv＝3，no job，\(x\) \\
\hline 381 & jump & ptype \(=2\) sand \＄interv＝5，no job，\(x\) \\
\hline 382 & jump & ptype＝1\＄and\＄interv＝4，no job，\(x\) \\
\hline 383 & jump & greet \\
\hline
\end{tabular}

市娄方

\section*{greet \\ pencil \\ route}
welcome
\begin{tabular}{lll}
388 & next welcom \\
389 & size & 2
\end{tabular}

1108

\(\begin{array}{ll}\text { writec } & \text { sex＊} \\ \text { size } & 0 \\ \text { at } & 1408\end{array}\)
at
Your application to Albany Hian School has been
accepted．A job is being offered to you in the high
school as a teacher of
    at where+1
 xhosa。＊art．＊music．wFrench．＊commerce．
at ite
401 write Do you wish to accept this position？
at 2016
write 1 yes
at
2．no
at \(\quad 2 \dot{3} 08\)
write NOTE：This is the only position availadle in your field．
arrow 202
\(\begin{array}{ll}\text { store } & \text { vl } \\ \text { match } & \text { v9，1，2 }\end{array}\)
endarrow
411 jump \(41=1\) ，welcome，reject
412 unit reject
next apply
back greet
at 1010
write Since you do not wish to accept this position，
you will have to re－apply and take your chances
that another position is available．
Press NEXT to re－apply．
Press BACK to accept postion．
welcome
1101
tell
1008
Welcome to the staff where
sexwwwMr．《a，name，20》。wMs．＜a，nanie，20》。
1208
we are happy to have you with us at Aloany H．S．
If this is the first tine you have been at Albany， it would be to your advantage to consult the hel section availajle now，or at any time auring the simulation，uy pressing \(\backslash 2 H E L P \backslash 3 \backslash\).
Press NEXT to continue．
\(\begin{array}{ll}\text { unit } & \text { tell } \\ \text { size }\end{array} \quad 2\)
at
write
write
size
write
How to get to useful info．
0
1508
You may see the records of your pupils at any time by pressing I2DATA3l．
The opinion of your principal nay be solicited at any time by pressing \2LAB3l．
You may go to the staffroom at any time and isten to the latest news by pressing \2SHIFT＋DATA3\。
If you are ready to continue with the simulation， pess \2NEXT3l．
```

unit seats
main route
tarn
write
508
You have begun to prepare for the opening of school.
you now have your class i ists. what do you wish
to do with respect to assigning seats?
at
write 1. Assign with "A."ats alphabetically, beginning
2．Assign seats alphabetically，oeginning with＂z．＂
3．Allow students to pick their own seats with the stipulation that they keep the

```
same one. (bo you can learn names.)
```

arrow 2032
match v9,1,2,3
match v9,1,2,3

```
calcs seats, transfr*, 3765455,376555b, 134575j
do tab
Jump rules
unit rules
at 507
    write Some teachers spend part of the first lesson discussiny
    812
at ite le Let rules develop as necessary,
    2. Hand out written rules.
    3. Have an oral uiscussion of the rules tor the
        year.
    4. Do BOTH 2 and 3 above.
arrow 1923
store rules
\(\begin{array}{ll}\text { store rules } \\ \text { match } & \text { v9,1,2,3,4 }\end{array}\)
- 445 endarrow

do tab
jump (rules=1), grade, select
unit select
back select
at 307
write Here is a list of general class rules often used hy
    teachers. Examine the list and then decide whether
    you will:
at 617
write 1. Adopt that rule AND emphasize it.
    2. Auopt that rule but not emphasize it.
    3. NUT adopt that rule.
    3. NOT ad
\(1048 ; 1016\)
    araw 1048;1016
\(\begin{array}{ll}\text { araw } & 1408\end{array}\)
write (a) Pupils must be in their seats when the bell rings.
    (a) Pupils must be in their seats when the bel
(b) Ali assiynnents must be handed in on time.
    (b) All assignnents must be handed in on time.
    (c) Pupils should raise their nands before speaking. " Cheating on exams will result in an dutomatic "0."
    (d) Cheating on exams will result in an automatic "o."
    (e) Pupils must pring al necessary equipment to class.
    (f) Gum chewing is not allowed in class.
    (g) Talking or passing notes while you are talxing is
        not permitted.
at
write (Indicate your choice with a nunver.)
calc v2<1401

```

lscale

```
lscale
doto
doto
2ck,v3<1,3
2ck,v3<1,3
oranch (scale(vi)<scale(v3+1)), Zerror,x
oranch (scale(vi)<scale(v3+1)), Zerror,x
2ck
2ck
branch
branch
zerror
zerror
at
at
write
write
pause
at
erase
era
erase
branch
oran
lok
calcs
do
end
*
30k
30k
2 6 0 5
2 6 0 5
Sorry. There are sone ouvious mistakes in your
Sorry. There are sone ouvious mistakes in your
press next and try again.
press next and try again.
36
637
638
638
639
640
641
642
643
644
14,84
2,8
2,8
2,8
%O
5corr
scale(4)>70, transfr< 2455243,555555b
scale(4)>70, tao,x
help
```

```
unit tech
```

unit tech
tech
tech
la,vl<l,11
la,vl<l,11
methods(vil)<0
methods(vil)<0
v }3<10
v }3<10
206
206
Here are some typical education activities. Decide what
Here are some typical education activities. Decide what
percentage of time you are going to devote to eacha
percentage of time you are going to devote to eacha
Estimate the total time in each activity over a full
Estimate the total time in each activity over a full
year!s time. (Note: Total must equal 100%.)
year!s time. (Note: Total must equal 100%.)
year's time; (Note: Tot
year's time; (Note: Tot
ara
ara
at
at
write
write
at
at
show
show
show
show
at write
at write
841
841
Percent of your
Percent of your
Percent of your
Percent of your
time
time
1045
1045
\vee
\vee
813
813
(a) Lesson by you.
(a) Lesson by you.
(b) Upen discussion.
(b) Upen discussion.
(c) Small group work.
(c) Small group work.
(c) Small group work.
(c) Small group work.
(e) Laboratory work.
(e) Laboratory work.
(f) Pupil reports.
(f) Pupil reports.
g) Liorary work.
g) Liorary work.
(h) Demonstrations by you.
(h) Demonstrations by you.
(i) Question/Answer drills
(i) Question/Answer drills
(j) Excursions.
(j) Excursions.
(k) Videos and other audio-visual presentations.
(k) Videos and other audio-visual presentations.
4again
4again
calc
calc
calc
calc
O
O
arrow
arrow
stor
stor
ansv
ansv

```
back
```

back
doto
doto
calc
calc
la
la
calc
calc
at
at
write
write
841
841
v2
v2
methods(vI)
methods(vI)
50,50

```
50,50
```

```
calc v2\leqslantv2+100
    calc v3<v3-methods(vl)
    at 1045
    erase 3,1
    at volo
    oranch v3=0$or$v3<0, lenuf,x
    oranch
    lmeth
    oranch
    2605
    write Sorry. You must account for exactly 100% of your time.
    press next and re-enter yojr figures. Wetch the box
    in the right hana corner for help.
keys=funct
    pause
    2ok
    at 2605
    erase 58,3
        1045
    erase
    t
    erase
    *
    at
    show
    oranch
    lok
    t
    write
    pause
    pause
    oranch
    do
    jump
    3,1
    800
    v 3<100
    v 1045
    v
    4ayain
    If you wish to change your nina, oress \\angleBACK3\ now.
    press \\NEXTj\ to go on.
    press \INNE
    keys=funct
    effcal
    storeda
sponsor
```

```
unit
sponsor
memo
0,0
1619
We need staff supervisors for
the following extracurricular
activities:
Divities:
            Environmental studies Group
            Environmental Studies G
Please consider helping me out
by offering to serve as the
teacher-in-charge of one of
these organizations.
keys=funct
```

```
\begin{tabular}{|c|c|}
\hline at & 3122 \\
\hline write & press NEXT to continue \\
\hline erase & \\
\hline at & 408 \\
\hline write & Well, what will you do? \\
\hline at & 915 . 9 mer \\
\hline write & 1. Offer to supervise the Lirama Club. \\
\hline & 2. Dffer to supervise Environmental studies. \\
\hline & 3. Dffer to supervise the Entertainment Committee \\
\hline & 4. Do not offer to supervise anything. \\
\hline arrow & 1515 ( \\
\hline store & sponsor \\
\hline match & v9,1,2,3,4 \\
\hline enaarrow & \\
\hline calcs & sponsor, transfr<, 27777888,7777880,7777080,2222323 \\
\hline do & tao \\
\hline  & team \\
\hline
\end{tabular}
```


## team

```
team
408
You have been approached by Mr。 Llark, another
        teacher in your department, about the possibility
        of team teaching in the 8thpperiod on yondays. If 
        you agree, yourgclasses will berlod combined and you
        will work toyether as a team. All you know about Mr.
        Clark is that he has been teaching at Albany Hign
        for eleven years. Do you wish to team teach with
        Mr. Clark?
        1316
        1. Yes
        IIndicate your answer by number.
        1332
    store team
store team
endarrow
calcs team,transfr<<,97345685,3665525
do tad
```



```
unit bias
write It is the first day of school ano you are waiting in the
    It is the first day of school and you are waitin
    staffroom for classes to begin. you overhear a g
    conversation among the teachers there. They are talking
    about one of the pupils in your class, Bill Anderson.
    A teacher who is respected in the school says that he
    is one of the worst discipline problems. What is your
    reaction?
at
write
1. Ask more questions about the dupil.
2. Immediately leave and try to forget what you heard.
Thank her for the informatlon, but tell ner you ao
not want to discuss your pupils defore you meet
```

789
790 790 741 792 793 794 795 746 797
798

## them.

```
4. When you have a cnance, look un Bill Anderson's pupil profile.
```


## arrow 1723

```
store bias
matcn \(v 9,1,2,3,4\)
endarrow
calcs
do tau
jump telll
```

unit telll

```
unit telll
size 2
size 2
at 1208
at 1208
write How to get to useful info.
write How to get to useful info.
size 0
size 0
at
at
write you may see the records of your pupils at any
write you may see the records of your pupils at any
time by pressing \ZDATA3\.
time by pressing \ZDATA3\.
The opinion of your principal nay oe solicited
The opinion of your principal nay oe solicited
dt any time by pressing \2LAbS\.
dt any time by pressing \2LAbS\.
You may go to the staffroom at anv time ano
You may go to the staffroom at anv time ano
listen to the latest news by pressing
listen to the latest news by pressing
\2SHIFT+DATA3\.
\2SHIFT+DATA3\.
If you wism to make d comment at any time, oress
If you wism to make d comment at any time, oress
the SHIFT + TEKM key and when asked "wnat term?"
the SHIFT + TEKM key and when asked "wnat term?"
type in comment.you will then ve qiven an arrow
type in comment.you will then ve qiven an arrow
prompt at which you may type your comment.
prompt at which you may type your comment.
If you are ready to continue witir the simulation,
If you are ready to continue witir the simulation,
press \2NEXT3\.
press \2NEXT3\.
unit kiss
unit kiss
jump
jump
at
at
write As you are goiny to your classroom after lunch, you
write As you are goiny to your classroom after lunch, you
    see one of your male oupils kissing his giri friend
    see one of your male oupils kissing his giri friend
        in the corridor.
        in the corridor.
at What is your reaction?
at What is your reaction?
write 1. You ignore the inciuent.
write 1. You ignore the inciuent.
        2. You reprimand the pupii after class in orivate.
        2. You reprimand the pupii after class in orivate.
        3: You report the incident to the vice-principal.
        3: You report the incident to the vice-principal.
        4. You reprimand the hoy during your lesson.
        4. You reprimand the hoy during your lesson.
        5: You inform the yirl's father.
        5: You inform the yirl's father.
        2132
        2132
arrow
arrow
store
store
match v9,1,2,3,4,5
match v9,1,2,3,4,5
endarrow
```

endarrow

```
```

calcs kiss,transfr<, 6255845,7555405,4065245,3765164,103b143
\sigmao tab
Jump gossip
unit mote
at pa
write You are conducting your class and you observe one
boy passing a note to another boy. whal wili
boy passing a noo
0e yo
at yolion?
at
1. You intercept the note anu read it
aloud to the class, hopiry it doesn't
contain a caustic comment aoout you.
2. You intercept it, correct the spelliny
and graminar errors, and return it with
no further comment.
3. You intercept it, tear it up anc drop
it in the wasteoasket.
4. You intercept it ang do nothing at all--
returning it, unread, at the end of the
returni
5. You ignore it for now and decide to
confront the two later
6. You decide to ignore it completely.
2631
note
arrow
store
match v9,1,2,3,4,5,6
87
calcs note,transfr*,9,4065354,5555555,5b5b555,6555655,5455455,4155355
869
jump talk

```
```

unit
jump
dt.
write
path>2,passnote,x
707
You are giving what you consider to de a very important
desson in class one day. bill Anderson is making
sarcastic comments which the rest of the class finds
very amusing and entertaining. He simoly speaks out in
class interrupting your lesson whenever he feels like
class interrupting youry what will you do?
at 13i4
write lo Iynore him and nis comments and hope
l. Ignore him and nis comments and hope
2. Single himofout andersonrimets acrossif
he continues, then send him to the
3. Try to too nis sarcasm and put nin in
his place.
4. Keep him after school for detention.
5. Try to find out why he seems to need
so much attention after takiny sone

```
2530 of immediate discipionary action
store vi
match v9, 1, 2,3,4,5
endarrow
calcs vi,transtre, , 4385344, 5625555,355, 454, 4555555, f, 55 665
uo tao
jump cheat
\(\begin{array}{ll}\text { unit } & \text { cheat } \\ \text { calc } & \text { grade } \in 1\end{array}\)
\(\begin{array}{ll}\text { jump } & \text { grade }(4)=3, \text { test, } x\end{array}\)
at 807
write You are giving your first test now. You ouserve Mary
wilson cheating.
Mary does not realize you nave spotted her, no
happening. what will you do?
at 1315
write \(\frac{1}{2}\). Ignore that you even saw it.
2. Mention it to Mary quietly on the side,
signing her script dt the noint sne had reached
so that you could difterentiate later between
her aided and unaided work.
3. Mention it to Mary on the side and give
her a zero for the test.
4. Take her paper on the spot and make an
open example of her
5. Call the principal, tell nim what you
3031 w , and let in mande it.
arrow
store grade
match
endarrow
endarrow
calcs gra
do tap
jump test

\section*{unit}
passnote
at
304
write You have started your lesson when ilill Anderson
walks in ten minutes late. When you ask him why he is late, ne says, "I had to go to the toilet." You know that scnooi rules dictate tnat iate pupils You know that school rules dictate that late pupils should go to the office for an excuse note, but that if you insist that Bill yo to the office, there w
be yet another interruption when he returns. What will you do?

\section*{at}
write
Ask Bill to go to the office and yet a note.
2. Admonish bill for being late, remind nim of the
3. Tell Bill you ilit discuss it after class and ask
```

942
943
944
945
946
947
948
949
950
951
952
9}95
954
956
957
958
959
960
960
961
962
963
964
965
966 at
968
F

- 970
971
972
973
9744
976
978
978
979
980
981

```
```

                him to be seateu.
    ```
                him to be seateu.
            4. Just let the whole thing go this time and resume
            4. Just let the whole thing go this time and resume
            the class.
            the class.
arrow 1830
storevv
match
calcs v3,transfr*,,4855545,735b555,555,555,3133435
calcs v3,transfr*,,4855545,735b555,555,555,3133435
do tump 
Jump v 3=1,crisis,cheal
unit crisis
at 304
write You ask Bill, "Do you have a note?"
write You ask Bill, "Do you have a note?"
    "No," he says, "I uidn't know it would take me so long."
    "No," he says, "I uidn't know it would take me so long."
    "Wel1," you say, "you know you're supnosed to nave a note
    "Wel1," you say, "you know you're supnosed to nave a note
    when you are late to class. Please yo to the oftice and
    when you are late to class. Please yo to the oftice and
    get one!"
    get one!"
    bill stalks to the door and mutters, loud enouyh for every
    bill stalks to the door and mutters, loud enouyh for every
    one to hear, Shit!. He slams the door and is gone. The
    one to hear, Shit!. He slams the door and is gone. The
    whole class is watching to see what you will do next.
    whole class is watching to see what you will do next.
    What will it be?
    What will it be?
at 1509
write l. Resume your lesson as if nothing hag nappened.
write l. Resume your lesson as if nothing hag nappened.
    2. Cali Bili back into the room, teli nim you wili
    2. Cali Bili back into the room, teli nim you wili
        2. Call Bill back into the roomg tell him you will
        2. Call Bill back into the roomg tell him you will
        not tolerate that kinu of language, and ask him to
        not tolerate that kinu of language, and ask him to
        3.Go out into the corrioor, catch bill, and have a long
        3.Go out into the corrioor, catch bill, and have a long
        talkwith him.
        talkwith him.
        4. Call the principal on the intercon and tell him the
        4. Call the principal on the intercon and tell him the
        whole story. Ask him to take some kind of action
        whole story. Ask him to take some kind of action
        with Bill.
        with Bill.
arrow 2431
store v1
match v9,1,2,3,4
endarrow
calcs vl,transfr\leqslant,94222412,4755412,6355645,5715555
calcs vl,transfr\leqslant,94222412,4755412,6355645,5715555
do tab
jump cheat
```

| 983 | unit | test |
| :---: | :---: | :---: |
| 984 | term | test |
| 985 | 1 ab | scale |
| 986 | doto | 1scor, v1<1,20 |
| 987 | calc | marks(vl)<mean+sdX[(ndist(vl)-100)/10] |
| 988 | calcs | marks $(\mathrm{v} 1)>100$, marks $(\mathrm{v} 1) \leqslant 100$, marks $(\mathrm{vl)}$ |
| 989 | 1scor |  |
| 990 | calcc | grade>2, marks $(20) \leqslant 0$, |
| 991 | at | 205 |
| 992 |  | first te |

```
913
Pupil's Name Mark Symool
413;446; skip;360,305;96,365
\(v 8<1113\)
seat \(s=1\), lboth, \(x\)
grade \(>2, v 2<2, v 2<0\),
2both
grade \(>2, v 2<3, v 2<1\),
\(v 3 \leqslant v 2 \times 20\)
1 test, v \(1 \leqslant 1,20\)
V
stud (seq(v1+v3)), 20
v \(8 \leqslant v 8+100\)
\(v 2<1134\)
3 test, \(v 1 \notin 1,20\)
\(\checkmark 2\)
marks (vl)
\(v 2 \leqslant v 2+100\)
205
50.1
\(205^{2}\)
The followiny marks are based on tne nark scale you
selected. It you are unhappy with these symbols, you can
chanye your mark scale by pressing LAR now. Dtherwise
your scale will remain fixed as is.
\(\vee 1<1143\)
assorad
tell2
1208
How to get to useful info.
0
1508
You may see the records of your pupils at any
time by pressing \(\ 2 D A T A 3 \backslash\).
The opinion of your principal may oe solicited at any time uy pressing \2LAB3\.
You may go to the staffroom at any time and
listen to the latest news by pressing
\2SHIFT+DATA3い。
If you wish to type in a comment, then press the
ype, ommenti youll
type comment. You will be given an arrow prompt at which to type in your comment.
If you are ready to continue with the simulation,
press \} 2 N E X J I . \(\end{array}\)
\begin{tabular}{|c|c|c|}
\hline \[
\begin{aligned}
& 1048 \\
& 1049
\end{aligned}
\] & \[
\operatorname{jump}_{\text {at }}
\] & \[
\begin{aligned}
& \text { grade }>2, x, \text { juay } \\
& 305
\end{aligned}
\] \\
\hline 1050 & write & Right after school Mary wilson's motner calls. She nas \\
\hline 1051 & & been told a slightly different version of the story uy \\
\hline 1052 & & Maryo She berates you on the phone, saying, "Isn't this \\
\hline 1053 & & cruel, unreasonable punishment for a girl who dearly loves \\
\hline 1054 & & your subject?" She threatens to go to the principal witn \\
\hline 1055 & & this. She also accuses you of callina her daughter dilar. \\
\hline 1056 & & What will your reaction ve? \\
\hline 1057 & at & 1010 lo \\
\hline 1058 & write & 1. Caught oft guard you becone upset and seconu \\
\hline 1059 & & the motion--in anyer-- that sne take it to the \\
\hline 1060 & & principal. \\
\hline 1061 & & 2. You become defensive. Apologize. \\
\hline 1062 & & 3. You keep calm and explain your sion of the story \\
\hline 1063 & & after she has finishea talking. \\
\hline 1064 & & 4. You give in to her since you really like Mary \\
\hline 1065 & & a \\
\hline
\end{tabular}
```

    1066
    1067
    1068
    1069
    1070
    1071
    1072
    1073
1074
1074
1076
1077
1078
1079
1080
1081
1081
1082
1083
1084
1085
1086
1087
1088

```
    5. Be polite and go to the principal with the
```

    5. Be polite and go to the principal with the
    facts as soon as you get off the phone.
    facts as soon as you get off the phone.
    2.030
    2.030
    \vee1
\vee1
store
store
sto
sto
endarrow
endarrow
calcs vl,transfr<,,4515551,4555551,8765575,4365527,7935784
calcs vl,transfr<,,4515551,4555551,8765575,4365527,7935784
uo tao

```
uo tao
```




```
unit judy
```

unit judy
jump flepplate,x
jump flepplate,x
at 305
at 305
write After handiny back the test, Judy bell comes un to you
write After handiny back the test, Judy bell comes un to you
A ter handiny oack the test, Judy bell cones u\mu to you
A ter handiny oack the test, Judy bell cones u\mu to you
day she took the test vecause ner was verywiren t
day she took the test vecause ner was verywiren t
fig
fig
mark and asks gou if she can doy.
mark and asks gou if she can doy.
mark and asks you if she can do the test again
mark and asks you if she can do the test again
what will your reaction ve?
what will your reaction ve?
at 910
at 910
write 1. Give her a similar test.
write 1. Give her a similar test.
2. Give her a similar test. Tell her yos won't place much weight on the
2. Give her a similar test. Tell her yos won't place much weight on the
test when calculating her final mark.
test when calculating her final mark.
3. Tell her yod are sorry DJt if you did this for
3. Tell her yod are sorry DJt if you did this for
her other pupils would hear auout it and also
her other pupils would hear auout it and also
come to you with other excuses for aoing badly.
come to you with other excuses for aoing badly.
4. Check with the principal as to what to ao
4. Check with the principal as to what to ao
730 this situation.
730 this situation.
arrow 1730
arrow 1730
store vl
store vl
match v9,1,2,3,4
match v9,1,2,3,4
endarrow
endarrow
calcsvvl,transfr<9,9575858,6065656,2665354,5625255

```
calcsvvl,transfr<9,9575858,6065656,2665354,5625255
```

```
jump grade>2,x,judy
at
305
Right after school Mary wilson's motner calls. She nas
been told a slightly different version of the stary uyy she berates you on the phone, saying, "Isnty this
cruel, unreasonable punishment for a girl who dearly loves
    your subject?" She threatens to go to the principal witn
    this.She also accuses you of callina her daughter d liar.
    What will your reaction ve?
at
*)
    grincipal.
3. You keep calm and explain your siofe of the story
You give in to her since you really like Miary
anyway.
```

```
do
tab
Jump late
unit late
zero v5
jump
at
write
path>2,term,x
305
The teacher who has most of your bth periou class
invariably releases them from 5th period lony after
the bell. The kids can't make it coinfortauly to your
class on time ana consequently you have them drifting
in up to 5 minutes late. The other teacher is generally
respected. Keep in mind that you are new to the staff.
What will you do?
at
write
1. Forget it and plan your classes so they beqin
later.
2. Talk to the teacher.
3. Put pressure on the kids. Henalize them for
being late so they'।l hring oressure on the
teacher. 
lagain
arrow ll
store
match v9,1,2,3,4
endarrow
branch vl=4,x, lend
calc
calc 
write
at
writec
at
erase
at
write
branch
lend
calc
calc vl&v1+v5
calcs
do
jomp
0
\begin{tabular}{lll}
11102 & un \\
1103 & 2 \\
1104 & 1 \\
1105 & 2 \\
1106 & \(w\) \\
1107 & \\
1108 & \\
1109 & \\
1110 & \\
1111 & \\
1112 & \\
1113 & \\
1114 &
\end{tabular}
ate
4. Complain to the principal.
4. complain to the principal.
The principal advises you to
The pri
where+1
ptypewswtalk to the teacher.*put pressare on the kids.*
pogin your classes later.
1610
50,2
2003
Now that you have this aavice, cooose agdin.
layain
v }1<vv1+v
v1,transfrt, 4,4385754,8464626,2844121,5515555,2122754,9122726,1949121,1111111
tao
tao
jump
```

| 1143 | unit |
| :--- | :--- |
| 1144 | jump |
| 1145 | at |
| 1146 | write |
| 1147 |  |
| 1148 |  |
| 1149 |  |
| 1150 |  |

```
term
term
    You have assigned a term project. All information needed
        was explained including the due date. Adequate time was
        allowed. All Dut one pupil, Sally Eilis, handed in the
        project on time. Sally's project was two days late.
    What will you do?
```

at ${ }^{810}{ }^{810}$ Accept the project and mark it the same as the others.
2. Accept the project but lower the mark.
3. Accept the project this time only.
4. Refuse the project anu give Sally
a "0".

| arrow | 1530 |
| :--- | :--- |
| store | v1 |
| match | v9,1,2,3,4 |


| calcs | di, transfres |
| :--- | :--- | :--- |
| do | tab |

Jump homework
$\begin{array}{ll}\text { unit homework } \\ \text { jump } & \text { weight }(3)<\angle 0, \text { greenwo, }\end{array}$

## at

write Right after school you get a pnone call from Mrso Clark,
the mother of Beth. Mrs. Clark complains that you are giving too much homework. She says beth does not nave enough time to work on her other sjbjects. She
also claims that other parents ouject to the extent of the assignments as well. How are you yoing to hande this situation?
at
1010

1. Ignore her suggestions to reduce homework
because you think the work is justifiable.
2. Reduce the amount of homework you are qiviny.
3. Assign the same amount of honework out tell
the puoils to stop working after one hour
4. Discuss with teachers of other sudjects
the extent of their assignments in oruer that
the pupils have sufficient time to deal with all
A Askjects adequatery
. Ask the pupils the length of time they spend
on homework in your subject and adjust the
amount assigned if the majority reports more
arrow 2430 than one nour daily.

| arrow | 2430 |
| :--- | :--- |
| store | $v 1$ |
| match | $v 9,1,2,3,4,5$ |

match $v 9,1,2,3,4,5$
endarrow
calcs vi
jump greenwo
unit greenwo
randu chance, 3
jump team=1\$andscnance=1, x, visit

## 305

write
You have chosen to team teach with Mr. Clark. You have carefully ouserved the older teacner and feel that he is being unsuccessful in getting anytning across to the pupils. They aren't motivated by firi and this makes your job twice as difficult. Also they aren't

Iearning the material as they should from him anu
consequently your material is not understoud as well, what can you do to improve this situation?
write 1110

1. Say nothing and hope thinys will just oet
```
#
12112
arrow
arrow store endarrow calcs do
jump
unit
term
сヨ1 1
jump
at
write
better
. Talk to Mr. Clark and suggest he tries out
4. Dour methods for teaching the material.
4. Discuss the matter with other teachers.
5. Revise with the pupils what Mr. Clark
has attempted to teach.
6. Explain to Mr. Clark how you feel and attempt to work out your problens by comina to a closer agreement.
7. Tell Mr. Clark you do not want to team teach any more and insist you separate the two classes and teach traditionally beainning witn the second term.
\(2630^{\text {W }}\)
v1
v9, 1, 2, 3, 4, 5, 6, 7
v1, transfr\&, 4 4 26 b353,6725535,646 \(6625,4465515,7665726,8565775,3365535\)
tab
visit
\(v i s i t\)
visi
pen \&methods (2) +methods (3) + methoas (4) + nethods (6) +methods (7) + methods (10) open<50, pancake, \(x\)
305
You have tried to make your classes interestiny and innovative by using such techniques as individualizeu study, small group work, and team teaching. The rincipal makes it a policy to joserve the lessons
of each new teacher at east three times. He nas just made his first visit and has told you that ne feels your lessons
where+1
ptypewsware outstanding!ware too radical
ptyoe \(=1\), 1end, \(x\)
1005
Wh
What will you do?
110
```

```
Resign in favour of a more orogressive environment.
2. Discuss the matter with other teachers
in the department
3. Write several thoroughly-plannea units
and present them to the principal, trying
to convince him of the value of your methods.
4. Due to the success you have been naving with
```

                    your methods, continue with what you are
                    doing.
    5. Ask the pupils to appear more disciplined
and orderly when the princiual visits.

- Abandon your present teaching metnods in
favour of more traditional ones.
arrow
store
2530

| 25 |
| :--- |
| $\times 9$ |

match
v9, $1,2,3,4,5,6$
endarrow
calcs vl,transfre, 0, 5465565,5465555,5265555,536う354,5865244
jump $v 1=1$,quit,
do
Jump
jump
calc transfr<8555066
do tai
unit pancake
path<3, x,msgrades
at
write The principal has just announced to the staff that the
cricket teams need help with the oreakfast they have
scheduled for sunday morning. Each, nember of the staff
is being asked to araw kitchen detail. you had made
arrangements to be in another city over the weekena，and
have just found yourself assigned to tne 6：30 to 8：30 AM
duty slot for Sunday morning．You have aesperately
tried to get a substitute，but you can＇t find one．
at What
1210
write 1. Leave anyway without saying anything to anyone．
2．Leave anyway without saying anything to anyon the principal you have other plans and
can＇t make it．
3．Cancel your pians and stay to help
4．cheerfully（？）．
4．Tell the principal that you don＇t think that your job should make demands on what most
5．Tell the principal that you a
5．Tell the principal that you attens your
church service at that time on Sundays．
arrow
store
match
endar row $\mathrm{v9,1}, 2,3,4,5$
calcs
do
2530
$v 9,1,2,3,4,5$
do tab
1，transfre， $1111111,4225111,8888888,1111313,1111111$
jump msyrades
unit msgrades
zero vig8
zero vi30，15


```
1443
1444
1445 1446 1447 1448
```

v3,5:0
marks $\left(v_{1}\right) \notin$ narks $\left(v_{1}\right)+v_{3}$
$v 8 \leqslant v \delta+6$
$v(130+v 6) \leftarrow v(130+v 6)+v 3$
$v 8 \leqslant v 5+47$
$\vee 8$
marks (v1),5.0
$v 8+6$
marks (v1)/10,3.0
cpointstcpoints + marks (v1)
marks $\left(v_{1}\right)<$ marks $\left(v_{1}\right) / 10$
$\vee 5 \leqslant v 5+100$
opoints<opoints+cpoints/ $\angle 0$
npointstnooints+1
3104
Possible:
v $1<3121$
1 poss, v $2 \leqslant 1,5$
v1
weight $\left(v_{2}\right) \times 10,4.0$
v $1 \leqslant v 1+0$
16,33
AVERAGES:
v $1 \leqslant 3020$
lave, v $2 \leqslant 1, b$
$\vee 1$
$v(130+v 2) / 20,5.0$
$v 1 \leftarrow v 1+0$
3050
cpoints $/ 20$, 5.0
3056
cpoints/200.3.0
$v 1<1062$
assgrad \$\$grade routine

```
```

v1)\leqslantnarks(v1)+v3

```
v1)\leqslantnarks(v1)+v3
calc v8<v&+6
calc v8<v&+6
calc
calc
21000
21000
calc
calc
at
at
showt
showt
at
at
showt
showt
calc
calc
calc
calc
calc
calc
1/00p
1/00p
calc
calc
calc
calc
at
at
write
write
calc
calc
doto
doto
at
at
showt
showt
calc
calc
lposs
lposs
dt
dt
writ
writ
calc
calc
doto
doto
showt
showt
calc
calc
lave
lave
at
at
showt
showt
at
at
show
show
calc
calc
psyrade routine
psyrade routine
* routine plots grades according to scale. vl must.
* routine plots grades according to scale. vl must.
***be preassigned as the first location.
***be preassigned as the first location.
unit lassgrad
unit lassgrad
linner,v3<1,4
linner,v3<1,4
calcc marks(v2)>scale(v3)-1,v4<v3,v4<0
calcc marks(v2)>scale(v3)-1,v4<v3,v4<0
branch marks(v2)>scale(v3)-1,7test,x
branch marks(v2)>scale(v3)-1,7test,x
linner
linner
7test
7test
at
at
writec vi, 0,0,4,3,2,1,0
writec vi, 0,0,4,3,2,1,0
calcs v4,vl374,0,4,3,2,1
calcs v4,vl374,0,4,3,2,1
gradave(v2)<v137.1
gradave(v2)<v137.1
calc
calc
btest
```

btest

```
school
\(532 ; 564 ; 504,404 ; 248,404 ; 532 ; 248,429 ; 125,429 ; 125,427 ; 246,427 ; 248,405\)
;169,405;159,407;136,407;136,427; skip;17U,427;17U,407; skin;136,407;111,402
; 50, 402;51, 404;51,432;58,434;111,434;149,432;5kip;113,40<;113,434
113,\(440 ; 152,438 ; 101,446 ; 113,440 ; 54,440 ; 48,438 ; 48,439 ; 53,441 ; 101,440\)
113,441; 53, 441; skiv; 56, 434;50, 40 L; Skin; 51, 432; 31, 4 34; 31, 402; 5 2, 404

\(; 275,450 ; 288,441 ; 301,450 ; 314,441 ; 327,450 ; 340,442 ; 353,450 ; 355,441\)
\(; 379,450 ; 392,441 ; 405,450 ; 418,441 ; 424,446 ; 5 k i p ; 557 ; 448,450 ; 280,458\)
; 280, 447; Skij; 280, 457; 448, 457; skip; 504, 431; 248, 431; skip; 448,\(425 ; 242,42 j\)
\(; 242,415 ; 248,415 ; 5 k i p ; 232,415 ; 232,42 j ; 220,425 ; 225,415 ; 232,415 ; 5 k i p ; 216,415 ; 216,425\)
; 210, 425;210,415;216, 415; 5kip; 200, 415; 200, 425;194.425;194,415;200,415
184,\(415 ; 184,425 ; 178,425 ; 178,415 ; 184,415 ;\) skip;170,424;136,424;5kip;138,427;135,407
150,\(407 ; 150,424 ;\) skip;101,424;161,407;s fip;164,414;164,421;161,421
;167,414;169,414; Skip;164,414;164,421;162,421;162,414;164,414;5kip;148,414;148,421
\(; 146,421 ; 146,414 ; 148,414 ;\) skip;143,414;143,421;141,421;141,414;143,414
15,\(414 ; 15,428 ;\) skin; 15,\(414 ; 1,414 ;\) skio ; 149,\(438 ; 149,429 ;\) skip;113,434;113,440
57,\(440 ; 57,434 ; 5 k i p ; 256,446 ; 268,446 ; 5 k i 0 ; 274,450 ; 295,447 ; 5 k i p ; 301,450 ; 322,447\)
327,\(450 ; 347,447 ; 353,450 ; 174,447 ; 5 k i p ; 240,450 ; 399,447 ;\) skip; \(40 j, 450 ; 424,447\)

262,\(433 ; 262,441 ;\) skip; 44, \(377 ; 44,481 ; 42,481 ; 42,377\); Skip; 42, 481; 38,479
\(; 35,472 ; 31,472 ; 31,461 ; 37,454 ; 41,460 ; 42,468 ; 5 k i j ; 3 q 2,442 ; 302,433\)
418,4 \(433 ; 418,442\)
0.0

A L B A N Y \(\quad\) Y I G H \(\quad\) S C H U \(U L\)
\(\qquad\) Dart \(=4, \quad\) block \(=c\)
※皮辛Following unit disolays student recoras.

Here is your class list.
406
400; 462; skip; 329; 2429 ; skip; 2437;337; skip; \(345 ; 2445\); skip; 408,\(124 ; 488,124\) ;40,124; skip; 353;2453 2605
\(A P T=A p t i t u d e\) score exoressed in \(T\)-scores. (T-scores have
a mean of 50 and a standard deviation of 10 . Thus a
score of 63 is 1.3 so units above the nean.i
If you want to access individual puoil profiles
```

press SHIFT + LAB. To return press NEXT.
$\vee 1<510$
lrec, $v 3<1,20$
$v 1$
stud (v3), 20
$51+21$
calc
doto at showa stud(v3),20
at
showt iq $(v 3), 3.0$

```
\begin{tabular}{|c|c|c|}
\hline 1622 & aoto & \(1100 p, v 7 \leqslant 1,4\) \\
\hline 1623 & at & \(\vee 8\) \\
\hline 1624 & showt & ascore（v＞）／nuprin（v＞），2．3 \\
\hline 1625 & at & \(\vee 8+10\)（ \({ }^{\text {c }}\) \\
\hline 1626 & write &  \\
\hline 1627 & calc & \(v 8 \leqslant v 8+100\) \\
\hline 1628 & 1100p & \\
\hline 1629 & calc & \(v 8 \leqslant v 8+100\) \\
\hline 1630 & doto & \(2100 p, v 7 \leqslant 5,8\) \\
\hline 1631 & at & \(\vee 8\) \\
\hline 1632 & showt & ascore（v7）／ascore（y），2．3 \\
\hline 1633 & calc & \(v 8 \leqslant v 8+100\) \\
\hline 1634 & \(2100 p\) & \\
\hline 1635 & at & 3005 \\
\hline 1636 & write & Number of times lesson used＝（s，\({ }^{\text {a score }}\)（9）\({ }^{\text {a }}\) \\
\hline 1637 & luna & \\
\hline 1638 & ena & help \\
\hline
\end{tabular}
1
1
1
1
1
1
1
1
```

unit filepr
calc v6b<cpoints
calc cpoints<l
do files
calc cpoints\leqslantv65
gradebk
unit gradebk
*)
3150;350;skip;356;3156;skip;3160;360;skip;364;3164;504, 11;8,11
;302;364; skip;964;902;Skip;2754;2902;5кi\mu;0,30;504,30;sk1p;504,50;8,20
araw l
unit
2
at
write Alb
8t8%
write From the Office of the
Principal
araw 1016;1050
size 1:2
write \MEMU TO:
draw 1227;1249
at l228
size 0
writec sex=1*Mr. 《a, name\xMs. <a, name>
就咅竞This is the quit unit.

```
    yrdde

tmfeed> 10, nofeed, x
tmfeed<tmfeedat5
\(1 \leftarrow(s c o r e(p t y p e)+3 u) / 10\)
chance, 6
ptype,, , score \((2) \leqslant \operatorname{score}(\stackrel{\imath}{ })+2, \operatorname{score}(3) \leqslant \operatorname{score}(3)-2,9\)
You
He has agreed to meet with you br iefor principal. meeting he says that, in general, ne feels you are doiny
viwvery poorlywvery poorlywpoor lyw
less well than averagemabout averagem
exceptionally wellsexceptionally wel
wheretl
908
He adds, however, that this is just his opinion, and any final evaluation of your work will take into repur many other factorss such as and so forth.
rules \(=0,3\) sking
1508
Concerning your last decision, he says he feels you wher etl
Ipickwvery badkvery poorkvery pourkvery poor* poor zacceptablewreasonaslewconpetentav goodxvery goodwoutstanding
choice.
2end

The principal states that he can't mare any comment until you make a decision.
help

```

pencil
$20 \checkmark$
0
Ini j45 5555555555 555555555555555505555555555556785
225
erase
Aldany High School
write
ar
805
Inopstuvstvpssvpptupvspsんtuptsvpsvptvtうsuos otspsspvtusur
905
$\backslash w x ? \backslash w>? \backslash z x ? \backslash w x ? \backslash w<? \backslash z \times ? \backslash w x ? \backslash>x ? \backslash w\rangle ? \backslash z>? \backslash w<? \backslash z x ? \backslash 0\rangle ? \backslash 0 x ? \backslash w x ? \backslash w x$
[]pstspvptoutpststvspvtputvtsovtostvssputuvtostspvtuv(i)
$\backslash w x ? \backslash w x ? \backslash 0\rangle ? \backslash z x$ ? \wx\?\<>? \zx? \w>? \z>? \u>? $|w x ? \backslash u x ? \backslash w\rangle ? \backslash z\langle ? \backslash w x \backslash ? \backslash w x$
1107
lpstsvtptuvsputpsuvtptvsptpvutspustvptvsutvpuspsvtsv
88,99
1avb
2629
Cfffffl
328,99
laub
48,302
AaBbCcDdEeFfGgHhIi JjKkLMmNnOoPpQuRrSsTtUuVvWwXxYyZz

```

```

41,112
7,180,270
48,104
7,172,270
479,112
7,180,286
490,105
9,170,295
praise
memo
nopraistnoprais+1
1519
noprais, $x, x, x, 2 p, 3 \mu$
Congratulations!
I am very pleased with your
last decision. keep up
the good work!

```
```

                J.B.
    ```
                J.B.
oranch 4
2p
\(4 p\)
It is really a pleasure
to have someone on my staff
who does as well as you.
```

    pencı
    Committee.
    ```
```

    You last decision clearly
    ```
```

    You last decision clearly
    shows you have great potential
    shows you have great potential
    as a teacher.
    as a teacher.
    J.B.
    J.B.
    branch 4p
branch 4p
3p
3p
write A third great decision!
write A third great decision!
My wife and I would i ike
My wife and I would i ike
My wife and I would tike
My wife and I would tike
to inviteeyou over for
to inviteeyou over for
dinner next Friday night.
dinner next Friday night.
J.B.
J.B.
4p
4p
pause keys=next
pause keys=next
end help
end help
放辛主亲新
放辛主亲新
unit firerec
unit firerec
doto 2tab,v6\leqslant19,10,-1
doto 2tab,v6\leqslant19,10,-1
transfr bteach(v6);bteach(v6+1);2
transfr bteach(v6);bteach(v6+1);2
transfr bnam(v6);bnam(vb+1);2
transfr bnam(v6);bnam(vb+1);2
transfr bnam(v6);bnam(vb+1);2
transfr bnam(v6);bnam(vb+1);2
transfr bcors(v6);bcors(v6+1);1
transfr bcors(v6);bcors(v6+1);1
transfr bdata(v6);0data(vG+
transfr bdata(v6);0data(vG+
calc
calc
<u
<u
name bnam(16)
name bnam(16)
yroup bcors(16)
yroup bcors(16)
date
date
stab
stab
calc
calc
calc
calc
unit
unit
calc
calc
mode
mode
at
at
write WARNING: There are a number of parents very uoset with you.
write WARNING: There are a number of parents very uoset with you.
They will try to get you fired by complaining to the School
They will try to get you fired by complaining to the School
bteach(10) \&name
bteach(10) \&name
bsex(16)<sex
bsex(16)<sex

```
    bdata(16)
```

    bdata(16)
    pwarn
    pwarn
    nopwarn<no pwarn+1
    nopwarn<no pwarn+1
    rewrite
    rewrite
    % 3003
    % 3003
    ```
unit ipupil
```

unit ipupil
at 502
at 502
write Type in the surname of the pupil wnose profile
write Type in the surname of the pupil wnose profile
you want to look at. please tyoe the surname in
you want to look at. please tyoe the surname in
you want to look at. Please tyoe the surname in
you want to look at. Please tyoe the surname in
small letters only. No capital letters please.
small letters only. No capital letters please.
arrow 1002
arrow 1002
innibit blank
innibit blank
storea pupil,10
storea pupil,10
ok
ok
endarrow
endarrow
jump pupi!='anderson', anders,x
jump pupi!='anderson', anders,x
jump pupil='bel|',be||,x
jump pupil='bel|',be||,x
jump pupil=clark,,clark,x
jump pupil=clark,,clark,x
jump pupil='ellis', ellis,x

```
jump pupil='ellis', ellis,x
```


memo
1519
nowarn, $x, x, 2$ note, 3 note, 4 note
ust a note to inform you that
decision.
Pease consider more carefully
I am sure you will take care
5 end
You have made still another
poor decision. This is your
second catastrophe!
I am assuming you will learn
please
Still another bad aecision!!!
Please! Remember, you are
J.B.
y dont know what to say
again. I am sorry to inform
you that I am thinking of
1932
1933
1934
1935
1936
1937
1938
1939
1940
1941

```
    releasing you from your
    duties at the end of term.
    Let's yive it one more chance.
        J.B.
send
calc
ause
ena
keys=next
help
```

```
unit
erase
ize
at
write
size
dt
write
```


## Iounye

```
abort
2
609
you are in the staffroom
1009
Most principals feel that tedchers spend too
much time in the staffroom. However, you often
pick up interesting oits of informatino there
that you cannot get in any other way.
You can cone to the staffroom whenever you want
by pressing Shift-UATA. Be careful that you
do not come too often. nowever. Rememjer.
most principals do not like it.
Press NEXT for a summary of the gossip toddy. keys=next
vislountvis loun +1
transfre3333464
tab
chance, 10
chance>6, lgen, \(x\)
ptype, \(x, x\), iin, cons, third, four
Iskip
chance, 6
2209
chancewzwSorry. No interesting gossip today.
The teachers were talking about the fact that
a number of parents of your pupils have a
great deal of influence with the school
board.w
The conversation was cut snort. The
principal came to see who was in the staffroom.k
Another teacher told you that your pupils
seem to
Another teacher told you that she overnearo
some parents talking about you. Tney sald
that they thoughtw
chance, lskip, lskip, Iskip, Iskip, Iskip, \(x\), bend
```

```
at
```

at
writec
writec
oranch
oranch
bend
bend
at
at
writec
writec
lskip
lskip
branch
branch
7end
7end
end
end
組it

```
組it
```




```
卒branch
```

卒branch
samp=67,x,1end
samp=67,x,1end
jumpout sample
jumpout sample
leno
leno
end
end
unit nofeed
unit nofeed
size 3
size 3
4 408
4 408
write Sorry:
write Sorry:
size 0
size 0
at 1008
at 1008
write You nave bothered your principal too many times.
write You nave bothered your principal too many times.
since you have taken up so nuch of his time, he
since you have taken up so nuch of his time, he
is avoiding you. You will find it difficult to
is avoiding you. You will find it difficult to
catch him from now on. You had oetter make your
catch him from now on. You had oetter make your
own decisions
own decisions
help
help

```
unit
lib
chance， 6
andu
at 2209
chancewsw The other teachers were talking about the
principal．Sone of the nore conservative
teachers were upset decause they claim the
principal is always on their back about
trying new approaches．They feel he is
too idealistic．s
The discussion was about the fact that the
principal is planning an intensive inservice
workshop on using simulations in the classroom．
The teachers were discussing tne fact that
the principal wants to implement a modular approach
to syllabi next year．Some of the older
teachers were opposed to the idea while most of
the younger teachers were excited about it．＊
The principal came into the staftroon while you
were there and said he felt that the orefect
booy should de given more responsioility in
running the segolven
running the school．
The older teachers were gossioins about the
fact that the principal and his wife socialize
```

unit
randu
at
writec
with some of the younger teachers on the staff They felt this led to favour itisin.
There was not much helpful conversation, but
you learned the principal was a strong supporter
of the Progs.
cons
chance, 8
2209
chancexwosome of the teachers were talking about the
principal. The younyer teachers on the
staff were upset because they teel the
principal is too old-fashioned in his ideas
about education. *
The teachers were talking about the fact
that the principal seems to believe that
there is a general lack of discipline
in the school. 永
The conversation was about the principal
and the fact that he seems to think that
most young teachers are too easy on
pupils.en
One of the teachers said the principal
told her that teachers should place a
greater emphasis on content ana less
on "fooling around with discussions."w
one of
re of the
principal ddmires miss prim, another
teacher on the staff who is known
or her unreasondbly long homework
assignments.
Une of the teachers told you that the
principal is a teetotaler.
The principal came into the staftroon while
you were there and said he thinks the
prefect body has too much power in the
school.t.
One of the teachers told you, in confidence,
that last year the principal was on a
rampage about tedchers staying in the staffroom
too long. He suggests you be careful that
you do not come too often! h
unit calcs calc calc calc calc calc calc calc calc

## averages

eclear=100, reclear<1, reclear<reclear +1
reclear $=100$, reclear el, r
finish $(v 6) \leqslant f$ inish $(v G)+1$
finish(v6) \&finish(vg)+1
efinish(v6) <efinish(v6
ascore 9$) \leqslant$ ascore $(9)+1$
ascore (9) \&ascore (9) +1
eascore $(9) \leftrightarrow e \operatorname{score}(9)+$
eascore (9) \&eascore (9) +1
nuprin(ptype) <nuprin(ptype) +1
nuprin(ptype) \&nuprin(ptype) +1
enuprin(ptype) \&enuprin(ptype) +1
dip $[(p t y p e x 6)-6+v 6] \leqslant d i p[(p t y p e x 6)-6+v 6]+1$ edip $[(p t y p e X 6)-6+v o] \leqslant e d i p[(p t y p e X S)-0+v 6]+1$
2086
2087
2088
2089
2090
2091
2042
2093
2094
2095
2096
2097
2098
2099
2100
21
ascore $(p t y p e) \leqslant a s c o r e(p t y p e)+\operatorname{core}(\mu t y p e)+30$
eascore (ptype)\&eascore (ptype) + score (ptype) +30
1 a, $\mathrm{V}_{1}<5$, ?
ascore (vl) \&ascore(vl)+score(vl)+30
eascore $(\mathrm{v} 1) \notin e \operatorname{ascore}(\mathrm{v} 1)+\operatorname{score}(\mathrm{v} 1)+30$
ascore $(8) \notin a s c o r e(8)+$ fscore
eascure (8) <eascore(8) + fscore
reclear $=100, x, 1$ end
bscorge $v=1,5$
datecl
fscore
fired
fire
$\vee 6 \leqslant 1$
f scoret(score(ptype)+30)/10
averages
firerec
808
YOU'KE FIRED!
1114;1154
0
1610
You have been fireu in midyedr! That is really
unusual. The reasons for your dismissal include:
1910
Your principal
wheret 1
ptypewwwanted constant innovation.wwas very authoritarian . *
didn't want to be oothered wean never make up is mind
int (where/100)x100+210
You simply rubbed him the wrony way.
ptype $=4$ sx. 1skip
ptype=4,
with this principal, you just hau bad luck.
int(where/100)X100+210
novak=10*You did not have enough support to survive
the Novak incident.w
int (where/ioo)x100+210
vislounsw\% wixAlso, you went to the staffroom Ks, visloun) times. That is too much!
lesson
toohigh
abort
808
You have scored so many points with the principal
that other teachers have become jealous. They
sent a deputation to the principal and accused
him of favouritism


```
unit third
randu chance,4
at
writec chanceswwthe teachers were talking adout tne principal.
    A number of teachers complained that when they
    ent pupils to the otfice far
    reasons, the principal becane uoset. Furtner-
    more, he apparently aid not aiscinline the
    The talk was about the principal. One of the
    teachers, who is supposed to know the
    principal well, said that he is yreatly
    influenced by what parents tnink.w
    The conversation was about the princinal tuday.
    Everyone in the staffroom agreed that the
    principar is just putting in his time waitiny
    to retire in two vears.w
    One teacher reported that the principal
    told her, "what you do in your classroom is
    your own business, as lonq as you don't
&**tnis is the !finisho, unit***
outputl extra,v63,11
```



```
unit disnum
oack seescore
next disnum
mode rewrite
Irest
at
erase
at
write
match
endarrow
at 3205
write what variable do you want to start witn?
arrow where+2
store nl30
ok
```

```
endarrow
zrest
calc
erase
abort
branch vi44=1,1stu,x
doto
aot
write Vl32
write
at n132+20
show nc(nl30+n133)
at nl32+40
st nl32+40
showa nc(n130+n133)
calc nl32<n132+10
ya
Dranch 5s
Istu
aoto 5s,n133<0,29
at nli?
write Variable <s,n130+n133>
at nls2+20
show n(n130+n133)
at nl32+40
showa n(n130+n133)
calc nl32<n132+100
5s
oranch key=data, Irest, 2rest
unit setwarn
at 1004
write Here is the present message:
write Here
showa lineone,bo
Showa 1ine
showa Iinetwo,60
lowa 
dt 1504
write Do you wish to overwrite this message? l=yes
arrow where+2
store v?
match vg,1,2
endarrow
oranch v2=2,2set,x
at 1704
write Insert line one:
arrow 1904
storea lineone,60
ok
endarrow
mode rewrite
ll
write Insert line two:
write Inser
arrow wrot
storea linetwo,60
ok
endarrow
```

| 2247 2248 | 2 ct at | 3010 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2249 | write | Set condense | warning: | (1) =yes | $(2)=$ no |
| 2250 | arrow | where+1 |  |  |  |
| 2251 | store | conden |  |  |  |
| 2252 | ok |  |  |  |  |
| 2253 | end | help |  |  |  |
| 2254 | unit | conwarn |  |  |  |
| 2255 | mode | rewrite |  |  |  |
| 2256 | at | 104 |  |  |  |
| 2257 | showd | Iineone,60 |  |  |  |
| 2258 | at | 204 |  |  |  |
| 2259 | showa | I inetwo, 60 |  |  |  |
| 2260 | eno | help |  |  |  |

```
unit four
randu chance,4
at 2209
```

writec chancemw The talk in the staffroum today was about the
principal. A number of the older teacners
were upset. They complained that the
principal can never make uo nis mind.*
principal can never make uo nis mind.
Cne teacher told you that last year the
principal supportea merit pay, but this
year he is ayainst it. ${ }^{\text {mes }}$
principal
principal took two months to make up his
mind on approval for a field trip she
had planned for ner class.
Mr. Kamer said that the pupils know if
the principal says "no" to a request one
day, he may say "yes" the next. So they
keep trying untily finaliy he is in the
mood to say yes.
unit storeda
experc(exper) eexperc(exper) +1
experc (7) texperc (7) +1
$1 a, v 1<1,11$
$\operatorname{tech}(\operatorname{exper}, v 1) \leqslant t e c h(e x p e r, v 1)+$ nethods (v1)
$\operatorname{tech}(7, v 1)<\operatorname{tech}(7, v 1)+\operatorname{methods}\left(\mathrm{v}^{2}\right)$

| unit | datahead |
| :--- | :--- |
| size | 3,2 |
| dt | 85,470 |
| write | PUPIL |

anders
pupilb
datanead
512
Pupil Name: Bill Anaerson
Age 17 years
Father: Reginald Anderson
Occupation: plumber
Mother: Mother abandonea family, whereadouts
unknown.
Stepmother: Mary Anderson
Occupation: typist
Siblings: none
Previous School Kecord: Failej Std. 5
School Activities: none
Outside Interests: surfing
Medical History: healthy
General Comment: Has a history of discıplinary problems. Few friends inside the school.
3222
Press NEXT to return
pupilb
datahead
512
Pupil's Name: Judy Bell
Age; 16 years
Father: Harold Georye Bell
Occupation: salesman
Mother: Ei izabeth Bell
Uccupation: clerk
Siblings: younger brother and sister
comment: It is common knowledge that parents are having marital difficulties.
Previous school record: Passea all standards.
School activities: netball
Outside interests: church choir
Medical history: appendectomy at 11 years
General comment: Quiet and withdrawn. vot many
friends.
12
322
Press NEXT to return
write
clark
pupilb
do datanead
do
512
write Pupil name: Beth Clark

```
Age: 16
Father: Richard Clark
Uccupation: accountant
Mother: Elizabeth Mary Clark
Uccupation: Housewife
Siolings: older sister
Previous school record: passed all standards
School activities: none
outside interests: Dallet
Medical nistury: Tonsillectumy at 4 years. Histury
of hayfever alleergy.
General conment: Mother is very active in parent
support activities. beth is very introspective.
3222
Press NEXT to return

harris
datahea
Pupil Name: Mike Harris
Father: Joe Harris
Occupation: manufacturer anu member of
```

```
```

at write Press NEXT to return.

```
```

at write Press NEXT to return.
lunit
lunit
Father: Deceasea
Father: Deceasea
Mother: Janice Larson
Mother: Janice Larson
Uccupation: librarian
Uccupation: librarian
Step-fatiner: John Larson
Step-fatiner: John Larson
Occupation: electrician
Occupation: electrician
Occupation: electrician yrother and halt sister
Occupation: electrician yrother and halt sister
Previous School kecord: Passed all stanuards
Previous School kecord: Passed all stanuards
School Activities: none
School Activities: none
Outside Interests: stamp-collecting
Outside Interests: stamp-collecting
Medical History: Often dosent from school for ninor
Medical History: Often dosent from school for ninor
Medical History: Often absent from school for min
Medical History: Often absent from school for min
General Conment: Step-father is allegqed tu nave
General Conment: Step-father is allegqed tu nave
a 'drinking problen'.
a 'drinking problen'.
at 3222
at 3222
write Press NEXT to return.
write Press NEXT to return.
Father: Deceasea
tite Press NEXT to return.
tite Press NEXT to return.
at %rite Press NEXT to return.

```
at %rite Press NEXT to return.
```



$\qquad$

```
```

```
Town Council
```

```
```

Town Council

```
```

```
Town Council
School Activities: rugby and cricket
School Activities: rugby and cricket
School Activities: rugby and cricket
Outside Interests: surfing
Outside Interests: surfing
Outside Interests: surfing
Medical History: healthy
```

```
```

Medical History: healthy

```
```

```
Medical History: healthy
```

```
```











```
Previous School kecord: Has chanqed schuols
```

Previous School kecord: Has chanqed schuols

```
Previous School kecord: Has chanqed schuols
```

Previous School kecord: Has chanqed schuols
frequently.
frequently.
frequently.
frequently.

```
Outside Interests: surfing
```

Outside Interests: surfing

```
Outside Interests: surfing
at write Press NEXT to return.
at write Press NEXT to return.
unit larson
unit larson
g: electrician
g: electrician
I-
I-
I-
\uccupation: housewite
\uccupation: housewite
\uccupation: housewite
Trequentrorgorgoricket
Trequentrorgorgoricket
Trequentrorgorgoricket
Trequentrorgorgoricket
\square
\square
                            * 
                            * 
                            * 
writ
```

writ

```
2419
2420
2421
2422
2423
2424
45

                            larso
```

unit novak
next pupilb
do dat
write Pupil Name: Susan Novak
Pupil Name:
Father: Samuel Novak
Occupation: Lutheran minister
Mother: Ruth Novak

```
Occupation: Helps husband with church business. Siolings: younger sister
Previous School kecord: Passeu dll standards.
schoul Activities: ivone
Gutside Interests: reading novels and writiny
poetry
Meoical History: healthy
General Comment: Introspective ano fanciful.
at
\(32<2\)
p
Press NEXT to return.
unit
uni
next
at
write
smuts
dat a head
pupilb
512
Pupil Name: Jannie Smuts
Age 17 years
Father: Koos Smuts
Occupation: clerk
Mother: Anee Smuts
Uccupation: hairdresser
Sidiligs: older sister, younger brother and sister
Previous School kecord: Failey sta.h.
School Activities: rugby, swimming, athletics
Uutside Interests: surfing
Medical History: healthy
General Comment: Liкeable and helpful.
at
write Press NEXT to return.
unit talbot
pupilb
do
do
at
write
datahead
512
Pupil Name: Deboie Talbot
Age 16 years
Father: Hugh Talbot
Uccupation: accountant
Mother: Jennifer Talbot
Uccupation: teacher
Siblings: Younger two brothers
Previous School kecord: passd all standarus
School Activities: lst。team fockey, tennis,
cthletics
Outside Interests: speech and dram
Medical History: nealthy


```

\#%就故file under y gaede, owen

* several lines cnanged by jim hecht are preceded by
four asterisks (市洂方) and original line of cove
* 

common retenure4,info,04u
finish somedone
define seats=vil
rules=v11
segment,scale=nli,15
sponsor=v14
team=v15
bias=vl
grade=v18
crush=v19
chance=v <0
kiss=v?1
note=v22
segment,gradave=n23,3
segment, Iaws=n 24,7
segment, weight = < <5,12
segment,weignt=n\angle5,12
segment,inethods 126,10
segment,pscore=n31,1b
segment,sub=n3<,0
transfr=v35
strict=v
mean=v
sd=v39
segment,marks=n40,10
open=v47
tmfeed=v48
lpick=v49
yearno=v50
visloun=v54
novak=v55
samp=v56
cpoints=v57
prinwar=v58
perfave=v59
perfave
mon=v6l
ptype=v6
effects=v6
seyment, score=n66,15,s
fscore=v68
nowarn=v69
nopraise=v>70
nopwar n=v71
classav=v72
sex=v73
philo(x)=n(80+x)
exper=v92
subject=v96

```
```

    name=n98
    pupil=n90
    **student vars 100-15u free
    \#卒变
䧧卒common variaoles follow

    stud (x)=nc(2x-1) $$$ common vars 1-40
    segment, iq=nc41,8
    segment, ndist=nc44,8
    segment, apt=nc48,8
    segment,gpa=nc51,10
    noyrad=nc5s
    ascore(x)=nc(55+x)$$array(56-64)
    finish(x)=nc(64+x) क$array(65-71)
    bscore(x)=nc(71+x)$$array(71-77)
    conden=nc78
    Cclasav=nc7
    nclasav=nc?
    nclasav=ncoo
    npoints=nc४
    npoints=nc8z
    nuprin(x)=nc(82+x)$$array(83-80)
    segment,dip=nc87,15$$array(87-92)
    operf=nc9
    nuperf=nc94
    segment,seq=nc95,5$$array(95-100)
    bteach (x)=nc(101+2x
    bnam(x) =nc(141+2x
    bcors (x)=nc(182+x
    bdata(x)=nc(20L+x)
    seyment,bsex=nc2<3,
    eascore(x)=nc(230+x
    enuprin (x)=nc(245+x
    segment, edio=nc250,15
    efinish (x)=nc(250+x
    reclear=nc265
    datecl=nc206
    inune=nc267
    experc(x)=nc(500+x)
    array,tech(7,11)=nc510
    I ineone=ncol}1
    l inetwo=nob
    *卒㐫defined functions follow
idefunctions follow
aptf(x)=((apt (x)-50)/10)
branch samp=0, lend,x
dataon
lend
imain route

```

```

unit
tells
size
size
at
write How to get useful info.
size 0
O
write You may see the records of your pupils
You may see the records of your pupils
The opinion of your principal nay oe raguested
You may go to the staffroom and listen to
the latest news by pressing SHIFT+UATA
If you are ready to continue with the simulation,
If you are ready to continue with the simulation,
2e
1208
at

```
    press NEXT.
\(\begin{array}{ll}\text { unit } & \text { play } \\ \text { jump } & \text { sponsor }=1, x \text {, envir }\end{array}\)
\(\begin{array}{ll}\text { jump } & 305\end{array}\)
        The arama club which you chose to supervise is aoout to
present "poppie", the play aoout a black woman s
        The drama club which you chose to supervise is about to
        torment under South Africa's systen of apartheid.
    An irate parent, a member of a conservative political
    party calls you and objects to the play, sayiny that it's an
        party calls you and objects to the play, saying that it
        He demands that you don't present it, jut choose
    something else instead. What will your reaction be?
at 1310
write \(\quad \frac{1}{2}\) : Hang up on him.
    2. Try to explain your motives.
    3: Get into a political argument with nim.
    4. Tell him you believe in Academic Freedom and
    5. Agree with him and
    5. Agree with him and try to get the play
        cnanged.
        - Tell hin that you're sorry he's offendeds
        but too much time and effort have already
        been spent to change it now.
    arrow 2430
store
ansv
endarrow
endarrow \(3.5,2.5\)
calcs
calcs v1,transfre9,3215551,5555552,4215751,6555862,4454246,7777777
do tab
\(\begin{array}{ll}\text { do } & \text { tab } \\ \text { jump } & \text { envir }\end{array}\)
\(\begin{array}{ll}\text { unit } & \text { envir } \\ \text { jump } & \text { sponsor }=2, x, \text { aance } \\ \text { at } & 305\end{array}\)
at
176
177
177
178
179
179
180
180
181
181
182
182
183
183
184
184
185
185
186
186
187
188 press NEXT.
write
        press NEXT.
arro
    2430
```

at

```
\({ }_{3}^{21.5,2.5}\)
```

write You are the teacner-in-charge of tne Environmental
Studies Group and plan to take a oroun of Std.u
pupils to a river mouth where they will camp for
the weekend and make a study of the ecological
structure of the area. An irate parent phones
you up and berates you for planning an expedition
which involves boys and girls sleepinq in the same
area and sharing the same facilities. she says she
believes that there will be nore manky-panky than
learning. what will you do?
at 1410
write 1. Hang up on her
2. Take the matter to the principal.
3. Try to explain that you will ensure tnat the
sexes are segregated when necessary and assure
her that a member of staff of the opposite sex
her that a member of staff o
Cancel the exiedition.
5. Go for a Saturday only.
2430
store
v1
3,2
endarrow
calcs v1,transfr\&, ,3315641,5735354,5675674,3434412,5055467
do tab
jump dance

```
dance
sponsor \(=3\), x, crush
unit
305
at
write
You are the supervisor of the Entertainment
Committee and have oraanised a disco at the school.
Committee and have or atansed a disco at the
is having a yood time when you notice that one of
the boy prefects has entered the hall in a very
intoxicated state. Wnat will you do?
at \(w\) ite
1410
1. Get the boy out of the hall and to nis nome with the minimum of fuss and hope not too many pupils noticed.
2. Call the principal.

3 Call the boy's parents.
2230
v1
store \(\quad v 1\)
ansv
\(\qquad\)
calcs v1,transfre, 6265947,5915355,5555369
do tab
jump
smoke
```

unit

```
unit
randu
randu
jump
jump
at
at
write
write
smoke
smoke
chance,5
chance,5
chance>3,x,crush
chance>3,x,crush
4 0 9
4 0 9
You just slipped into the cluakroom between classes dnd
You just slipped into the cluakroom between classes dnd
caught one of the pupils smoking. It is ayainst
caught one of the pupils smoking. It is ayainst
school rules to smoke in the cloakroom, or in the
school rules to smoke in the cloakroom, or in the
school building, for that matter. You do not have the
school building, for that matter. You do not have the
pupil in any of your classes. When you came in: t.ne
pupil in any of your classes. When you came in: t.ne
pupil quickly threw the cigarette in the toilet and
pupil quickly threw the cigarette in the toilet and
pupishquickly threw the cigarette in
pupishquickly threw the cigarette in
at 1214
at 1214
write l. Escort the pupil to the office and tell
write l. Escort the pupil to the office and tell
    the principal what you saw.
    the principal what you saw.
2. Tell the pupil that smoking is against
2. Tell the pupil that smoking is against
        school rules; that this time youll!
        school rules; that this time youll!
        forget it, out next time, look out!
        forget it, out next time, look out!
        3. Pretend you saw nothing and let. tne whole
        3. Pretend you saw nothing and let. tne whole
            thing drop.
            thing drop.
arrow 2134
arrow 2134
store vl
store vl
ansv
ansv
calcs vl,transfr&,9,3915276,6265855,5165735
calcs vl,transfr&,9,3915276,6265855,5165735
do tab
do tab
jump crush
jump crush
c
c
C
C
N
unit crush
unit crush
Jump sex=2,figure,x
Jump sex=2,figure,x
write Over a period of weeks you have noticed that Susan Novak
write Over a period of weeks you have noticed that Susan Novak
write Over a period of weeks you have noticeg that Susan Novak
write Over a period of weeks you have noticeg that Susan Novak
    has a crush on you and insists on lingering after class
    has a crush on you and insists on lingering after class
        lovery day and running into you as you leave school. The
        lovery day and running into you as you leave school. The
        every day and running into you as you leave school. The
        every day and running into you as you leave school. The
        ment. Sue constantly offers to nelp,you collect papers, g
        ment. Sue constantly offers to nelp,you collect papers, g
        ment. Sue constantly offers to nelp you collect papers, 
        ment. Sue constantly offers to nelp you collect papers, 
        hand out assignments, and run general errands. you b b
        hand out assignments, and run general errands. you b b
        aware of this. How will you handle this situation?
        aware of this. How will you handle this situation?
at
at
1110
1110
write I. Ignore her offers of help for a few days.
write I. Ignore her offers of help for a few days.
2. Talk to her after class and gently ask ner
2. Talk to her after class and gently ask ner
                tosstop it.
                tosstop it.
        3. Avoid her in the corridors and after school.
        3. Avoid her in the corridors and after school.
        3. Avoid her in the corridors and after school.
        3. Avoid her in the corridors and after school.
        4. are an adult. . N a mou
        4. are an adult. . N a mou
        5. Forget the other pupils. Since she seems
        5. Forget the other pupils. Since she seems
        to need attention, yive it to her.
        to need attention, yive it to her.
arrow 1930
arrow 1930
arrow cormosh
arrow cormosh
store crush
store crush
ansv
ansv
3,2
3,2
endarrow
endarrow
calcs crush,transfr<, 5565655,7775876,4675065,335524j, 5265333
calcs crush,transfr<, 5565655,7775876,4675065,335524j, 5265333
do tab
do tab
jump harmon
jump harmon
writeo
writeo
    Over a period
```

    Over a period
    ```
\begin{tabular}{ll}
329 & unit \\
330 & at \\
331 & write \\
332 & \\
333 & \\
334 & \\
335 & \\
336 & \\
337 & at \\
338 & write \\
339 & \\
340 & \\
341 & \\
342 & \\
343 & \\
344 & \\
345 & \\
346 &
\end{tabular}
fiyure
309
You are in the midale of a lesson whicn you consider to be yoing well when one of your male pupils makes a very personal remark about your fiyure. it is
obvious from the glggles and sniggers of your pupils
that most of the class have neara the reinark. Nhat
will you do?
1114
1. Laugh yourself and go one witn the lessun,
hoping that the class will settle down.
2. Give the pupil a quick quiz based on the lessun
you have given so far.
3. The pupil obviously enjoyed embarassing you. Punish him hoping that if you act angry tne pupils will calm down and aet on with the lesson
```

```
write
```

```
write
    4. Leave the room. It's near the end of the period
    4. Leave the room. It's near the end of the period
        anyway ana naybe the pupils willl nave foryotten
        anyway ana naybe the pupils willl nave foryotten
        about the incident by tomorrow.
        about the incident by tomorrow.
    arrow 2934
    arrow 2934
    store vl
    store vl
    ansv 2.5,1.
    ansv 2.5,1.
endarrow
endarrow
calcs v
calcs v
do tao
do tao
jump harmon
jump harmon
unit harmon
unit harmon
Jump gradave(9)>1,prim,x
Jump gradave(9)>1,prim,x
at 305
at 305
write Mr. Harris, the father of Mike, to whom you gave a
write Mr. Harris, the father of Mike, to whom you gave a
at
at
writec
writec
wr
wr
write
```

```
write
```

```


```

```
    4 0 5
```

```
    4 0 5
    symbol for the term, comes to discuss with you his
    symbol for the term, comes to discuss with you his
    son's progress and marks in your subject. He is very
    son's progress and marks in your subject. He is very
    concernea about the low symbol. He cannot delieve that
    concernea about the low symbol. He cannot delieve that
    concerned about, the low symbol. He cannot oelieve tnat
    concerned about, the low symbol. He cannot oelieve tnat
    He suggests that pernaps you are overly critical and are
    He suggests that pernaps you are overly critical and are
    He suggests that perhaps you are overly critical and ar
    He suggests that perhaps you are overly critical and ar
    grading more on varsity standards than on high school
    grading more on varsity standards than on high school
    a "3" so Mike's chances of getting into varsity will not
    a "3" so Mike's chances of getting into varsity will not
    be ruined. At the end of the meeting, Mr. Harris makes
    be ruined. At the end of the meeting, Mr. Harris makes
    it a point to mention that he is an influential member
    it a point to mention that he is an influential member
    of the community and that ne nas several close friends
    of the community and that ne nas several close friends
    on the school Committee. You know that this is true. Wnat
    on the school Committee. You know that this is true. Wnat
    will you do?
    will you do?
at
at
write
```

write

```
```

            93
    ```
            93
            1.5,1.5
            1.5,1.5
            2.5,1.5
            2.5,1.5
                            v1,
                            v1,
    where+l
    where+l
    1710
    1710
    1. Stick to your guns. The symbol stands!
    1. Stick to your guns. The symbol stands!
    2. Offer to help the boy by giving nim extra
```

    2. Offer to help the boy by giving nim extra
    ```
```

                lessons outside of class but retain tne symbol.
    3. Report the incioent to the princival out
        do not change the symool.
    4.Change the symbol to a "3".
    arrow
storevvl
ansv
calcs v1,transfre,9,58555t1,9875785,6725551,4355335
Otab
prim

```
```

unit
ump
at
write
pr im
path/2=int(path/2),x,sport
Your third period class is made un laryely of
pupils fron Miss Prim's second period class. She
is a teacher who belleves in work for work's sake.
Your pupils always come into your room complaining
about Miss Prim. Jne day you are asked if you can't
"do something.". What wil| you vo?
t 11IO
I. Tell the class that they should not complain
because there will always be Miss frims in the
2. Don't make any prumises to the cldss, tut
suggest that verhaps you can influence miss prim.
3. Confront Miss Prim with what the pujils are
saying ano your own feelings about the nomenork
assignments
4. Do nothing. Tell the class the proolem is
between theri and Miss Prim.
5. Tell the principal what you have neard.
2430
store vI
nsv 3.5,2.5
endarrow
calcs v1,transfr<, 55555244,5555525,5555827,5555254,6025616
oo tab
jump assembly
unit sport
Ht 30g
write You nave a douole-period lesson with a Sty.10
class at the end of the school day each Friday
crasiciday
ceveral mour pupils are nembers of the ist.
ruyby team and they have to leave early when-
ever they have "away" games. You feel that these
pupils are missing valuable lesson time in your
subject. Some colleayues agree.Will you
at
write le Form a deleyation of like-minded colleagues

```
```

```
```

    and complain to the School Committee.
    ```
```

```
    and complain to the School Committee.
```

```
```

    and complain to the School Committee.
    2. Accept that rugby is as important as your
    2. Accept that rugby is as important as your
    2. Accept that rugby is as important as your
        subject in the lives of your pupils.
        subject in the lives of your pupils.
        subject in the lives of your pupils.
        3. Bring up the matter at the next P. T. A. meetiny
        3. Bring up the matter at the next P. T. A. meetiny
        3. Bring up the matter at the next P. T. A. meetiny
        3. Bring up the matter at the next p. T. A. Heetrny
        3. Bring up the matter at the next p. T. A. Heetrny
        3. Bring up the matter at the next p. T. A. Heetrny
        timetable be swappea with other days of the
        timetable be swappea with other days of the
        timetable be swappea with other days of the
        week in turn so that missed time will be more
        week in turn so that missed time will be more
        week in turn so that missed time will be more
            evenly distriouteu.
            evenly distriouteu.
            evenly distriouteu.
    2934
    2934
    2934
    store
    store
    store
    v1
    v1
    v1
    dnsv
    dnsv
    dnsv
    2.5,1.5
    2.5,1.5
    2.5,1.5
    endarrow
endarrow
endarrow
calcs v1,transfr*, 11111347,5555755,21111348,7225688
calcs v1,transfr*, 11111347,5555755,21111348,7225688
calcs v1,transfr*, 11111347,5555755,21111348,7225688
do
do
do
jump assembly
jump assembly
jump assembly
unit assembly
unit assembly
unit assembly
next moreass
next moreass
next moreass
at 305
at 305
at 305
write The principal nas requested that teachers attend
write The principal nas requested that teachers attend
write The principal nas requested that teachers attend
assemblies and sit among the puolls to prevent any

```
```

```
    assemblies and sit among the puolls to prevent any
```

```
```

    assemblies and sit among the puolls to prevent any
    ```
```

```



```

```
```

write An assembly with a visiting orcnestra is

```
```

```
write An assembly with a visiting orcnestra is
```

```
```

write An assembly with a visiting orcnestra is
write An assembly with a v
write An assembly with a v
write An assembly with a v
dt 1308
dt 1308
dt 1308
write wili you:
write wili you:
write wili you:
1. Go to the assemoly as the principal requests.
1. Go to the assemoly as the principal requests.
1. Go to the assemoly as the principal requests.
2: Join the teachers in the staffroom.
2: Join the teachers in the staffroom.
2: Join the teachers in the staffroom.
1730
1730
1730
arrow l730
arrow l730
arrow l730
store llog
store llog
store llog
ansv row
ansv row
ansv row
calcs v8,transfr\&,,7977647,4111544
calcs v8,transfr\&,,7977647,4111544
calcs v8,transfr\&,,7977647,4111544
ao v8=2,x,tab
ao v8=2,x,tab
ao v8=2,x,tab
goto v8=2,lounge,x
goto v8=2,lounge,x
goto v8=2,lounge,x
jump moreass

```
```

jump moreass

```
```

jump moreass

```
```

```
    1308
```

```
    1308
```

```
    1308
```


## at

write
$\vee 8=1, x, r e l a t i o n$
305
You are now at the assembly. Four or five senior boys are sitting in the gallery and are deliberately making noise For example, they are throwing books onto the fioor. You do not know these pupils. What will you do? 810

1. Pretend you don't notice the pupils and hope some other staff member will take care of it.
2. Ignore the pupils for the moment ana then confront them after the assembly is over.
arrow
$\checkmark 1$
ansv
calcs
do tab
lo rump relation
jum
c
c
C
unit relation
jump
at
write Susan Novak's parents have just storined into your class-
room after school and have furiously accused you of
"having relations" with their dヨuqnter inolying every-
thing in these two words o For some reason susan has
Friday nignt and made love. The Novaks say they are
going to "run you right out of the teaching profession".
at
write 1010
3. Try to calm them down and deny any such
4. Get
5. Get angry with them and argue violently.
6. They can t malign you in this way
7. Refuse to discuss it until you have had
8. Hand the entire with Susan.
9. Hand the entire matter over to the principal
$2030^{\text {to handle. }}$
arrow 2030
store vl
ansv 2.5,1.5
endarrow
calc $\quad v 2 \leqslant s c o r e(p t y p e)+\operatorname{core}(5)+\operatorname{core}(6)+5 \operatorname{core}(7)$
calcc $\quad$ 1, , transfr $\leqslant 5353606$, score ( 7 ) $\leqslant \operatorname{score}(7)-30$, transfr $\leqslant 31<2841$, transfr 47928550
do
vi,x,x,tab,x,tab,tab
v2, ruing,pop, pop

## unit <br> at

write
pop
305
305
During one of your register periods, the discussion turned to causes of the unrest among south africals black population. The discussion was open and trank and many pupils wanted more information. Some of them talked to their parents about this matter. A
at
few of the parents were incensed wnen they learned
that such a discussion had been neld openly in class and phoned you at home. They want you to stop talking about such contraversial issues in class. How will you respond?
write
1510

1. Promise the parents you will stod discussiny such issues in class.
2. Tell the parents their request is an infringement on academic freedom and you will continue to teach as you see tit.
3. Do not yive the parents $\exists$ firm answer at this time. Hope the whole thinj will blow over.
4. Explain to the parents that must of the pupils had wanted the discussion and that they were entitled to voice their opiniuns and to hear the views of others.
5. Bring the matter to the attention of the principal and seek nis advice.
arrow
store
ansv
3130
endarrow
сヨ1cs $\quad v 5$, transfre, $3685208,5325851,5550453,5425872,7725455$
do tab
rands chance, 3
Jump $\quad$ 5 , beer, beer, beer, norepo $\mu$, noresop
C
C
unit morepop $\quad$ chance=1 and $\$ v 5=3$ or $\$ v 5=1 \$$ or $\$ v 5=5$, oeer, $x$
jump
write

| chan |
| :--- |
| 305 |

The parents who were incensed over your class aiscussion of South African politics have not been satisfied
with your response to them. They have callea the principal.
The principal calls you into the office and warns that if
you do not stop talking about such controversial topics
in class you will not oe retained next year. Now what du
you do?

```
at write
write
1010
1. Give in and promise not to aiscuss such topics anymore.
2. Tell the principal such a request is a clear vialation of academic freedon and you refuse to make any such promise.
3. Be noncommittal at this point and immediately contact the \(S\).A.T.A. and register a
formal complaint against the principal.
4. Take the matter to the School Cominittee.
5. Resign on the spot.
arrow
stare
```

```
ansv 3,2
calcs v5,transtr&,9,9994336,3115755,1111754,4333656
jump v5,g=5,quit,x
jump tab
Jump v5=4, boardm,veer
c
C
unit beer
beer
Jump path>2, lars,x
at 30b
write You have planned an "open house"t at your flat for
    school. You are serving refreshments, incluaing beer.
    The next day the principal calls vou into nis office and
    says that he has heard you serveu deer the ni ant beforee.
    He says some of the older teachers who were there complained
    to him. They felt that a staff yathering was no place
    to be drinking. What do you say?
at 1110
write 1. Make an apoloyy to the principal for your
            mmstaker and assure him that it will not
    2. Try to expin
        m that in your opinion
        is your personal decision what you serve
        at your home and you see nothing wrony with
        3. Thank him for informing yourof th
        Thank him for informing you of the complaints
        and say nothing more about it. Try to find
        out who the old bidoles were who conolained
        and never invite them again.
arrow 2230
store vl
ansv
endarrow
calcs vl,transfr&9,6755345,7325875,75555065
do tab
jump lars
c
C
unit lars latz path/z=int(path/L)⿻or$$sex=2,yood,x
jump pat
write You are having a few drinks with a couple of friends at
        You are having a few drinks with a couple of friends at
        a local tavern. A man approaches your table, ano after
        introducing himself as Mr. Larson, tne father of Tin,
        attempts to start a quarrel He claims you unjustly
        gave his son a "o" and that ne doesn't think you are
        worth a damn. te continues his verbal insults anu
        you leave the puo. What will you do next?
```

    write 1. Shake off the whole matter wi thout further
    action, attrituuting the man's hehavior to
    his intoxicated state.
    2. Report the natter the next vay to the nrincipal.
3. Ask that the boy ve transterred tu another class
Ask that, the boy oe tran
4. Arranye for a meeting with the doy and see if
he aesires to remain in your class, and, if so,
offer assistance toward his getting a setter
mark.
5. Ask for a meeting to include the principal,
the father, Tim, and yourself to discuss the
matter.
arrow 2930
store
ansv
3.5,2.5
endarrow
calcs vl,transfr<,,555b777,6625353,5555444,655b757,752b242
do tab
loomp gab
jump
57
57
6 6 0
660
661
662
C
unit good
at 305
write You are just asout to finish your first year at Albany.
Teaching assignments for next year are just rion deiny
Teaching assignments for next year are just rion deinyy
worked out. It seems that for next year, as it was tor
this year, the Head of Department and a couple of other
teachers have nost of the "good" classes, with the
remaining teachers taking the rest. what will you do?
```
```

6 6 7

```
6 6 7
write 1. 910.Do nothing.
write 1. 910.Do nothing.
2. Say that you feel the good anu poor classes
2. Say that you feel the good anu poor classes
            smoula be divided more equally among all leacners.
            smoula be divided more equally among all leacners.
        3. Try to get the support of other teachers in your
        3. Try to get the support of other teachers in your
            department for a motion proposing a fairer
            department for a motion proposing a fairer
            distribution of classes.
            distribution of classes.
            4. Complain to the princinal.
            4. Complain to the princinal.
    rrow 1930
    rrow 1930
    arrow
    arrow
    v1
    v1
    ansv
    ansv
V1.5,1.5
V1.5,1.5
endarrow
endarrow
calcs vl,transfr&, 5555555,64455455,5335535,5415515
calcs vl,transfr&, 5555555,64455455,5335535,5415515
do tab
do tab
jump report
```

jump report

```
```

unit somedone
outputl extra,v63.11
***this unit gives the overall rating****
report
report
hext conrept
domin finalsc
outputl extra,v63,11
at 408
write The year is now over. As is the usual custom, the
principal calls you into his office for an end of the
year conference. Uuring the conference, he makes the
year conference.
at 908
write 1. Your pupils
where+1
writec int((score(5)+30)/10)xoislike you intenselyowdislike you intensely.*
dislike you.*teno to feel neutral towards you.*
seem to like you.w like vou.w
Iike and respect you.wthink you're a loke\DeltaT\ teacher.
atite 2l08
write 2e.The p
at witec
(score(7)+30)/10whave complained about you.*
have complained dbout you.*
dont like some of your decisions.*
feel rather neutral towards you. w
generally ike you.m
think yourre a pretty good teacher. *
think you're a very yood teacher.w
want you to be promoted
at
3. Dther staff memuers
3'rer
writec int((score(6)+30)/10)wdislike you intensely.a
dislike you dinensely.atend to disilike you.*
feel neutral towards you.* seen to like you.w
like you.wlike and respect you very nach.*
look to you for leadership.
1608
The principal says that he personally feels that
write
at
writec
(score(ptype)+30)/l0xyou've failed badly!xyou've failed oadly! *
you have done a VEKY poor job.*
you have done a rather poor job.w
you have done about an average job.*
you have done better than averageow
you are the best teacher he has had for some time.
at 3127
write Press 2NEXT3l.

```
```

unit conrept
stmorpt
calc
at
write Your actual performance as a teacher in working
Your actual performance as a teacher in working
with your pupils was considered.
The combination of teaching techniques winich
you chose to employ have been shown oy research
to be
to be
at
writec
(effects/100)wwwEXTREMELY ineffective.*
extremely ineffectiveaxvery ineffective.*
rather ineffective.wof about average effectiveness.*
of about averaye effectivenessozeffective.k
very effective.*extremely effective.
l108
Your class naa an overall

```

```

        over, class average, with all teachers, of <t,opoint
    write The symbol average of your class was <t,classavgl.2>.

```

```

        compared with their symbol averase, n
    3127
    Press \ZNEXT3\.
    at
stmorpt
unit
stmorpt
unit
stmorpt
stmorpt
ptype=1,x,2prin
g0%
writec strictwwsatisfactory, yut might oe better if you went over
a few rules at the beqinning of the year.w
much too strict.*a bit strict.* fine.
3x
2prin
at 808
writec strictxwfar too lax. He tells you it would be much
writec strictxwfar too lax. He tells you it would be much
satisfactory.wa little lax.*tar too lax.
3x 1308
at lom log
at lou8 principal has taken his opinion of you and
at those
at itec fscorezfire younwfire you.wfire you.*
fscorewfire you.*fire you.*fire you.*
give you a permanent oost.*give you a permanent post.xyive you a permanent senior post.
draw
at
branch
at
writec
branch
2prin
808
at
at 1908
v8<-
at
C
write
2pr
writec
3x

```
\begin{tabular}{lll}
790 & score & fscorex10 \\
791 & do & calrec \\
792 & dt & 3020 \\
793 & write & press NEXT
\end{tabular}
\begin{tabular}{lll}
794 & unit & reveal \\
795 & next & standing
\end{tabular}

\author{
Dart \(=3\) 3, blocx \(=0\)
}
```

unit boardm
write School Committee Meeting
at 1410
Committee.
Based on the committee's previous impression of your
work and the facts of this case, trey have decided
1910
score(7)xthey will not back you un in this case.
As a result of this decision, you have lost points
with the School committee and your Princional.*
the Commm is split 3 to s. As a result,
the matter has been reterred back to the principdl.*
they will support you on this case. While tris
decision earns you points with the committee, you have
lost points with your principal. No princlpal likes
teachers aoing over his head.
Are you happy with their decision?
1.NO
2: Yes
arrow 2629
store v1
match v9,1,2
endarrow
calcs score(7),transfr<2<22552,5525555,4222679
do tap
Jump beer
c
*
unit finalsc
finalsc
calcs perfave/l0,v7<-1U, -8,-
calc score(5)\leqslantscore(5)+v7/2
calc score(6)<score(6)+v7/2
branch ptype,x,x,x,2prin,3prin,4prin
calc vl\&score(1)+30
calcs int(classav),v2t,0,.7Xv1,.9Xv1,v1,v1,*

```
calcs int(effects/10)),v3<, v v2/2,.7Xv2,.8Xv2,.4Xv2,v2,v2,v2,1.1Xv2,1. 2Xv2,1.4Xv2, ,
calc
oranch
2prin
calc
calcs
calcs
calc
oranch
oranch
3prir
calc
calcs
calcs
calc
randu
calcc
oranch
4prin
a|c
calcs
calcs
alc
oshow
calc
C
unit boara
calc fscore<1
atc 30%
write Parents have been so upset at some of your dectsions
that the principal has decided to not jffer you any
type of post for next year.
Sorrye. You may wish to try the simulation again.
Next time, pay more attention to your puvi ic
image. Parents do have intluence with committee memuers!
Remember tnat when you are in a real classroom!
```

```
unit
at
at 2608 Thank you for using TENURE.
Press NEXT now.
lesson
ena
C
unit skip
jumpout rtenure3,apply
c
```

885 unit probe
886 jumpout usecedt
unit comment

```
term note
calc nl<'rtenotes'
```

jumpout notes
end help
c
unit spacer
Jump standing
unit beenfir
size 2
$\begin{array}{ll}\text { at } & 408 \\ \text { write } & \text { SORRY: }\end{array}$
size O
at you
write You've been firea! You can't return for a secuna
year.
ena lesson
c
c
c 1616
dr $\quad$ Prite $\quad$ Press:
909
910
911
$911 \quad$ c
913 C


```
calcs
do
do
calc
do
calcc
calc
do
calcc
calc
do
calcc
calc
calc
do
calcc
ca|c
calcc
calcc
oranch
calc
calc
calc
name
date
yroup
3end
C
C
\overline{%}}961\mathrm{ unit records
name bnam(vG)
group bcors(v6)
calc bteach(vo)<name
calc
calc
C
unit
name
branch
orach
doto
transfr bteach(v6);btedach(v6+1);2
transfr bnam(vo);bnam(v6+1);2
transfr bcors(v6);ocors(v6+1);1
transfr bdata(v6);bdata(v6+1);1
calc bsex(v6+1)<bsex(v6)
ztab
name bnam(6)
group bcors(b)
oate bdata(b)
calc bteach(b)<name
calc bsex(6)*sex
```

```
    te11s
    n148='yaede', setvar,x
    y,
    tellsk
    816
    This lesson is a continuation of
    lesson tenure. you cari only use
    this lesson wy entering tenure
    first.
    Press HELP to go to tenure.
    Press NEXT to quit.
    | esson
    C
    C
    unit tellski
    Jumpout rtenure3
    unit setvar
    setvar
    col
    what principal do you want?
    where+l
    ptype
10U8:
    unit
    nam
    lum
    昭
    at
    write
991
992
9 9 3
994
995
996
997
998
998
1000
1001
1002
1004
1005
1006
1007
at
write
arrow
arrow
store
ok
enaarrow
at write wh10
write What financial situation do you want?
arrow where+l
store mon
ok
endarrow
next footbal
c
C
end
lesson
```

| 984 | unit | tells |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 985 | name | ก148 |  |  |  |  |
| 986 | jump | n148 ${ }^{\prime}$ 'yaede', setvar, $x$ |  |  |  |  |
| 987 | help | teliski |  |  |  |  |
| 988 | at | 816 |  |  |  |  |
| 989 | write | NOTE: |  |  |  |  |
| 990 |  |  |  |  |  |  |
| 991 |  | This lesson is a continuation of |  |  |  |  |
| 992 |  | lesson tenure. you can only use |  |  |  |  |
| 943 |  | this lesson wy entering tenure |  |  |  |  |
| 994 |  | first. |  |  |  |  |
| 995 |  |  |  |  |  |  |
| 996 |  | Press HELP to go to tenure. |  |  |  |  |
| 997 |  |  |  |  |  |  |
| 998 |  | Press next to quit. |  |  |  |  |
| 999 | ena | lesson |  |  |  |  |
| 1000 | c |  |  |  |  |  |
| 1001 | C |  |  |  |  |  |
| 1002 | unit | tellski |  |  |  |  |
| 1003 | Jumpout | rtenure3 |  |  |  |  |
| 1004 | unit | setvar |  |  |  |  |
| 1005 | at | 1010 |  |  |  |  |
| 1006 | write | what principal do you want? |  |  |  |  |
| 1007 | arrow | where+l |  |  |  |  |
| 1008 | store | ptype |  |  |  |  |
| 1009 | ok |  |  |  |  |  |
| 1010 | endarrow |  |  |  |  |  |
| 1011 | at | 3010 |  |  |  |  |
| 1012 | write | What financial situationwhere +1 |  | 00 | you | want? |
| 1013 | arrow |  |  |  |  |  |
| 1014 | store | mon |  |  |  |  |
| 1015 | ok |  |  |  |  |  |
| 1016 | endarrow | football |  |  |  |  |
| 1017 | next |  |  |  |  |  |  |  |  |
| 1018 | c |  |  |  |  |  |
| 1019 | c |  |  |  |  |  |
| 1020 | end | lesson |  |  |  |  |


| 1023 | unit | people |
| :--- | :--- | :--- |
| 1024 | term | people |
| 1025 | zero | vl, |
| 1026 | $2 a$ |  |
| 1027 | at | 203 |
| 1028 | write | NAME |
| 1029 | draw | $203 ; 263$ |
| 1030 | calc | $v 1<405$ |
| 1031 | doto | 1 a,v2 1,25 |
| 1032 | calc | $v 3<v 3+5$ |

```
```

1033 branch v
1035 show
1036
1037
1038
1039
1040
1041
04
1043
1044
1044
endarrow vl=2,3skip, x
1056 zero nc300,310
1000 end
v] -4
v3/5,2.0
v1
a,nc(295+v3+4), 20)
v1+22
<a, nc(295+v3+3)>
v1+34
《a,nc(295+v3+1)\rangle {a,nc(295+v3+2)》
v 1<v1+100
keys=funct
abort
v 3<300,2a,x
808
Do you wish to clear the names fron the list?
write Do you wish to cle
arrow lo30
store
ansv 1.5,.5
write DONE!
help
unit
olock
unit lucat！on
reterences to unit

| dssembly | incident． 17 | 446 | 419 | 445 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| averages | not founa |  | 914 |  |  |  |  |  |
| veenfir oeer | odus3 | 846 593 | 559 | 5 59 | 5り9 | 563 | 590 | 825 |
| Doard | odds | 802 |  |  |  |  |  |  |
| doardm | odus | 746 | 540 |  |  |  |  |  |
| calrec | odds 3 | 932 | 741 |  |  |  |  |  |
| comment | odas 3 | 887 |  |  |  |  |  |  |
| conrept | reportz | 735 | 689 |  |  |  |  |  |
| crush | adait | 302 | 253 | 276 | 279 |  |  |  |
| dance | addon | $25 ?$ | 224 | 251 |  |  |  |  |
| deptrec | odds 3 | 969 | 935 |  |  |  |  |  |
| envir | inciaenl4b | 223 | 144 | 222 |  |  |  |  |
| figure | adait | 329 | 303 |  |  |  |  |  |
| finalsc | odds | 828 | 640 |  |  |  |  |  |
| fired | not found |  | 915 |  |  |  |  |  |
| firerec | not found |  | 935 | 935 |  |  |  |  |
| footbal1 | incidentl4 | 147 | 108 | 131 | 1017 |  |  |  |
| yood | incident2l | 659 | 626 | 656 |  |  |  |  |
| narmon | harmon | 357 | 328 | 356 |  |  |  |  |
| lars | incidentco | 625 | 594 | 622 |  |  |  |  |
| lounge | not founu |  | 406 |  |  |  |  |  |
| memo | not found |  | 917 |  |  |  |  |  |
| moreass | incident18 | 468 | 447 | 407 |  |  |  |  |
| morepop | incidentl9 | 562 | 5 万9 | 559 |  |  |  |  |
| pass | incident． 14 | 101 |  |  |  |  |  |  |
| people | oddsto | 1023 |  |  |  |  |  |  |
| play | incidenl4b | 193 |  |  |  |  |  |  |
| pop | incidentig | 526 | 500 | 525 | $5<5$ |  |  |  |
| prim | incidentil | 391 | $3)^{8}$ | 340 |  |  |  |  |
| probe | odds2 | 885 |  |  |  |  |  |  |
| quit | not found |  | 588 |  |  |  |  |  |
| records | odds3 | 961 | 937 | 740 | 743 | 946 | 749 |  |
| relation | incident18 | 499 | 409 | 496 |  |  |  |  |
| report | report | 686 | 681 |  |  |  |  |  |
| reveal | report3 | 794 | 704 |  |  |  |  |  |
| route | not found |  | 100 | 107 | 148 |  |  |  |
| ruin | odas3 | 914 | 525 |  |  |  |  |  |
| setvar | odds5 | 1004 | 986 |  |  |  |  |  |
| skip | odds 2 | 881 |  |  |  |  |  |  |
| smoke | addit | 274 | $273$ |  |  |  |  |  |
| somedone | report | 683 | 7 |  |  |  |  |  |
| spacer | odds 3 | 893 |  |  |  |  |  |  |
| sport． | incidenti7 | 419 | 392 |  |  |  |  |  |
| standing | odds 2 | 874 | 7ソ5 | 894 |  |  |  |  |
| stmorpt | report2 | 703 | 736 |  |  |  |  |  |
| tab | not found |  | $\begin{aligned} & 130 \\ & 355 \\ & 524 \\ & 824 \end{aligned}$ | $\begin{aligned} & 174 \\ & 389 \\ & 524 \end{aligned}$ | $\begin{aligned} & 221 \\ & 417 \\ & 557 \end{aligned}$ | $\begin{aligned} & 250 \\ & 444 \\ & 589 \end{aligned}$ | $\begin{aligned} & 272 \\ & 405 \\ & 621 \end{aligned}$ | $\begin{aligned} & 298 \\ & 474 \\ & 655 \end{aligned}$ |
| tells | odds 5 | 984 | 103 |  |  |  |  |  |
| tellski | odds5 | 1002 | 987 |  |  |  |  |  |
| tell3 | inciden 14b | 176 | 175 |  |  |  |  |  |

## APPENDIX B

Student questionniare

```
define subject=nz
aataon
```

```
unit
siz
at
write Questionnaire on the simulation
    Questionnaire on the simulatiz
size
at
write The purpose of this questionnaire is to find out
    The purpose of this questionnaire is to find
    found relevant, what you found frustrating
    or irritating, what you thought about the data
    supplied, - in short it has been designed to
    gather information that will be used for improving
    gather information that will be used for improvin
    the simulation for later use. l woulda be gratetu
    andyyyve your opinions freely.
    and
write press NEXT to continue
unit academ
at 0409
write please indicate oy typing a number tne highest level
    Please indicate by typing a
                1. Matric or equivalent
                2. Ist year university
                3. 2nd year university
                4. 3ra year university
                5. Bachelors degree
                6. Honours degree
        7: Masters degree
arrow
        2020
arrow
        V1
stor
ansv
jump subj
unit 
atrite Which subject do you want most to teach? Please type
write Which subject do you wan
arrow 2020
inhibit blanks
Iong 20
storea subject,20
```

```
ok
jump experi
unit experi
at exper
write What school-teaching experience do you have? Please
    type a number.
        1. None
        2. Tutoring/coaching extramurally
        3. Teaching/coaching within the school
        on an informal basis
        4. Teaching formally for less than a year
            5: Formal teaching for l year
            6. Formal teaching for }2\mathrm{ years
            7. Formal teaching between 2 and 5 years
            Formal teaching for 5 years or more
arrow 2020
stor
    V1
ansv
endarrow
jump school
unit school
schoo
at.0600
What type of school did you attend for most of
    What type of school d!d you attend for most of .
        1. Single sex school
            2: Co-educational school
    arrow 2020
    store
    ansv 1.5,.5
    jump discip
    discip
    at 1009
    write How would you rate the discipline level of the
        school you the
        schooling? Please type a number.
            1. Lax
            2. Inconsistent
            3:Moderate
            Modera
            4. Rigia
            2520. Oppressive
arrow 2520
store
ansv
V1,
endarrow
```

```
0609
write The simulation presented situations that a first
year teacher might encounter in developing his/her
relationship with the principal, pupils, collleagues
relationship with the Princip
and parents: Do you think that these four areas
contain most of the problems that a new teacher
might face? Please type a number.
```

|  |  |
| :--- | :--- |
| arrow | $2020^{2}$. |
| store | v1 |
| ansv | $1.5, .5$ |
| endarrow |  |
| jump | critl |

Jump
unit critl
vl=1, newiss, x
0609
Could you please specify what areas other than the
four mentioned in the previous question (principal,
pupils, colleagues, parents) should be addressed by
pupils, colleagues,parents) should be addressed by
a simulation of this type fou have approximately
three lines in which to type your answer into the
box below. Please DO NDT type NEXT until you have
box below. Please DO NOT type NEXT until you have
finished.
draw $1812 ; 1512 ; 1504$
draw 1812;1864
arrow 1613
inhioit blanks
ok
endarrow
jump newiss
unit newiss
at 0509
write Can you think of any additional issues which could
be raised within these four main areas?
arrow $1920^{\frac{1}{2} \cdot} \mathrm{NeS}^{\text {No }}$
arrow
store
ansv 1.5..5
jump criti
unit crit2
jump $\quad v 1=2$, press, $x$

```
write which of the four areas would you like to suggest
    additional issues for?
    (When you are finished type 5)
        1. Relationshi\mu with Principal
        C.Relationship with pupils
        3. Relationship with colleagues
        4. Relationshif with parents
        5: No further suggestions
    arrow 1920
    store v
ansv 3.2
nodarrow
jump crit3
unit crit3
branch v4,x,x,x,2p,3p,4p,5p
at 05ug
Please type your suggestion intu the box below.
    You have space for 3 lines. DO NOT type NEXT until
write Please type your s
draw 1864;1812;1512;1564
arrow 1613
inhibit blanks
ok
endarrow
jump critz
at 050y
write Please type your suggestion into the box below. you
have space for 3 lines. UD NUT tyDe iNEXT untif you
are finished.
araw 1864;1812;1512;1564;
arrow 1613
inhibit blanks
ok
endarrow
jump crit2
t 0509
write Please type your suggestion into the box below. You
    have space for 3 Iines. DO NOT type NEXT untill you
    are finished. 
draw 1864;1812:1512;1564;
arrow 1613
inhibit blanks
ok
endarrow
jump crit2
```

```
write Please type your suggestion into the box belowo You
        are finished.
    draw 1864;1812;1512;1564;
    arrow 1613
    inhibit blanks
    ok
endarrow
jump crit2
jump press
unit press
at 0509
write Did the simulation put pressure on you to please a
person or persons within any one particular group?
        1.
arrow 1920
storevvl
ansv l.5,.5
endarrow
jump crit4
**
ump vi=2,offen,x
at 0509
write which person or persons did you feel most pressured
to please? Please type a number.
                1. The Principal
                3: The pupil
                4:. The staff
                4: The parents
arrow 16205: All of them
ok
endarrow
t 1809
write 0id you feel that this pressure detracted from the
        spontenaity of your responses to the simulation?
            1. Yes
arrow 2420
ok
endarrow offen
unit offen
at 0ffe
at 050
write Did you find any of the situations or alternative
    reactions to them offensive?
```

257
258
259
200
201
262

```
arrow 19ว0
store v
ansvarl.5,.5
endarrow
jump crit5
unit 
write please specify what situation or alternative you
        Please specify w
        Please type your comments into the oox below.
        You have space for 3 lines. DU NDT type NEXT until
            you have finished.
arrow 1613
inhibit blanks
ok
jump amoi
unit }\quad\mathrm{ amoi
arow
        1420
store vil
ansv
jump crito
unit 
at 0509
write Please indicate which situation or alternative you
                                found to be poorly explained.
                                please type your comments into the box below.
                                you have space for 3 lines. DO ivNT type NEXT until
    you have finished.
araw 1864;1812;1512;1564;
arrow 1613
inhibit blanks
ok
jumarrow arti
unit arti
at 0906
write Did you find any of the situations or alternative
reactions to them contrived or artificial?
```

| 309 |  | 1. |
| :--- | :--- | :--- |
| 310 |  | Yes |
| 311 | arrow | 1820 |
| 312 | store | No |
| 313 | ansv |  |
| 314 | endarrow |  |
| 315 | jump | crit 7 |

part $=1$, block $=f$

```
    crit7
    vI=2, similar, x
    jump
at
wr|te
    Please specify whicn situations or alternatives
    you found to be contrived or artificial.
    please type your comments into the box below.
    You have space for s lines. DU NOT type NEXT until
    you have finished.
    araw 1804;1812;1512;1564;
    arrow I6I3
    inhibit blanks
    ok
    endarrow
    jump similar
unit similar
0509
write Did you experience any similar situations such as
    those presented by the simulation when you were at
    school?
            1. Often
                        Sometimes
                                Somet
    rrow 1920
        920
ansv
2,1
endarrow
jump relev
unit retev
at
write Can the simulation be seen as a relevant part of
Can the simulation be seen as a relevant part of 
    perceive it?
            1. Very much so
            2. Yes
            Yes
            4: No
arrow 1920
ansv 2.5,1.5
ansv
jump score
```

```
at.0509
```

at.0509
write How dia you feel about being rated in the four
write How dia you feel about being rated in the four
main areas - Principal, pupils, Colleayues, parents?
main areas - Principal, pupils, Colleayues, parents?
1. Happy
1. Happy
2. Neutra
2. Neutra
3. Unhappy
3. Unhappy
arrow 1520
arrow 1520
ansv 2,1
ansv 2,1
write Did you feel that the rating you got was fair?
write Did you feel that the rating you got was fair?
1. Yes
1. Yes
2320 N
2320 N
arrow 2320
arrow 2320
store vl
store vl
ansv 1.5,.5
ansv 1.5,.5
endarrow
endarrow
jump crito
jump crito
unit crit8
unit crit8
jump vl=1,pdata,x
jump vl=1,pdata,x
at
at
write please expand on why you feel that the rating you
write please expand on why you feel that the rating you
receivea was unfalr.
receivea was unfalr.
please type your comment into the box below.
please type your comment into the box below.
You have space for 3 Iines. DO NOT type NEXT until
You have space for 3 Iines. DO NOT type NEXT until
araw 1804;1812;1512;1564;
araw 1804;1812;1512;1564;
arrow 1613
arrow 1613
inhibit blanks
inhibit blanks
ok
ok
endarrow
endarrow
jump pdata
jump pdata
unit pdata
at 0509
write How often did you refer to your pupils' data?
1. Three tines or more
2: Twice
3. Twice
4.Not at all
arrow 1920
store vl
ansv 2.5,1.5
endarrow podatal

```

```

unit pdatal
jump vl=4,hoata,x
at 0509

```
```

write was your pupils' data realistic?

```
write was your pupils' data realistic?
    122:}\begin{array}{r}{1.}\\{2:}\\{\mathrm{ Yes}}
    122:}\begin{array}{r}{1.}\\{2:}\\{\mathrm{ Yes}}
    ok
    ok
    endarrow
    endarrow
    at l509
    at l509
write was your pupils' data too superficial?
write was your pupils' data too superficial?
            1. Yes
            1. Yes
            2:NO
            2:NO
arrow 
arrow 
    2020
    2020
V
V
ansv 1.5,.5
ansv 1.5,.5
endarrow
endarrow
jump critlo
jump critlo
unit critlo
unit critlo
jump vl=2,hodata,x
jump vl=2,hodata,x
at vos09
at vos09
write What further pupil data should have been supplied?
write What further pupil data should have been supplied?
    Please type your suggestion into the box below.
    Please type your suggestion into the box below.
    You have space for 3 lines. DU NOT type NEXT unti
    You have space for 3 lines. DU NOT type NEXT unti
    you have finished*
    you have finished*
    araw 1864;1812;1512;1564
    araw 1864;1812;1512;1564
    arrow 1613
    arrow 1613
    inhibit blanks
    inhibit blanks
    ok
    ok
endarrow
endarrow
jump hodata
jump hodata
unit hdata
unit hdata
at 0509
at 0509
write How often did you request a meeting with your
write How often did you request a meeting with your
    Principal?
    Principal?
        1. Thrice
        1. Thrice
        2. Twice
        2. Twice
        3. Unce
        3. Unce
    arrow 1920. Never
    arrow 1920. Never
    store
    store
    ansv 2.5.1.5
    ansv 2.5.1.5
enaarrow
enaarrow
jump crit11
jump crit11
unit critll
unit critll
jump vI=4,sdata,x
jump vI=4,sdata,x
jump VI=4.5
jump VI=4.5
write Did you find the advice your principal gave you
write Did you find the advice your principal gave you
    1. Yes
    1. Yes
    arrow NO
    arrow NO
ansv 1.5,.5
```

ansv 1.5,.5

```

```

arrow I9200freshing, 14)none of these
store vI
ansv 7,7
endarrow
jump crit14
unit
jump }\quadv\frac{1}{5}=1
write Please could you supply an adjective which you
think best describes the simulation. Please type
in the word next to the arrow.
arrow 1920
inhioit blanks
ok
engarrowm
unit medium
at 0509
write What did you like MOST about the computerizing
of the simulation?
Please type your answer into the box below.
You have space tor 3 lines. DU NOT type NEXT until
you have tinished.,
araw 1804;1812;1512;1564;
arrow 1613
Inhibit blanks
ok
~
jump meal
541}\mp@code{unit
541 vait medl m
541 vait medl m
541 vait medl m
541 vait medl m
541 llunit medl m
541 vait medl m

```

```

    arrow 1613
    Inhibit blanks
    ok
    endarrow
jump thanx
unit thanx
size
write THANK YOU FOR YOUR CU-OPERATION:
write
at 1009
write If If you feel that there is anything further that you
wish to comment on then press SHIFT+TERM. when you
do this you'li be asked "what term?" and then you
must type "comment". Once you have done this you
at
-538

```

will be given a 2 !ine display at the bottom of
your screen. Type in your comments here, pressing
the screen but don't be uut off - you can type up to 20 , when you are finished your comments press 20 lines. when you are finished your comments press SHIFT+NEXT to send the comments to me.

\section*{252}
pess SHIFT+STUP to leave
lesson


APPENDIX C
C.P.A. Form E. 273 for teacher assessment

Division
School
Name of Teacher
Post Occupied ................... Appointed on Probation to

The Secretary,
School Board,

The School Committec recommends that the appointment of the abovenamed teacher be:
* Extended on a permanent basis;
* Extended for a further probationary period of 12 months;
* Terminated on expiration of the current period of probation. (*Delețe whichever is not applicable).

Reason for recommendation if extension of appointment on a permanent basis is not desired:


\section*{Inspector of Education.}

The above recommendation is:
* Supported by the School Board;
* Not supported by the School Board for the following reasons:
\(\qquad\)
\(\qquad\)
(*Delete whichever is not applicable).

Date:
SECRETARY OF SCHOOL BOARD.
The Director of Education,
P.O. Box 13,

CAPE 'TOWN.
* After inspecting the teacher!s work;
* After consulting the Special Subject Inspector concerned, and taking account of the above representations,
I recommend that the teacher', s appointment be -
* Extended on a permanent basis;
* Extended on a further probationary period of 12 months;
* Terminated on expiration of the current term of probation.
(*Delete whichever is not applicablq);-
REMARKS (if any):
\(\qquad\)
… ....
\(\qquad\)
\(\qquad\)
Date:```

